

West Windsor-Plainsboro Regional School District

Board of Education Meeting

January 26, 2016

DISTRICT STRATEGIC GOALS: 2015-2016

- **Strategic Goal 1**
To work toward continuous improvement of instructional programs with a focus on the developmental needs of and the social/emotional impacts on students.
- **Strategic Goal 2**
To ensure that the budget provides for the achievement of all students and that we maintain safe, healthy, and clean facilities that reflect high standards for learning while maintaining fiscal responsibility.
- **Strategic Goal 3**
To continue to develop the professional growth and capacity of district leadership.

WW-P MISSION: WHOLE CHILD/EVERY CHILD



21ST CENTURY COMPETENCIES



FRAMEWORK FOR
PROFESSIONAL
PRACTICE



ASSESSMENTS
(COMMON & EXIT)



PROPOSED BUDGET: 2016-2017

- **WHAT IS A SCHOOL BUDGET?**
 - **Budget Is a Planning Tool**
 - **Budget Considers Contingencies**
 - **Budget Manages Risk**
 - **Budget Must Be Fiscally Responsible**

BUDGET PROCESS & TIMELINES

- Summer/Fall: Finance Committee preliminary discussions; A&F Committee discussion of capital projects; Curriculum Committee discussion Program of Studies.
- Mid-Year Budget Review with county office.
- November-February: Meetings with budget managers.
- January-March: BOE public budget discussions.
- Late February: Governor's address and release of state aid numbers.
- March 22: Adoption and filing of the preliminary budget with the county superintendent.
- April 26: Public hearing and adoption of the budget.

BIG PICTURE BUDGET TOPICS

- Special Services
- Health Care Costs
- Middle School Sports/Intramurals
- Staff Increases
- Technology
- Capital Projects
- Transportation
- Salary Increases

OTHER COST FACTORS

- Security
- Support for Struggling Learners
(Basic Skills, Read 180, RR, I&RS/RTI)
- PARCC
- Negotiations
- Turf Fields/Tracks/Pools/HVAC Controls
- STEM - Robotics

UNKNOWN BUDGET FACTORS

- State Aid
- Prescription Increases in July 2016
- Health Care Benefits Increase in January 2017

NOVEMBER 2015 H.S. RANKINGS

niche.com

	Princeton	WW-P	Montgomery	Hopewell Valley
Ranking in New Jersey	1st	3rd	4th	19th
Math Proficiency	92%	92%	93%	88%
Reading Proficiency	90%	90%	89%	88%
SAT	2010	2050	1970	1870
Student:Teacher	11:01	13:01	12:01	11:01
Cost Per Student	\$24,368	\$16,706	\$17,145	\$20,324

ACTUAL BUDGET PER PUPIL COSTS

Districts Greater than 3,500 Pupils

	2002-2003	2005-2006	2012-2013	2013-2014
Princeton Regional	11,525	14,098	17,736	18,484
Hopewell Valley	10,552	12,055	16,171	16,720
WW-P	10,534	11,302	12,819	12,833
Montgomery	8,096	9,596	12,785	13,715
NJ Average	10,198	11,857	14,173	N/A

TAXPAYERS GUIDE TO EDUCATION SPENDING 2014

Districts Greater than 3,500 Pupils

	2013-2014 Actual Per Pupil	Student: Teacher Ratio	Student: Admin Ratio	Median Teacher Pay \$	Facility \$ Per Pupil
Princeton Regional	18,484	9.9	118	76,671	1,938
Hopewell Valley	16,720	10.9	157	75,612	1,898
WW-P	12,833	13.1	216	83,850	1,230
Montgomery	13,715	11.6	143	67,450	1,719

West Windsor-Plainsboro Regional School District

Board of Education Meeting
Proposed Budget Discussion
February 16, 2016

**WW-P MISSION:
WHOLE CHILD/EVERY CHILD**



**21ST CENTURY
COMPETENCIES**



**FRAMEWORK FOR
PROFESSIONAL
PRACTICE**



**ASSESSMENTS
(COMMON & EXIT)**



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CLASS SIZE GUIDELINES

Grade Level	Class Size Averages
Kindergarten	18-22
Grades 1-3	22-25
Grades 4-5	22-25
Grades 6-8	24-26
Grades 9-12	24-26

GENERAL FUND TRENDS

Year	Health Benefits (\$)/ Percentage Change	Worker's Comp (\$) Percentage Change	Seat Count
2014-2015	19,152,075 1%	1,026,640 13%	9,672
2013-2014	18,969,707 0%	910,230 5%	9,730
2012-2013	18,875,712 1%	867,426 7%	9,793
2011-2012	18,610,538 3%	810,740 4%	9,817
2010-2011	17,994,442 -2%	783,126 -10%	9,842
2009-2010	18,424,203 12%	874,998 -12%	9,821
2008-2009	16,439,379 14%	992,732 30%	9,766

GENERAL FUND TRENDS

Year	Energy (\$)/ Percentage Change	Transportation (\$) Percentage Change	Seat Count
2014-2015	3,487,635 5%	9,384,540 5%	9,672
2013-2014	3,327,233 9%	8,912,420 2%	9,730
2012-2013	3,054,307 8%	8,774,248 12%	9,793
2011-2012	2,825,586 -21%	7,835,166 4%	9,817
2010-2011	3,577,877 22%	7,552,050 -8%	9,842
2009-2010	2,942,012 -17%	8,205,021 -1%	9,821
2008-2009	3,564,965 15%	8,281,957 2%	9,766

GENERAL FUND TRENDS

Year	Special Ed Tuition (\$)/ Percentage Change	Co-curricular Non-Athletic & Athletic		Seat Count
2014-2015	6,477,236 -2%	599,556	1,725,106	9,672
2013-2014	6,621,768 68%	649,291	1,616,913	9,730
2012-2013	3,944,456 -21%	636,601	1,578,511	9,793
2011-2012	4,971,705 14%	644,607	1,601,898	9,817
2010-2011	4,368,941 -20%	668,271	1,624,144	9,842
2009-2010	5,439,736 2%	791,831	1,655,315	9,821
2008-2009	5,317,544 -9%	843,011	1,737,165	9,766

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REVIEW OF BUDGETS

	Tax Relief (\$ Millions)	Budget-to Budget Increase Percentage	State Aid (\$)	Total Tax Levy Increase Percentage
2007-2008	4.8	4.3	10,080,318	2.9
2008-2009	5.3	4.3	11,615,116	3.1
2009-2010	5.9	1.6	11,719,138	0.5
2010-2011	5.8	0.0	3,579,539	6.5
2011-2012	3.2	1.4	5,476,597	2.1
2012-2013	5.7	1.89	7,771,956	-1.02
2013-2014	6.9	0.88	7,773,104	0.0
2014-2015	5.2	1.34	7,961,085	2.35
2015-2016	5.0	2.08	7,957,087	2.30

ALLOCATION OF REVENUES

	2015-2016 (\$)	2014-2015 (\$)		
	Approved Budget	Approved Budget	Difference	Percentage
Fund Balance				
General Fund	5,030	5,173	(143)	-2.8
Debt Service Fund	220	231	(11)	-0.9
Local Tax Levy				
General Fund	151,937	148,522	3,415	2.3
Debt Service Fund				
State Aid				
General Fund	7,467	7,467	---	
Debt Service Fund	491	495	(4)	

ALLOCATION OF EXPENDITURES

	2014-2015 Budget	2015-2016 Budget	Difference (\$)	Difference Percentage
Regular Instruction	52,294	52,064	(230)	---
Co-curricular	2,371	2,405	34	1.4
Special Education Instruction	12,441	12,806	365	2.9
Tuition	6,729	7,612	883	+13.1
Child Study Team	3,545	3,502	(43)	
Support Services	2,506	2,561	55	2.2
Student Support Services	6,195	6,111	(84)	---
Improvement of Instruction & PD	3,333	3,609	276	8.3

ALLOCATION OF EXPENDITURES

	2014-2015 Budget	2015-2016 Budget	Difference (\$)	Difference Percentage
Administration				
General	1,953	1,983	30	1.5
School	7,039	7,155	116	1.6
Tech/Business	2,513	2,532	19	0.8
Operations	13,712	14,609	897	6.5
Transportation	9,578	10,031	453	+4.7
Benefits	26,967	27,707	740	+2.7
Capital Outlay	2,226	2,226	--	--

TAXPAYERS GUIDE TO EDUCATION SPENDING 2014

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West Windsor-Plainsboro Regional School District

Board of Education Meeting

Budget Discussion

March 8, 2016

WHAT IS A SCHOOL BUDGET?

- **Used as a Planning Tool**
- **Considers Contingencies**
- **Manages Risk**
- **Is Fiscally Responsible**

TOWNSHIP ENROLLMENT

TOWNSHIP ENROLLMENT CHANGES

Year	Plainsboro (%)	West Windsor (%)
2016	41.87	58.13
2015	41.97	58.03
2014	42.06	57.94
2013	41.35	58.65
2012	41.93	58.07
2011	41.42	58.58
2010	41.29	58.71
2009	41.53	58.47

CLASS SIZE GUIDELINES

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ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Regular Instruction	51,929,977	52,063,548	(133,571)	-0.3%
Co-curricular	2,516,378	2,405,550	111,828	4.7%
Special Education				
Instruction	13,253,359	12,805,692	447,667	3.5%
Tuition	8,178,800	7,611,600	567,200	7.5%
Child Study Team	3,515,980	3,502,397	13,583	0.4%
Support Services	2,606,775	2,560,970	45,805	1.8%
Student Support Services	5,924,856	6,111,439	(186,583)	-3.1%
Improvement of Instruction & PD	3,853,879	3,609,168	244,711	6.8%

ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Administration				
General	2,003,774	1,983,475	20,299	1.0%
School	7,132,650	7,154,628	(21,978)	-0.3%
Tech/Business	2,385,375	2,532,357	(146,982)	-5.8%
Operations	14,278,079	14,609,018	(330,939)	-2.3%
Transportation	10,988,562	10,031,392	957,170	9.5%
Benefits	29,266,000	27,706,500	1,559,500	5.6%
Capital Outlay	3,112,300	2,226,100	886,200	39.8%

ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Adult School (GED/ESL)	9,286	9,286	-----	-----
Total General Fund	160,956,030	156,922,120	4,033,910	2.6%
Grants & Entitlements	2,314,275	2,267,599	46,676	2.1%
Debt Service	8,422,713	8,860,790	(438,077)	-4.9%
GRAND TOTAL	\$171,693,018	\$168,050,509	3,642,509	2.17%

ALLOCATION OF REVENUES

	2016-2017 (\$)	2015-2016 (\$)		
	Approved Budget	Approved Budget	Difference	Percentage
Total Fund Balance	\$5,247,640	\$5,250,256	(\$2,616)	-0.05%
Total Local Tax Levy	\$155,477,792	\$151,936,966	\$3,540,826	2.33%
Total State Aid	\$8,014,710	\$7,957,087	\$57,623	0.72%
Total Miscellaneous	\$2,952,876	\$2,906,200	\$46,676	1.61%
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TAX LEVY

Allowed by CAP Rules

2% General Fund	\$3,038,739	
Health Adjustment	\$1,036,450	
Banked Cap	\$502,087	
Total	\$4,577,276	3.00%
Tentative Budget	\$3,540,826	2.33% Increase

TAX IMPLICATIONS

- **Plainsboro Township**
- **West Windsor Township**

BUDGET PROCESS & TIMELINES

- **IMPORTANT DATES**

- **April 26: Public Hearing on the Budget**
- **April 26: Board Adoption of 2016-2017 Budget**
- **November 8: School Board Candidate Election**

West Windsor-Plainsboro Regional School District

Board of Education Meeting
Tentative 2016-2017 Budget
March 22, 2016

ALLOCATION OF EXPENDITURES

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BUDGET PROCESS & TIMELINES

- **IMPORTANT DATES**

- **April 26: Public Hearing on the Budget**
- **April 26: Board Adoption of 2016-2017 Budget**
- **November 8: School Board Candidate Election**

West Windsor-Plainsboro Regional School District

Board of Education Meeting

2016-2017 Budget

April 12, 2016

WHAT IS A SCHOOL BUDGET?

- **Used as a Planning Tool**
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- **Manages Risk**
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CAPITAL PROJECTS

On March 22, 2016, the Board of Education approved revised tentative budget as: Included in the general fund budget is **\$5,678,545** to be withdrawn from the Board of Education's approved Capital Reserve Account to support funding of capital projects.

CAPITAL PROJECTS: CARRY-OVER

- **High School South: Pool Foundation & Lining Restoration**
- **High School North: New Robotics Room**
- **High School North: New Storage Area**
- **Grover Middle School: Controls Upgrades**
- **Village School: New Pavilion**
- **Town Center: Cooling Tower Replacement**
- **Town Center: Playground Improvements**

CAPITAL PROJECTS: NEW PROJECTS

- **High School South: Basketball Court Replacement**
- **High School North: Roof Restoration**
- **High School North: Pavement Extension**
- **High School North: Track Resurfacing**
- **Grover Middle School: Parking Area Restoration**
- **Village School: West Parking Lot Improvements**
- **Village School: Exterior Door Upgrades**

CAPITAL PROJECTS: NEW PROJECTS

- **Millstone River: Parking Area Restoration**
- **Millstone River: Playground Improvements**
- **Town Center: Exterior Door Upgrades (Gym)**
- **Dutch Neck: Chiller/Cooling Tower**
- **Dutch Neck: Roof Trough Upgrades**
- **Maurice Hawk: Roof Replacement**
- **District: Vehicles (Buildings & Grounds and Transportation)**
- **District: Technology**

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West Windsor-Plainsboro Regional School District

Board of Education Meeting
Public Hearing on the Budget
April 26, 2016

WW-P MISSION STATEMENT

The mission of the West Windsor-Plainsboro Regional School District, valuing our tradition of excellence, is to develop all of our students as passionate, confident, lifelong learners, who have competence and strength of character to realize their aspirations and thoughtfully contribute to a diverse and changing world.

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 - **Budget Is a Reflection of Our Values**

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WW-P STUDENT ACHIEVEMENT

TAKE A LOOK:

- **34 National Merit Scholars Semifinalists**
- **32 National Merit Scholars Finalists**
- **21 National Merit Scholars Commendation**
- **157 A.P. Scholars**
- **108 A.P. Scholars with Honors**
- **246 A.P. Scholars with Distinction**
- **61 A.P. National Scholars**
- **24 Presidential Scholars**

WW-P STUDENT ACHIEVEMENT

TAKE A LOOK:

- **93% of high school students had Grades 3 or higher on Advanced Placement tests**
- **1,009 high school students took 2,271 A.P. tests**
- **SAT: Critical Reading/Math/Writing**
SAT: 612/639/610: WW-P
SAT: 500/521/499: New Jersey
- **ACT: English/Math/Reading/Sci/Composite**
ACT: 27.5/28.6/27.4/27.0/27.8: WW-P
ACT: 22.9/23.7/23.3/22.6/23.2: New Jersey

HSN: FALL PLAY: The Odd Couple



HSS: SPRING MUSICAL: A Chorus Line



WW-P STUDENT ACHIEVEMENTS

- HSN and HSS perform fall plays and spring musicals
- CMS and GMS perform spring plays
- District Art Show highlights student artwork
- WW-P was rated as one of the Best Communities for Music Education
- Music Honors
 - 7 CMS students accepted in NJ Honors Choir
 - HSS is a NJ State Honor Band
 - 25 HSS and HSN Students in All State and Honors Orchestra & Band
 - 15 CMS and GMS Students in All State Orchestra

COMMUNITY SERVICE: HAWK WALK



WW-P COMMUNITY SERVICE

Some community services activities:

- WW-P is Sustainable Jersey District, with school Green Teams
- Village Wolf Walk Raised Money for HomeFront
- Elementary Schools donated to Plainsboro Food Pantry
- Elementary schools collected coats and winter clothing for families in need
- CMS raised funds for the March of Dimes
- Middle school programs raised awareness of veteran issues
- High school cheerleaders raised funds for breast cancer research

CMS SCIENCE OLYMPIAD TEAM



CMS-GMS: FUTURE PROBLEM SOLVERS



HSN: MODEL UN



HSS: SCIENCE BOWL WINNERS



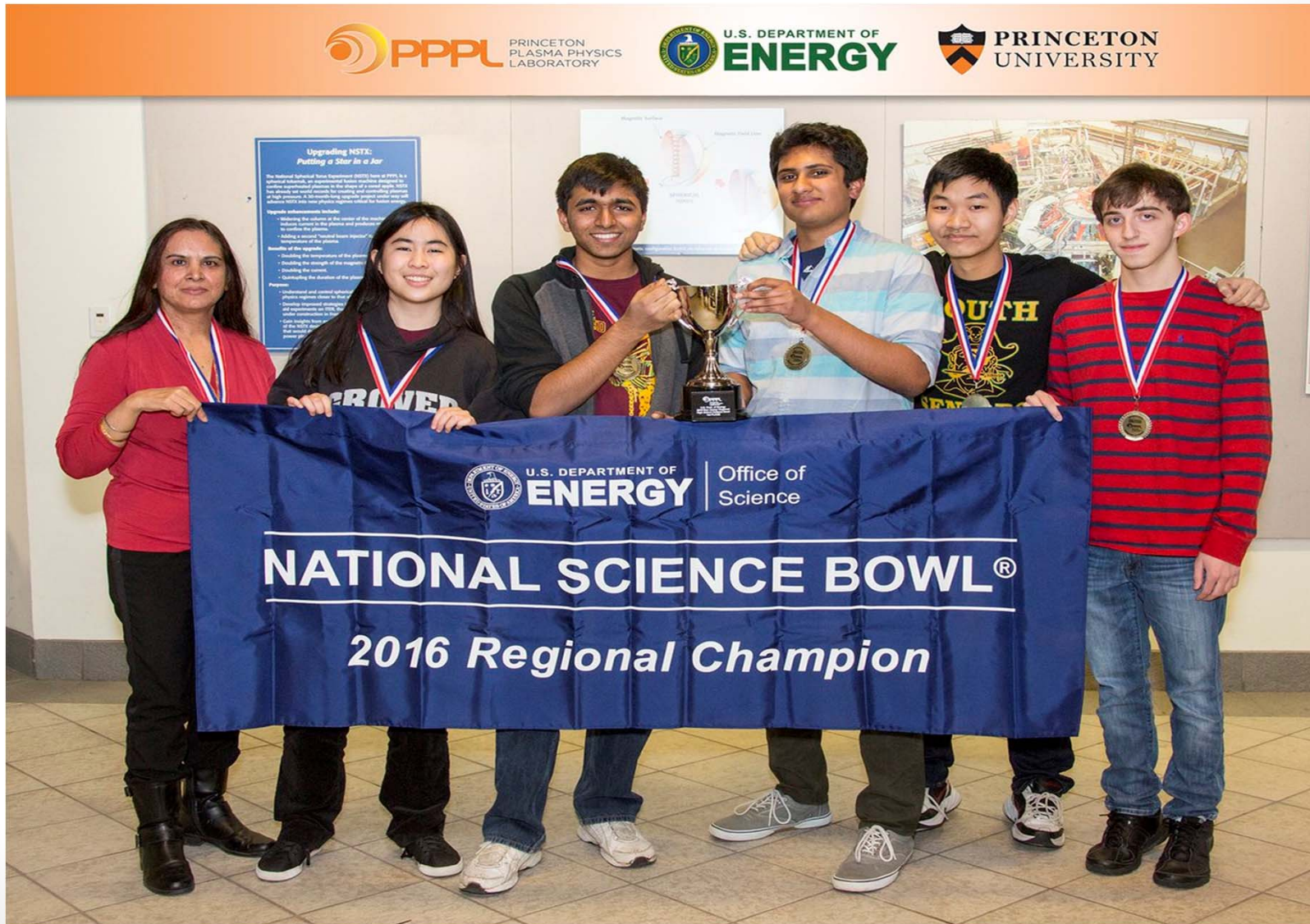
PRINCETON
PLASMA
LABORATORY



U.S. DEPARTMENT OF
ENERGY



PRINCETON
UNIVERSITY



WW-P STUDENT ACHIEVEMENT

- HSN and HSS MidKnight Inventors head to the Robotics World Championship after receiving the Chairman's Award, the highest award presented.
- High School North Science Olympiad Team placed First at the New Jersey Science Olympiad Competition, and will head to nationals next month.
- High School South received Second Place in the Science Olympiad State Tournament.
- Community Middle School Science Olympiad Team took First Place in the state. This marks the 15th consecutive year CMS has won the NJ Science Olympiad Championship.
- Grover Middle School Science Olympiad Team received Second Place at the NJ Science Olympiad State Competition.

WW-P STUDENT ACHIEVEMENT

- Students from CMS, GMS, HSN, and HSS won top honors at the National History Day Competition.
- High School North Model United Nations team members were champions at a number of competitions.
- High School South Science Bowl Team is the 2016 Regional Champion.
- HSN Debate Club was honored with Second Place at the Princeton University Moot Court Competition.
- CMS MathCounts Team received First Place at the recent regional competition.

STUDENT-ATHLETICS: HSN CHEERLEADERS



STUDENT ATHLETICS: LETTERS OF INTENT



WW-P STUDENT-ATHLETES

- High School North Cheerleaders received Second Place: NE Regional Cheerleading Championships; a bid to the nationals.
- 15 students signed National Letters of Intent.
- CVC Divisional Titles- HSS Teams: Girls Tennis; Girls Cross Country, Wrestling, Boys Swimming.
- MCT Championships- HSS Teams: Girls Tennis, Diving, Girls Cross Country.
- NJSIAA District Title & State Championship- HSN Boys Fencing.
- 10 High School Individual State Champions.
- 2 High School Individual MCT Champions.
- CVC Sportsman Championships- HSN Teams: Girls Tennis, Boys Basketball, Ice Hockey.

BIG PICTURE BUDGET TOPICS

- Special Services
- Health Care Costs
- Staff and Salary Increases
- Technology
- Capital Projects
- Transportation
- STEM – Robotics

TOWNSHIP ENROLLMENT

TOWNSHIP ENROLLMENT CHANGES

Year	Plainsboro (%)	West Windsor (%)
2016	41.87	58.13
2015	41.97	58.03
2014	42.06	57.94
2013	41.35	58.65
2012	41.93	58.07
2011	41.42	58.58
2010	41.29	58.71
2009	41.53	58.47

WW-P FINANCE HONOR

- For the eighth year, WW-P received the Association of School Business Officials (ASBO) International Certificate of Excellence in Financial Reporting Award for having met or exceeded the program's high standards for financial reporting and accountability.
- The Certificate of Excellence award confirms the district's commitment to financial accountability and transparency.
- For the third year, WW-P has been received the Meritorious Budget Award from the Association of School Business Officials International.

ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Regular Instruction	51,929,977	52,063,548	(133,571)	-0.3%
Co-curricular	2,516,378	2,405,550	111,828	4.7%
Special Education				
Instruction	13,253,359	12,805,692	447,667	3.5%
Tuition	8,178,800	7,611,600	567,200	7.5%
Child Study Team	3,515,980	3,502,397	13,583	0.4%
Support Services	2,606,775	2,560,970	45,805	1.8%
Student Support Services	5,924,856	6,111,439	(186,583)	-3.1%
Improvement of Instruction & PD	3,853,879	3,609,168	244,711	6.8%

ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Administration				
General	2,003,774	1,983,475	20,299	1.0%
School	7,132,650	7,154,628	(21,978)	-0.3%
Tech/Business	2,385,375	2,532,357	(146,982)	-5.8%
Operations	14,278,079	14,609,018	(330,939)	-2.3%
Transportation	10,988,562	10,031,392	957,170	9.5%
Benefits	29,266,000	27,706,500	1,559,500	5.6%
Capital Outlay	3,112,300	2,226,100	886,200	39.8%

ALLOCATION OF EXPENDITURES

	2016-2017 Budget (\$)	2015-2016 Budget (\$)	Difference (\$)	Difference Percentage
Adult School (GED/ESL)	9,286	9,286	-----	-----
Total General Fund	160,956,030	156,922,120	4,033,910	2.6%
Grants & Entitlements	2,314,275	2,267,599	46,676	2.1%
Debt Service	8,422,713	8,860,790	(438,077)	-4.9%
GRAND TOTAL	\$171,693,018	\$168,050,509	3,642,509	2.17%

ALLOCATION OF REVENUES

	2016-2017 (\$)	2015-2016 (\$)		
	Approved Budget	Approved Budget	Difference	Percentage
Total Fund Balance	\$5,247,640	\$5,250,256	(\$2,616)	-0.05%
Total Local Tax Levy	\$155,477,792	\$151,936,966	\$3,540,826	2.33%
Total State Aid	\$8,014,710	\$7,957,087	\$57,623	0.72%
Total Miscellaneous	\$2,952,876	\$2,906,200	\$46,676	1.61%
GRAND TOTAL	\$171,693,018	\$168,050,509	\$3,642,509	2.17%

CAPITAL PROJECTS: CARRY-OVER

- **High School South: Pool Foundation & Lining Restoration**
- **High School North: New Robotics Room**
- **High School North: New Storage Area**
- **Grover Middle School: Controls Upgrades**
- **Village School: New Pavilion**
- **Town Center: Cooling Tower Replacement**
- **Town Center: Playground Improvements**
- **District: Plainsboro Township (Locking)**

CAPITAL PROJECTS: NEW PROJECTS

- **High School South: Basketball Court Replacement**
- **High School North: Roof Restoration**
- **High School North: Pavement Extension**
- **High School North: Track Resurfacing**
- **Grover Middle School: Parking Area Restoration**
- **Village School: West Parking Lot Improvements**
- **Village School: Exterior Door Upgrades**

CAPITAL PROJECTS: NEW PROJECTS

- **Millstone River: Parking Area Restoration**
- **Millstone River: Playground Improvements**
- **Town Center: Exterior Door Upgrades (Gym)**
- **Dutch Neck: Chiller/Cooling Tower**
- **Dutch Neck: Roof Trough Upgrades**
- **Maurice Hawk: Roof Replacement**
- **District: Vehicles (Buildings & Grounds and Transportation)**
- **District: Technology**

TAX LEVY

Allowed by CAP Rules

2% General Fund	\$3,038,739	
Health Adjustment	\$976,450	
Banked Cap	\$502,087	
Total	\$4,517,276	2.97%
Tentative Budget	\$3,540,826	2.33% Increase

TAX IMPLICATIONS

Plainsboro

- The proposed budget would decrease the tax rate to \$1.389 per \$100 of assessed property value, for a decrease of 28.2 cents. For a home assessed at the township average, this would be a decrease of \$194. For the owner of a home at the township average of \$451,588, school taxes are estimated to be \$6,273.

TAX IMPLICATIONS

West Windsor

- The proposed budget would increase the tax rate to \$1.493 per \$100 of assessed property value, for an increase of 3.5 cents. For a home assessed at the township average, this would be an increase of \$185. For the owner of a home at the township average of \$522,601, school taxes are estimated to be \$7,802.

REVIEW OF BUDGETS

	Tax Relief (\$ Millions)	Budget-to Budget Increase Percentage	State Aid (\$)	Total Tax Levy Increase %
2007-2008	4.8	4.3	10,080,318	2.9
2008-2009	5.3	4.3	11,615,116	3.1
2009-2010	5.9	1.6	11,719,138	0.5
2010-2011	5.8	0.0	3,579,539	6.5
2011-2012	3.2	1.4	5,476,597	2.1
2012-2013	5.7	1.89	7,771,956	-1.02
2013-2014	6.9	0.88	7,773,104	0.0
2014-2015	5.2	1.34	7,961,085	2.35
2015-2016	5.0	2.08	7,957,087	2.30
2016-2017	5.2	2.17	8,014,710	2.33

TAXPAYERS GUIDE TO EDUCATION SPENDING

Districts with Greater than 3,500 Students

District	2002-2003	2008-2009	2014-2015	Average Annual Increase	Dollar Growth
Hopewell Valley	\$10,552	\$14,301	\$17,108	4.1%	\$6,556
Princeton	\$11,525	\$16,407	\$18,287	3.9%	\$6,762
WW-P	\$10,534	\$12,048	\$12,982	1.8%	\$2,448
New Jersey Average	\$10,198	\$13,338			\$3,975
WW-P Versus NJ	\$336	(\$1,290)			
Montgomery	\$8,096	\$10,839	\$14,102	4.7%	\$6,006

WW-P REGIONAL SCHOOL DISTRICT

