

Annual School Election
April 21, 2009
Polls Open: 7 a.m. – 9 p.m.

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DISTRICT OVERVIEW

Students in the West Windsor-Plainsboro Regional School District have extraordinary opportunities to develop knowledge and skill in world language, science, language arts, history, and mathematics. The district's vocal and instrumental music, fine arts, and drama programs publicly demonstrate exceptional results. WW-P schools also provide a broad array of co-curricular and athletic programs, including extensive after-school intramurals and clubs.

The district reaches out to meet the needs of our many-faceted school community, and diversity is a key factor in the area. Students represent all major racial and cultural groups (49 percent Asian, 40 percent White, 6 percent African American, 5 percent Hispanic). Students speak 33 languages. In order to fulfill the needs of our multicultural communities, we have made every effort to create an awareness of the many ethnic and cultural distinctions represented here. Children are taught the traditions and mores not only of their background but also those of their classmates who come from all corners of the world.

The school district reflects the lifestyle of a community that takes pride in its continuing tradition of academic and cultural achievement. The richness of the academic program, alternative options, and extracurricular activities expands learning beyond the classroom boundaries. The schools provide an educational environment that motivates students to learn and requires them to exercise imagination and sensibility in solving problems.

Elementary Schools

Dutch Neck Elementary School, Maurice Hawk Elementary School, Town Center Elementary School, and Wicoff Elementary School serve students in kindergarten through Grade 3 and are representative of the community's tremendous multicultural diversity. All four schools provide a nurturing environment where students are empowered with academic and social skills to become enthusiastic lifelong learners. This is accomplished by working in close partnership with parents and the community to provide child-centered programs that recognize and build on the unique potential of each child. Faculty members nurture and engage students in current best practices as well as developmentally appropriate early childhood practices. The curriculum emphasizes literacy, language learning, mathematical reasoning, critical thinking, problem solving, and cross-cultural understanding.

Upper Elementary Schools

Millstone River School and Village School are organized for students in grades 4 and 5. Students engage in serious educational projects with their classes and in individual study; the culture of the schools encourages collaboration and cooperation among students. Core content areas enable students to learn and express their learning through multiple intelligences, and emphasize high standards to develop student competencies. The media centers offer over 30,000 resources, as well as access to appropriate information through the Internet. Teachers work on grade-level teams to develop and maintain consistency in curriculum. Millstone River School and Village School have created productive,

enjoyable, and humanistic environments and the educational process strives to develop capable and self-confident human beings who in turn enhance a community rich in cultural diversity.

Middle Schools

Community Middle School and Thomas R. Grover Middle School provide a comprehensive, developmentally responsive middle school experience based on the principles of middle level education outlined in the most current middle level research. The facilities and programs are uniquely designed to promote discovery, effective interdisciplinary learning through teaming, and academic excellence. The core academic program consists of language arts, mathematics, science, social studies, and world language. The language arts program is integrated in its approach to literature and writing and promotes literacy, effective writing, and oration skills. The mathematics program is theme-based, integrating hands-on, discovery-based learning, problem solving, mathematical modeling, and exploration, with skill development. The science program is designed to promote inquiry and critical thinking. Social studies deals with ancient civilizations, United States history, and world cultures to develop critical thinking about how historical events shape modern perceptions and civilizations. In the area of world language, students have a choice of learning communication and culture in German, Chinese, French, or Spanish. Students discover their own particular abilities, talents, interests, and preferences through elective and cycle classes that include instruction in computer technology, performing arts, life skills, broadcasting and television production, industrial technology, art, and music. Health and physical education classes affirm the school's commitment to the concept of a healthy mind in a healthy body.

High Schools

High School North and High School South provide educational environments that motivate students to learn and require them to exercise imagination and sensibility in solving problems. Students may choose from over 150 courses offered in a program of studies that reflects a demanding and challenging curriculum. Qualifying high school seniors may elect to participate in Senior Option Career Internships or Senior Option Service Learning projects; these projects are designed to give students structured, supervised activities that will assist them to clarify career goals, explore career possibilities, develop employable skills, or make the transition between school and employment or further education and training. The academic and cultural resources of Mercer County have attracted a dedicated and highly trained instructional staff, which welcomes the challenges and excitement of a diverse student population and this diversity affords students excellent opportunities for intercultural understanding and provides them with a global view of world states. West Windsor-Plainsboro High School North and High School South are accredited by the New Jersey Department of Education and an excellent reputation for both high schools has been earned through the commitment of staff and students to the quality of life and learning. Both high schools are Blue Ribbon Schools and were named as top high schools in the state.

DISTRICT SNAPSHOT

Student achievement is one of the great rewards for support of the WW-P school district. Such accomplishment is demonstrated on standardized tests where WW-P students surpass state and national counterparts. It is a tribute to the talents of our students and teachers that we have a graduation rate of almost 100 percent. Student achievement indicators reveal that high school students continue to perform at high levels. Ninety-six percent of high school students indicated that they planned to attend college or other post-secondary education. Average standardized scores are higher than state and national averages on the ASK, HSPA, and SAT.

Graduates Going to College
96 Percent

Students Taking the SAT
99 percent

SAT Results (Critical Reading//Math/Writing)
District: 587/624/589
State: 495/513/496
National: 502/515/494

AP Tests
88 percent had Grades of 3 or higher, with 696 students taking 1,460 exams.

National Merit Scholars
Class of 2009: Semifinalists: 33
Class of 2008: Semifinalists: 30; Letters of Commendation: 84
Class of 2008 Bloustein Distinguished Scholars: 74

HSPA: The state High School Proficiency Assessment measures the reading, writing, and mathematical skills that high school graduates need to function politically, economically, and socially. Results: 94.4% passed in Language Arts Literacy and 91.4% passed in Mathematics.

NJASK: The New Jersey Assessment of Skills and Knowledge measures the ability and progress of students in mastering the knowledge and skills defined by the New Jersey Core Curriculum Content Standards.

NJASK8: Results: 97.8% passed in Language Arts Literacy; 91.3% passed in Mathematics; and 96.2% passed in Science.

NJASK7: Results: 92.1% passed in Language Arts, and 86.2% passed in Mathematics.

NJASK6: Results: 82.6% passed in Language Arts, and 92.0% passed in Mathematics.

NJASK5: Results: 87.4% passed in Language Arts, and 92.5% passed in Mathematics.

NJASK4: Results: 94.3% passed in Language Arts, 93.0% passed in Mathematics, and 94.8% passed in Science.

NJASK3: Results: 95.8% passed in Language Arts, and 94.5% passed in Mathematics.

ANNUAL SCHOOL ELECTION

Residents of Plainsboro and West Windsor will choose three Board of Education members on April 21, 2009. On the nine-member Board of Education, five seats are designated for West Windsor residents and four seats are designated for Plainsboro residents. All members serve a three-year term. **In this election year, one seat is available in West Windsor Township and two seats are available in Plainsboro Township.**

Polling Places

April 21, 2009

Polls are open from 7 a.m. to 9 p.m.

WEST WINDSOR

Polling District No. 1 – Polling place at Grover Middle School, 10 Southfield Road, Princeton Junction, New Jersey, in the School District for legal voters residing within Mercer General District No.(s) 1 and 11.

Polling District No. 2 – Polling place at Village School, 601 New Village Road, Princeton Junction, New Jersey, in the School District for legal voters residing within Mercer General District No.(s) 6, 8, 12, 13, 15, and 16.

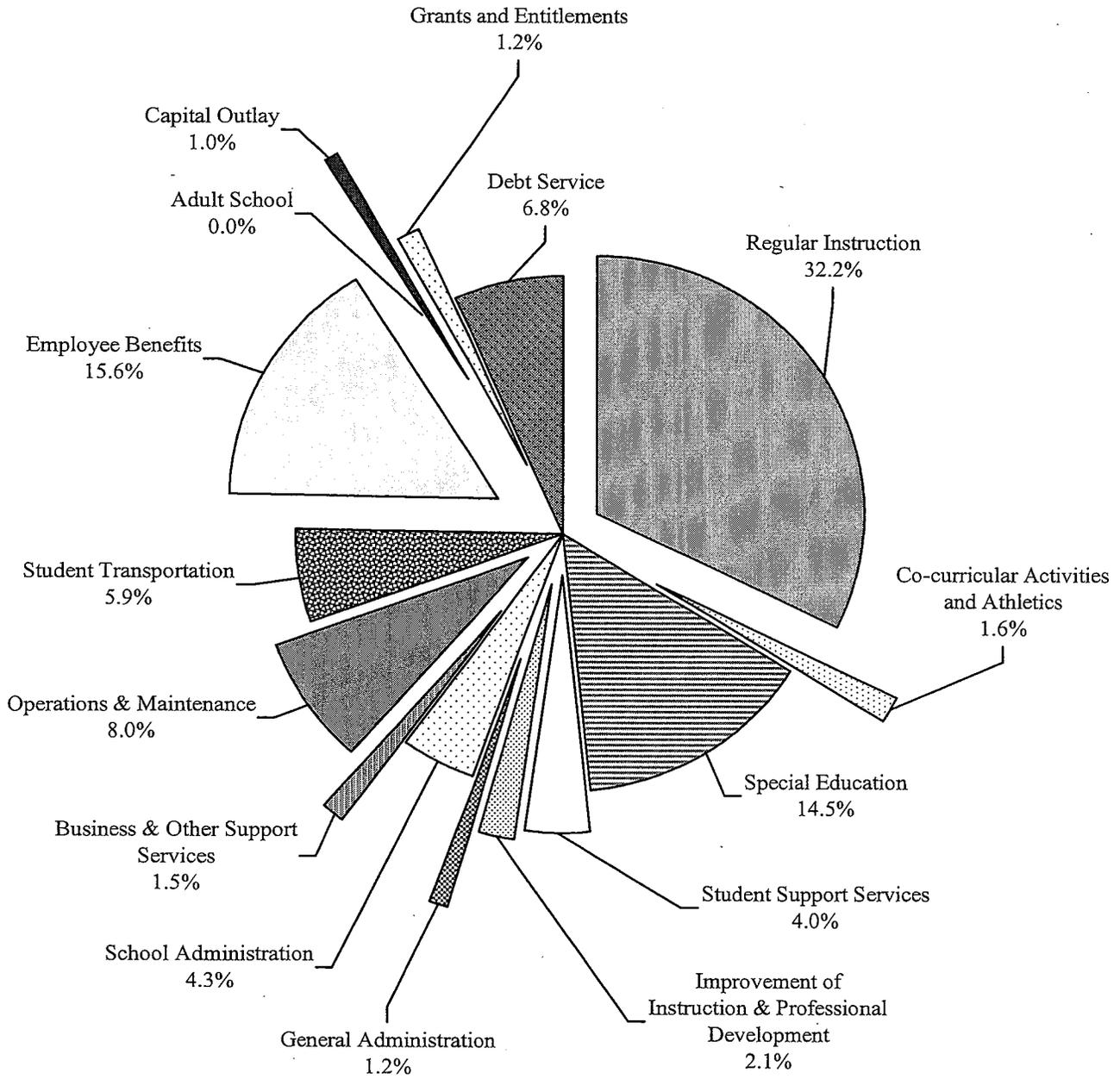
Polling District No. 3 – Polling place at Maurice Hawk Elementary School, 303-305 Clarksville Road, Princeton Junction, New Jersey, in the School District for legal voters residing within Mercer General District No.(s) 2, 4, 5, 7, and 10.

Polling District No. 4 – Polling place at Grover Middle School, 10 Southfield Road, Princeton Junction, New Jersey, in the School District for legal voters residing within Mercer General District No.(s) 3, 9, and 14.

PLAINSBORO

Polling District No.(s) 5-8 – Polling place at the Plainsboro Municipal Building for legal voters residing within Middlesex General District No.(s) 1-12.

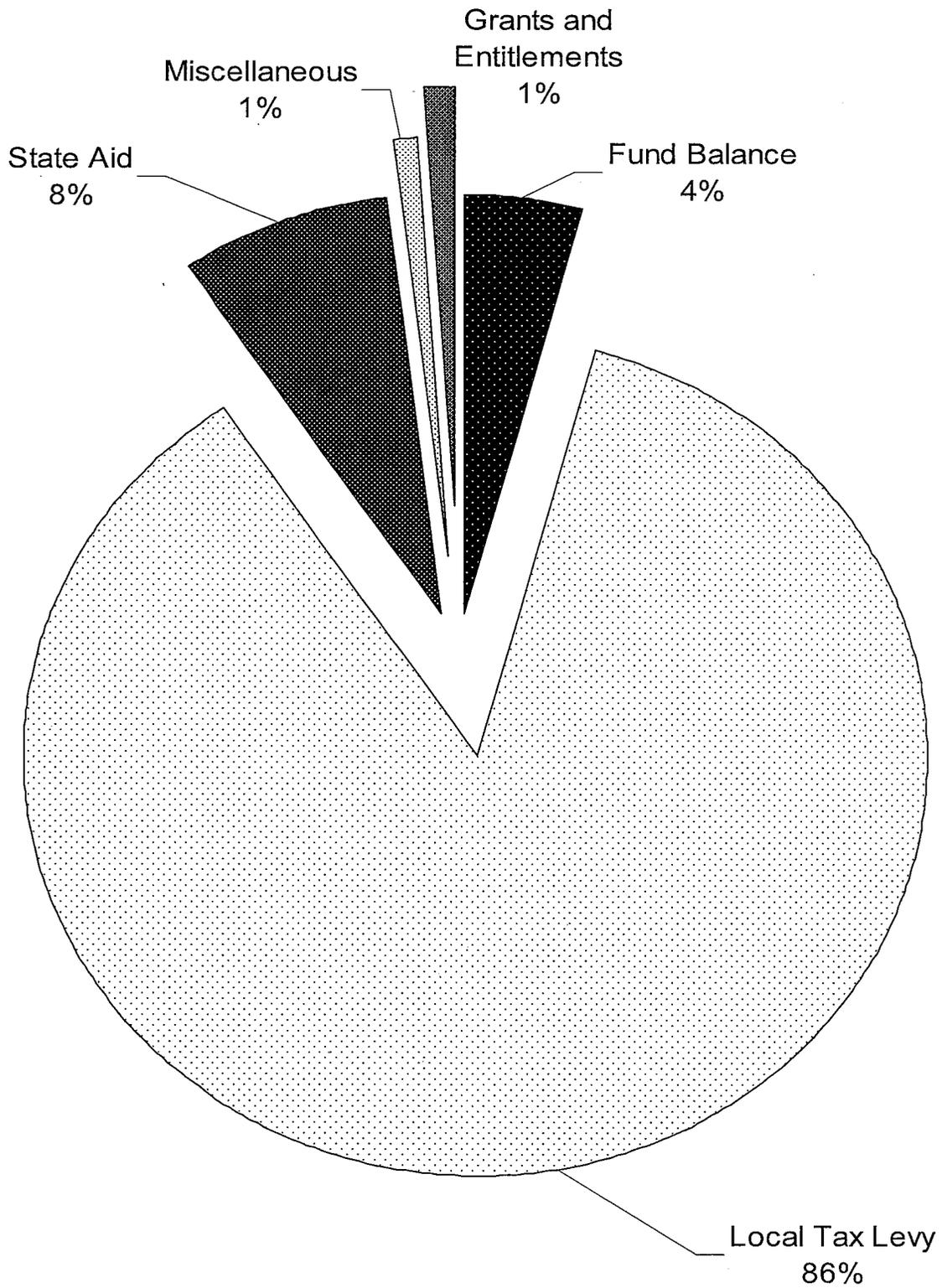
ALLOCATION OF EXPENSES



ALLOCATION OF EXPENSES

	2008-2009 APPROVED BUDGET	2009-2010 PROPOSED BUDGET	Difference \$	%
GENERAL EXPENSE				
Regular Instruction				
Regular Programs	\$ 45,466,763	\$ 46,672,636	\$ 1,205,873	2.65%
Basic Skills	2,238,070	2,280,030	41,960	1.87%
ESL/Bilingual	1,375,177	1,285,929	(89,248)	-6.49%
Regular Instruction	<u>49,080,009</u>	<u>50,238,595</u>	<u>1,158,585</u>	<u>2.36%</u>
Co-curricular Activities and Athletics				
Co-curricular Activities	733,473	684,415	(49,058)	-6.69%
Athletics	1,748,085	1,747,624	(461)	-0.03%
Co-curricular Activities and Athletics	<u>2,481,558</u>	<u>2,432,039</u>	<u>(49,519)</u>	<u>-2.00%</u>
Special Education				
Instruction	10,483,714	11,229,723	746,009	7.12%
Tuition	6,225,177	6,026,416	(198,761)	-3.19%
Child Study Team	3,273,238	3,308,018	34,780	1.06%
Other Support Services	2,087,127	2,045,091	(42,036)	-2.01%
Special Education	<u>22,069,256</u>	<u>22,609,248</u>	<u>539,992</u>	<u>2.45%</u>
Student Support Services				
Health Services	1,449,751	1,456,362	6,611	0.46%
Guidance	3,177,126	3,228,050	50,924	1.60%
Library/Media	1,604,035	1,614,831	10,796	0.67%
Student Support Services	<u>6,230,912</u>	<u>6,299,243</u>	<u>68,331</u>	<u>1.10%</u>
Improvement of Instruction & Professional Development				
	<u>3,121,302</u>	<u>3,254,521</u>	<u>133,219</u>	<u>4.27%</u>
Administration				
General Administration	1,869,607	1,917,608	48,001	2.57%
School Administration	6,658,140	6,723,278	65,138	0.98%
Business/Technology/Other Support Services	2,412,258	2,406,653	(5,605)	-0.23%
Administration	<u>10,940,005</u>	<u>11,047,539</u>	<u>107,534</u>	<u>0.98%</u>
Operations & Maintenance	<u>12,525,174</u>	<u>12,482,181</u>	<u>(42,993)</u>	<u>-0.34%</u>
Student Transportation	<u>8,979,035</u>	<u>9,160,806</u>	<u>181,771</u>	<u>2.02%</u>
Employee Benefits	<u>24,319,527</u>	<u>24,319,527</u>	<u>-</u>	<u>0.00%</u>
TOTAL OPERATING EXPENSE	<u>139,746,779</u>	<u>141,843,699</u>	<u>2,096,920</u>	<u>1.50%</u>
CAPITAL OUTLAY	1,500,000	1,500,000	-	0.00%
ADULT SCHOOL - GED/ESL	<u>9,286</u>	<u>9,286</u>	<u>-</u>	<u>0.00%</u>
TOTAL GENERAL FUND	<u>141,256,065</u>	<u>143,352,985</u>	<u>2,096,920</u>	<u>1.48%</u>
GRANTS AND ENTITLEMENTS	1,935,715	1,926,350	(9,365)	-0.48%
DEBT SERVICE	<u>10,293,949</u>	<u>10,595,926</u>	<u>301,977</u>	<u>2.93%</u>
GRAND TOTAL	<u>153,485,729</u>	<u>155,875,261</u>	<u>2,389,532</u>	<u>1.56%</u>
Deposit to Emergency Reserve	-	-		
Deposit to Capital Reserve	<u>750,000</u>	<u>-</u>		
Total	<u>\$ 154,235,729</u>	<u>\$ 155,875,261</u>		

Revenue Sources



REVENUE SOURCES

Subject To Revision

	2008-2009 Approved BUDGET	2009-2010 PROPOSED BUDGET	Difference	
			\$	%
Fund Balance				
General Fund	\$ 4,531,980	\$ 5,876,028	\$ 1,344,048	29.66%
Debt Service	<u>406,883</u>	<u>622,169</u>	<u>215,286</u>	52.91%
Total Fund Balance	<u>4,938,863</u>	<u>6,498,197</u>	<u>1,559,334</u>	31.57%
 Local Tax Levy				
General Fund	125,847,774	131,658,364	5,810,590	4.62%
Debt Service	<u>8,223,013</u>	<u>3,127,964</u>	<u>(5,095,049)</u>	-61.96%
Total Local Tax Levy	<u>134,070,787</u>	<u>134,786,328</u>	<u>715,541</u>	0.53%
 State Aid				
General Fund	11,094,174	11,094,174	-	0.00%
Debt Service	<u>520,942</u>	<u>624,964</u>	<u>104,022</u>	19.97%
Total State Aid	<u>11,615,116</u>	<u>11,719,138</u>	<u>104,022</u>	0.90%
 Miscellaneous				
General Fund	925,248	945,248	20,000	2.16%
Grants and Entitlements	<u>1,935,715</u>	<u>1,926,350</u>	<u>(9,365)</u>	-0.48%
Total Miscellaneous	<u>2,860,963</u>	<u>2,871,598</u>	<u>10,635</u>	0.37%
 GRAND TOTAL	 <u>153,485,729</u>	 <u>155,875,261</u>	 <u>2,389,532</u>	 1.56%
Deposit to Emergency Reserve	-	-		
Deposit to Capital Reserve made from Tax Levy	-	-		
Deposit to Capital Reserve made from Fund Balance	<u>750,000</u>	<u>-</u>		
 Total	 <u>\$ 154,235,729</u>	 <u>\$ 155,875,261</u>		

CAPITAL PROJECTS

The 2009-2010 budget includes funding for specific capital projects throughout the state. Projects at nine of the ten district schools, along with projects for technology and maintenance, total \$2,143,480; of this amount, the estimated state share is \$643,480. The Board of Education proposed this list to ensure that district facilities are well maintained.

CAPITAL OUTLAY PROJECTS PROPOSED 2009-2010 SCHOOL YEAR PROJECT LIST				
SCHOOL/SITE	DESCRIPTION	ESTIMATED TOTAL COST	ESTIMATED STATE SHARE	DISTRICT SHARE
DUTCH NECK	ROOF REPLACEMENT - SHINGLE	\$ 180,017	\$ 72,007	\$ 108,010
DUTCH NECK	PAVING & LIGHTING - SOUTH LOT	\$ 201,322	\$ 80,529	\$ 120,793
J.V.B. WICOFF	REPLACE CEILING TILES & LIGHTING - 2 CLASSROOMS	\$ 67,775	\$ 27,110	\$ 40,665
VILLAGE	DRAINAGE CORRECTIONS	\$ 25,630	\$ 10,252	\$ 15,378
VILLAGE	PAVING RESTORATION	\$ 60,433	\$ 24,173	\$ 36,260
MILLSTONE RIVER	ROOF - POD B	\$ 581,895	\$ 232,758	\$ 349,137
MILLSTONE RIVER	FIRE ALARM PANEL REPLACEMENT	\$ 45,200	\$ 18,080	\$ 27,120
HIGH SCHOOL NORTH	POOL LINING RESTORATION	\$ 116,100	\$ 46,440	\$ 69,660
HIGH SCHOOL SOUTH	PAVING - ROAD/VISITORS AREA & ENTRANCE/EXIT	\$ 125,178	\$ 50,071	\$ 75,107
HIGH SCHOOL SOUTH	LITTLE THEATER - CEILING & LIGHTING	\$ 205,150	\$ 82,060	\$ 123,090
	SUBTOTAL	\$ 1,608,700	\$ 643,480	\$ 965,220
MILLSTONE RIVER	CARPET REPLACEMENT - HALLWAYS	\$ 22,922	\$ -	\$ 22,922
MILLSTONE RIVER	CARPET REPLACEMENT - COMMONS	\$ 14,717	\$ -	\$ 14,717
VILLAGE	CAFETERIA TABLES - REPLACEMENT	\$ 70,000	\$ -	\$ 70,000
TOWN CENTER	PARAPET WALLS-DRIVIT SURROUNDING CHILLER	\$ 40,000	\$ -	\$ 40,000
T.R. GROVER	CARPET - COMMONS	\$ 30,650	\$ -	\$ 30,650
COMMUNITY	CARPET - REPLACEMENT (5 CLASSROOMS)	\$ 20,995	\$ -	\$ 20,995
COMMUNITY	EPDM ROOF CONNECTING CORRIDOR REPLACEMENT	\$ 35,000	\$ -	\$ 35,000
COMMUNITY	CARPET - REPLACEMENT (BACK ENTRANCE)	\$ 8,000	\$ -	\$ 8,000
HIGH SCHOOL NORTH	TENNIS COURTS - REPAIR/RESURFACE	\$ 210,496	\$ -	\$ 210,496
HIGH SCHOOL NORTH	PARKING LOT - SPEED BUMPS	\$ 6,000	\$ -	\$ 6,000
HIGH SCHOOL SOUTH	CARPET - STAIRWELLS/TEACHERS WORK AREA	\$ 7,000	\$ -	\$ 7,000
	SUBTOTAL	\$ 465,780	\$ -	\$ 465,780
DISTRICT	EQUIPMENT-DISTRICT WIDE	\$ 44,000	\$ -	\$ 44,000
TECHNOLOGY	EQUIPMENT-TECHNOLOGY UPGRADES	\$ 25,000	\$ -	\$ 25,000
	TOTAL	\$ 2,143,480	\$ 643,480	\$ 1,500,000

The Referendum construction projects are coming to a successful close. Work on the pool project at High School South will commence this summer bringing completion to the referendum.

FINANCIAL STATEMENT

We want to share with you some important information about finances for the district. The first concerns the district audit and the second item is about our financial rating.

Each year, the district undergoes an audit, and the results are presented in a public format at a meeting of the Board of Education. An audit covers the activities of the Board of Education, the financial transactions of the Board Secretary/Business Administrator, and the Treasurer of School Monies, and the records of the various funds under the auspices of the Board of Education.

This year, Wiss and Company, LLP, auditors, clearly stated that from the two analyses performed (a comprehensive annual financial report and a report on district compliance with state law and regulation) the district, once again, is in excellent condition. The auditors commended the district for its financial work adding that there were no material weaknesses, no significant deficiencies, and no repeat findings. In addition, auditor Scott Clelland congratulated the district on the savings it accomplished in refinancing debt, on the recovery of \$4 million owed by the state, and the payoff of a certificate of participation, as well as on its prudent decisions it made to allocate funds to the emergency, capital, and maintenance reserves.

The state of New Jersey measures all public school districts in five areas (instruction and Program; Fiscal Management; Personnel; Governance; and Operations), and in all areas, including Fiscal Management, WW-P Regional School District has been highly successful.

What does it take for a public school district to make the highest financial rating – ‘AAA’ – that can be awarded? According to Standard & Poor, “school districts with the ‘AAA’ general obligation rating are as rare as the student who asks for more homework. Of the thousands of U.S. districts, a mere 26 are in this very exclusive club.”

In New Jersey, there are only 2 public school districts in this category. WW-P was awarded a ‘AAA’ rating, which shows that we “demonstrate the ability to manage through all economic cycles” and have managed well, including “conservative budgeting, ... strong fiscal policies, ... and manageable debt burdens and strong capital planning profiles.”

LOCAL SCHOOL TAX IMPACT

Municipal Share By Calendar Year

<u>Property Tax Year</u>	<u>Plainsboro</u>			<u>West Windsor</u>	
	<u>Total</u>	<u>\$</u>	<u>%*</u>	<u>\$</u>	<u>%*</u>
2009	\$134,631,928	\$53,587,326	39.8%	\$81,044,602	60.2%
2008	127,988,585	49,855,627	39.0%	78,132,959	61.0%
2007	128,640,977	52,960,598	41.2%	75,680,379	58.8%
2006	124,668,744	53,098,772	42.6%	71,569,972	57.4%
2005	119,541,502	51,350,195	43.0%	68,191,307	57.0%
2004	114,018,356	47,086,199	41.3%	66,932,157	58.7%
2003	108,759,338	42,450,468	39.0%	66,308,870	61.0%
2002	102,974,046	39,645,557	38.5%	63,328,489	61.5%

**Local property taxes are calculated and collected on a calendar year basis, while the school district fiscal budget is funded over two calendar years.*

<u>Calendar Year</u>	<u>Equalized Valuation</u>		<u>Enrollment Percentage*</u>	
	<u>Plainsboro</u>	<u>West Windsor</u>	<u>Plainsboro</u>	<u>West Windsor</u>
2008	37.7%	62.3%	41.5%	58.5%
2007	37.8%	62.2%	41.7%	58.3%
2006	40.4%	59.6%	41.6%	58.4%
2005	42.2%	57.8%	42.5%	57.5%
2004	43.1%	56.9%	42.3%	57.7%
2003	42.8%	57.2%	42.0%	58.0%
2002	39.3%	60.7%	42.1%	57.9%
2001	38.6%	61.4%	41.0%	59.0%

**As of October 15.*

As a result of a recent referendum, student enrollment has replaced equalized valuation as the basis for allocating the township's share of the local tax levy. This change becomes effective with the 2009-2010 budget.

<u>Calendar Year</u>	<u>Tax Rate*</u>	
	<u>Plainsboro</u>	<u>West Windsor</u>
2009	\$1.45	\$1.30
2008	1.36	1.25
2007	1.44	1.20
2006	1.45	1.14
2005	1.41	2.56
2004	2.29	2.54
2003	2.01	2.56
2002	1.92	2.52
2001	1.93	2.39

**Per \$100 of assessed value.*

LOCAL SCHOOL TAX IMPACT

School Year Budget

General Fund	\$	143,352,985	
Grants and Entitlements		1,926,350	
Debt Service Fund		10,595,926	\$ 155,875,261
Less:			
Fund Balance Utilized	\$	6,498,197	
Grants & Miscellaneous Revenue		2,871,598	
State Aid		11,719,138	21,088,933
Local Real Estate Taxes for School Year 2009-2010			<u>\$ 134,786,328</u>

Calculation of School Taxes needed from each Municipality *

	School Year 2008-09		School Year 2009-10		TOTAL REQUIRED in 2009
	Percentage Share**	Balance Due Tax Levy	Percentage Share**	Current Portion Tax Levy	
Plain sboro	37.82%	\$23,686,880	41.53%	\$29,900,445	\$53,587,326
West Windsor	62.18%	\$38,943,841	58.47%	\$42,100,761	\$81,044,602
		\$62,630,721		\$72,001,207	\$134,631,928

Tax Year Comparison

	TAX YEAR 2008	TAX YEAR 2009	\$ INCREASE
Plain sboro	\$49,855,627	\$53,587,326	\$3,731,699
West Windsor	\$78,132,959	\$81,044,602	\$2,911,643
	\$127,988,586	\$134,631,928	\$6,643,342

* The school district operates on a fiscal year while local property taxes are calculated and collected on a calendar year basis.

Tax Rate Information

	2009 Assessment	Prior Year Tax Rate 2008	Proposed Tax Rate 2009	\$ Increase (Decrease)
Plain sboro	\$3,705,779,767	\$1.36	\$1.45	\$0.09
West Windsor	\$6,217,315,419	\$1.25	\$1.30	\$0.05

** Basis of Tax Allocation to Townships

	Equalized Value TAX YEAR 2007	Enrollment TAX YEAR 2008
Plain sboro	\$3,783,419,991	4,097
West Windsor	\$6,220,359,254	5,768

In prior years, local school taxes were allocated using equalized real estate values. As a result of a recent voter mandate, enrollment replaced equalized values as the allocation basis beginning with the 2009-10 school year.

Class of 2008 College Attendance

This listing of college choices indicates (in parentheses) the number of students attending based upon where the final transcript was mailed.

Adelphi College (1)	Fairleigh Dickinson University (4)	Marywood University (1)
Albright College (1)	Fairleigh Dickinson University-Madison (1)	Massachusetts Inst. of Technology (6)
Allegheny College (1)	Florida Institute of Technology (1)	McGill University (2)
American University (2)	Fordham University (3)	Mercer County Community College (40)
Arcadia University (2)	Furman University (2)	Mercy College (1)
Arizona State University (1)	Gallaudet University (1)	Methodist University (1)
Bard College (1)	George Mason College (1)	Michigan State University (1)
Barnard College (2)	George Washington Univ. (8)	Middlesex County Community College (2)
Baruch College (1)	Georgetown University (7)	Mitchell College (1)
Bentley College (1)	Gettysburg College (2)	Monmouth University (3)
Berklee College of Music (1)	Gloucester Community College (1)	Montana State University (1)
Binghamton University (2)	Goucher College (2)	Montclair State University (4)
Boston College (3)	Grove City College (1)	Moravian College (1)
Boston University (12)	Harding University (1)	Morgan State University (2)
Brigham Young Univ. (1)	Hartwick College (1)	Muhlenberg College (1)
Brookdale Comm.College (1)	High Point University (2)	National Institute of Fashion Technology (1)
Brown University (3)	Hofstra University (1)	Neumann College (1)
Bucknell College (2)	Howard University (1)	New Jersey City University (1)
Cabrini College (3)	Hunter College (1)	New Jersey Institute of Technology (4)
Carnegie Mellon (10)	Illinois Wesleyan Univ. (1)	New York University (17)
Case Western Reserve (3)	Indiana University (8)	Normandale Comm. College (1)
Catholic University (1)	Ithaca College (1)	Northeastern University (2)
City College (1)	James Madison Univ. (7)	Northern Arizona College (1)
Clark Atlanta University (1)	Johns Hopkins University (4)	Northern Michigan College (1)
Clark University (1)	Johnson & Wales Univ. (1)	Northwestern University (6)
Clemson University (1)	Kean University (2)	Oberlin Conservatory (1)
Coastal Carolina Univ. (2)	Keio University (1)	Ohio Northern University (1)
Colgate University (1)	King's College (1)	Parsons School of Design (1)
College of Charleston (1)	Kutztown University (1)	Penn State-Abington (1)
College, William & Mary (2)	La Salle University (1)	Penn State-Altoona (2)
Columbia University (4)	Lafayette College (3)	Penn State-Harrisburg (1)
Community College of Philadelphia (1)	Lasell College (1)	Penn State-Schuylkill (1)
Cooper Union (2)	Lebanon Valley College (1)	Penn State-University Park (17)
Cornell University (18)	Lehigh University (10)	Pensacola Christian College (1)
Denison University (1)	Lincoln University (1)	Philadelphia University (4)
DePaul University (1)	Lock Haven University (1)	Plymouth State University (1)
DeSales University (1)	Lone Star College (1)	Pomona College (1)
DeVry University (2)	Long Island University (1)	Pratt Institute (1)
Drew University (1)	Loyola College (4)	Princeton University (7)
Drexel University (11)	Lynchburg College (1)	Providence College (2)
Duke University (4)	Lynn University (1)	Purdue University (2)
Earlham College (1)	Manhattan College (1)	Quinnipiac University (2)
East Stroudsburg Univ. (1)	Manhattanville College (1)	Reed College (2)
Eastman School of Music (1)	Manipal University (1)	Rensselaer Polytechnic (1)
Elon University (3)	Marist College (1)	Rider University (10)
Embry-Riddle-AZ (1)	Marymount Manhattan College (1)	Rochester Inst. of Technology (1)
Embry-Riddle-FL (1)		
Emory University (4)		
Fairfield University (1)		

Rollins College (1)
 Rowan University (4)
 Rutgers-Camden (5)
 Rutgers-New Brunswick (92)
 Rutgers-Newark (3)
 Saddleback College (1)
 Saint Joseph's University (1)
 Saint Peter's College (1)
 Salisbury University (2)
 Sarah Lawrence College (1)
 Savannah College of Art & Design (1)
 School of Visual Arts (1)
 Seton Hall University (2)
 Shaw University (1)
 Sheridan College Inst. of Technology (1)
 Shippensburg University (1)
 Simmons College (1)
 Southern New Hampshire University (1)
 St. John's University (2)
 Stevens Inst. Technology (2)
 Stonehill College (1)
 Stony Brook University (1)
 Suffolk University (1)
 SUNY-Albany (1)
 SUNY-Geneseo (1)
 Susquehanna University (3)
 Syracuse University (4)
 TCNJ (13)
 Temple University (6)
 The Art Institute of Philadelphia (1)

The Citadel (1)
 The College of Wooster (1)
 The Culinary Institute of America (1)
 The Ohio State University (1)
 Towson University (3)
 Trinity College (1)
 Tufts University (1)
 Tulane University (2)
 Union County College (1)
 University of Alabama (1)
 University of Arizona (1)
 University of California-Los Angeles (1)
 University of California-San Diego (1)
 University of Chicago (1)
 University of Colorado (2)
 University of Connecticut (3)
 University of Delaware (12)
 University of Hartford (3)
 University of Hawaii (1)
 University of Illinois-Chicago (1)
 University of Illinois-Urbana Champaign (10)
 University of Maryland-College Park (8)
 University of Massachusetts-Amherst (2)
 University of Massachusetts-Dartmouth (1)
 University of Miami (5)
 University of Michigan (5)

University of North Carolina-Chapel Hill (1)
 University of North Carolina-Charlotte (1)
 University of North Dakota (1)
 University of Oklahoma (1)
 University of Pennsylvania (7)
 University of Pittsburgh (7)
 University of Puget Sound (1)
 University of Rhode Island (4)
 University of Rochester (2)
 University of the Sciences (7)
 University of South Carolina (1)
 University of Southern California (2)
 University of St. Andrews (1)
 University of the Arts (1)
 University of the Sciences (7)
 University of Toronto (1)
 University of Virginia (2)
 University of Western Ontario (1)
 University of Wisconsin (2)
 Ursinus College (2)
 Vassar College (2)
 Virginia Polytechnic (3)
 Villanova University (8)
 Wagner College (1)
 Wake Forest University (1)
 Washington University-St. Louis (3)
 Wesley College (1)
 West Chester University (4)
 West Virginia University (1)
 William Paterson University (4)

WHAT IS MY TAX IMPACT?

As you know, the township governments in Plainsboro and West Windsor collect taxes and distribute the collected monies to the appropriate agencies. The townships collect varying amounts of money for a variety of reasons, including the size of the population, services offered, and needs of the individual communities.

In the past, taxes were allocated to the two townships based upon equalized valuations of properties in the two municipalities. Every year, the state of New Jersey publishes the total market value of properties in each municipality. This information is known as the "Equalized Valuation." Equalized valuations are based on a long-established process of actual sale prices, and are recomputed annually. In essence, this complex formula for a regionalized school district is based upon property assessment and tax ratios.

Three years ago, registered voters in Plainsboro Township and West Windsor Township approved a new method to use to allocate school taxes for our regional school district. For the 2009-2010 proposed budget, townships now will allocate taxes on a per-pupil basis, which would have each township pay its share for the exact number of students living in each township. The proposal, which was approved by registered voters and had the support of township officials, resulted from relative changes in real estate values and should lessen the yearly tax fluctuation in each township.

As a school district that crosses county lines, we work with Mercer County and Middlesex County, and the financial support of the schools come from both Plainsboro Township and West Windsor Township.

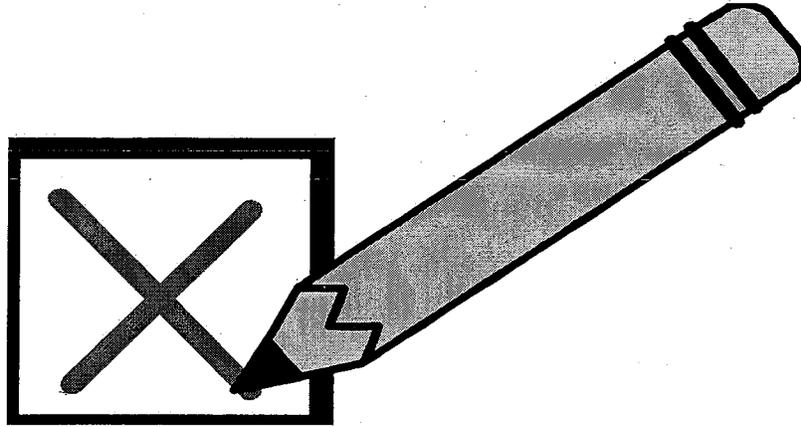
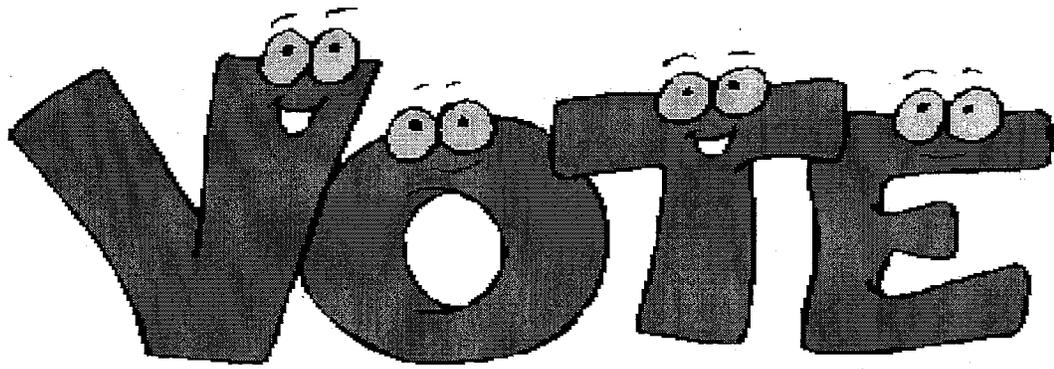
**COMPARATIVE PER-PUPIL SPENDING
MERCER COUNTY DISTRICTS**

Total Comparative Per Pupil Cost

**Advertised Budgets*
March 2009**

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Original	2009-10 Proposed	Average Annual Increase
East Windsor	\$10,483	\$11,314	\$11,760	\$12,830	\$13,390	\$13,056	4.5%
Ewing	\$10,040	\$10,461	\$10,785	\$11,866	\$12,717	\$13,468	6.1%
Hamilton	\$8,707	\$9,083	\$9,564	\$9,876	\$10,979	\$11,587	5.9%
Hopewell Valley	\$11,810	\$12,055	\$12,588	\$13,783	\$14,391	\$15,067	5.0%
Lawrence	\$10,649	\$11,516	\$12,963	\$13,912	\$15,494	\$15,346	7.6%
Princeton	\$13,003	\$14,098	\$14,743	\$15,961	\$17,290	\$17,421	6.0%
Robbinsville	\$9,048	\$10,436	\$10,399	\$10,112	\$10,249	\$10,747	3.5%
Trenton	\$14,202	\$15,775	\$16,239	\$16,379	\$16,532	\$16,481	3.0%
West Windsor-Plainsboro	\$11,122	\$11,302	\$11,533	\$12,446	\$12,788	\$13,045	3.2%

* Budgets as advertised in local newspapers.



2009-2010 BUDGET

ANNUAL SCHOOL ELECTION

APRIL 21, 2009

7:00 AM – 9:00 PM

West Windsor-Plainsboro Regional School District
505 Village Road West
Princeton Junction, NJ 08550



Board of Education

Hemant Marathe, President
Robert Johnson, Vice-President
John Farrell
Anthony Fleres
Anjani Gharpure
Richard Kaye
Alapakkam Manikandan
Randall Tucker
Ellen Walsh

Administration

Victoria Kniewel, EdD, Superintendent of Schools
Larry Shanok, Assistant Superintendent, Finance/Board Secretary
Thomas A. Smith, EdD, Assistant Superintendent, Pupil Services/Planning
Steve Mayer, Assistant Superintendent, Curriculum & Instruction
Alicia Boyko, Director, Human Resources
Russell Schumacher, Special Assistant for Labor Relations
Gerri Hutner, Director, Communications

Mission Statement

The mission of the West Windsor-Plainsboro Regional School District, valuing our tradition of excellence, is to develop all of our students as passionate, confident, lifelong learners who have competence and strength of character to realize their aspirations and thoughtfully contribute to a diverse and changing world.

Core Values

- We believe that continuous learning is essential for individual fulfillment and for the advancement of society.
- We believe that every individual has intrinsic worth.
- We believe that embracing diversity enriches and empowers our community.
- We believe that honesty, integrity, and trust are cornerstones for continuing excellence.
- We believe that people reach their highest potential when challenged to believe it is possible.
- We believe that openness to change is essential to progress and future viability.

□

04/02/2009

MERCER - W WINDSOR-PLAINSBORO REG

Advertised Enrollments

ENROLLMENT CATEGORY	October 15, 2007 Actual	October 15, 2008 Actual	October 15, 2009 Estimated
Pupils on Roll Regular Full-Time	8678	8764	8764
Pupils on Roll Regular Shared-Time	12	15	
Pupils on Roll - Special Full-Time	983	964	937
Pupils on Roll - Special Shared-Time	14	17	17
Private School Placements	59	61	75
Pupils Sent to Contracted Preschool Prog	7		
Pupils Sent to Other Districts-Reg Prog	6	5	5
Pupils Sent to Other Dists-Spec Ed Prog	69	69	78
Pupils Received	13	14	14

□

MERCER - W WINDSOR-PLAINSBORO REG

Advertised Revenues

Budget Category	Account	2007-08 Actual	2008-09 Revised	2009-10 Anticipated
OPERATING BUDGET				
Budgeted Fund Balance - Operating Budget	10-303		4,531,980	5,876,028
Budgeted Fund Bal - Deposit to Capital Reserve	10-303		726,915	
Withdraw from Cap Res-Excess Cost & Oth Cap Prj	10-309		1,000,000	1,850,000
Revenues from Local Sources:				
Local Tax Levy	10-1210	121,446,431	125,847,774	131,658,364
Tuition	10-1300	480,269	421,440	623,385
Interest Earned on Current Expense Emergency Res	10-1XXX			967
Interest Earned on Maintenance Reserve	10-1XXX			2,518
Interest Earned on Capital Reserve Funds	10-1XXX		23,085	19,500
Other Restricted Miscellaneous Revenues	10-1XXX		185,248	85,248
Unrestricted Miscellaneous Revenues	10-1XXX	1,444,597	318,560	198,831
SUBTOTAL		123,371,297	126,796,107	132,588,813
Revenues from State Sources:				
Core Curriculum Standards Aid	10-3111	309,051		
Transportation Aid	10-3120	2,562,507		
Special Education Aid	10-3130	4,926,422		
Bilingual Education	10-3140	265,208		
Stabilization Aid	10-3171	836,290		
Extraordinary Aid	10-3131	404,284	403,431	403,431
Consolidated Aid	10-3195	568,119		
Additional Formula Aid	10-3196	576,577		
Other State Aids	10-3XXX	58,173		
Categorical Special Education Aid	10-3132		5,222,554	5,418,710
Equalization Aid	10-3176		1,963,342	871,102
Categorical Security Aid	10-3177		697,354	716,984
Categorical Transportation Aid	10-3121		2,807,493	3,683,947
SUBTOTAL		10,506,631	11,094,174	11,094,174
Revenues from Federal Sources:				
Medicaid Reimbursement	10-4200			37,784
SUBTOTAL				37,784
Adjustment for Prior Year Encumbrances			2,057,758	
Actual Revenues (Over)/Under Expenditures		-3,523,615		
TOTAL OPERATING BUDGET		130,354,313	146,206,934	151,446,799
GRANTS AND ENTITLEMENTS				
Revenues from Local Sources	20-1XXX	361,249	477,105	56,002
Revenues from State Sources:				
Other Restricted Entitlements	20-32XX	112,366	120,247	46,067
TOTAL REVENUES FROM STATE SOURCES		112,366	120,247	46,067
Revenues from Federal Sources:				
Title I	20-4411-4416	175,188	199,011	144,511
I.D.E.A. Part B (Handicapped)	20-4420-4429	1,575,763	3,221,133	1,452,230
Adult Basic Education	20-4440		55,000	46,750
Other	20-4XXX	357,531	255,123	180,790
TOTAL REVENUES FROM FEDERAL SOURCES		2,108,482	3,730,267	1,824,281
TOTAL GRANTS AND ENTITLEMENTS		2,582,097	4,327,619	1,926,350
REPAYMENT OF DEBT				
Budgeted Fund Balance	40-303		406,883	622,169
Transfers from Other Funds	40-5200	2,394,826		
Transfers from Capital Reserve	40-5210		1,143,111	6,220,829
Revenues from Local Sources:				
Local Tax Levy	40-1210	8,653,109	8,223,013	3,127,964
TOTAL REVENUES FROM LOCAL SOURCES		8,653,109	8,223,013	3,127,964
Revenues from State Sources:				
Debt Service Aid Type II	40-3160	36,144	520,942	624,964
TOTAL LOCAL REPAYMENT OF DEBT		11,084,079	10,293,949	10,595,926
Actual Revenues (Over)/Under Expenditures		-559,175		
TOTAL REPAYMENT OF DEBT		10,524,904	10,293,949	10,595,926
TOTAL REVENUES/SOURCES		143,461,314	160,828,502	163,969,075

DEDUCT REVENUES INCLUDED IN MULTIPLE FUNDS DUE TO TRANSFERS:

Transfers from Capital Reserve	40-5210		1,143,111	6,220,829
TOTAL REVENUES/SOURCES NET OF TRANSFERS		143,461,314	159,685,391	157,748,246

MERCER - W WINDSOR-PLAINSBORO REG

Advertised Appropriations

Budget Category	Account	2007-08 Expenditures	2008-09 Rev. Approp.	2009-10 Appropriations
GENERAL CURRENT EXPENSE				
Instruction:				
Regular Programs	11-1XX-100-XXX	43,500,106	45,577,322	46,672,636
Special Education	11-2XX-100-XXX	9,659,912	10,547,642	11,229,723
Basic Skills/Remedial	11-230-100-XXX	1,854,914	2,252,320	2,280,030
Bilingual Education	11-240-100-XXX	1,219,288	1,326,511	1,285,930
School-Spon. Co/Extra-Curr. Activities	11-401-100-XXX	851,065	740,029	684,415
School Sponsored Athletics	11-402-100-XXX	1,683,449	1,796,917	1,747,624
Support Services:				
Tuition	11-000-100-XXX	5,830,736	6,224,944	6,016,335
Health Services	11-000-213-XXX	1,395,419	1,459,046	1,456,362
Speech, OT, PT, Related & Extraordinary Services	11-000-216,217	2,150,363	2,273,137	2,045,091
Guidance	11-000-218-XXX	2,944,418	3,173,133	3,228,050
Child Study Teams	11-000-219-XXX	3,043,557	3,210,943	3,308,018
Improvement of Instructional Services	11-000-221-XXX	2,365,235	2,545,308	2,542,228
Educational Media Services - School Library	11-000-222-XXX	1,553,288	1,584,298	1,614,831
Instructional Staff Training Services	11-000-223-XXX	591,780	707,414	712,293
General Administration	11-000-230-XXX	1,786,210	2,048,199	1,917,608
School Administration	11-000-240-XXX	5,954,365	6,622,300	6,723,277
Central Svcs & Admin Info Technology	11-000-25X-XXX	1,776,802	2,406,175	2,406,653
Interest Earned on Maintenance Reserve	10-606			2,518
Operation and Maintenance of Plant Services	11-000-26X-XXX	11,521,900	12,556,412	12,482,181
Student Transportation Services	11-000-270-XXX	8,127,873	8,983,407	9,160,806
Interest Earned on Current Expense Emergency Res	10-607			967
Personal Services - Employee Benefits	11-XXX-XXX-2XX	18,159,528	24,321,027	24,319,527
Total Support Services Expenditures		67,201,474	78,115,743	77,933,260
TOTAL GENERAL CURRENT EXPENSE		125,970,208	140,356,484	141,837,103
CAPITAL EXPENDITURES				
Deposit to Capital Reserve	10-604		726,915	
Interest Earned on Capital Reserve	10-604		23,085	19,500
Equipment	12-XXX-XXX-73X	388,041	214,764	69,000
Facilities Acquisition and Construction Services	12-000-4XX-XXX	1,143,410	2,723,596	3,281,000
Capital Reserve-Transfer to Capital Expend Fund	12-000-4XX-931	1,000,000	1,000,000	
Capital Reserve-Transfer to Repayment of Debt	12-000-4XX-933	1,772,657	1,143,111	6,220,829
TOTAL CAPITAL EXPENDITURES		4,304,108	5,831,471	9,590,329
SPECIAL SCHOOLS				
Accredited Evening/Adult High School/Post-Graduate:				
Support Services	13-601-200-XXX		9,286	
Total Accredited Evening/Adult HS/Post-Grad.			9,286	
Adult Education - Local:				
Instruction	13-602-100-XXX			9,286
Support Services	13-602-200-XXX	10,428		
Total Adult Education - Local		10,428		9,286
TOTAL SPECIAL SCHOOLS		10,428	9,286	9,286
Transfer of Funds to Charter Schools	10-000-100-56X	69,569	9,693	10,081
OPERATING BUDGET GRAND TOTAL		130,354,313	146,206,934	151,446,799
SPECIAL GRANTS AND ENTITLEMENTS				
Local Projects	20-XXX-XXX-XXX	361,249	477,105	56,002
Other State Projects:				
Nonpublic Textbooks	20-XXX-XXX-XXX	6,277	15,557	5,882
Nonpublic Auxiliary Services	20-XXX-XXX-XXX	14,274	33,095	
Nonpublic Handicapped Services	20-XXX-XXX-XXX	5,880		28,131
Nonpublic Nursing Services	20-XXX-XXX-XXX	9,495	20,999	7,940
Nonpublic Technology Initiative	20-XXX-XXX-XXX	3,951	10,880	4,114
Adult Education	20-XXX-XXX-XXX		7,007	
Other Special Projects	20-XXX-XXX-XXX	72,489	32,709	
Total State Projects		112,366	120,247	46,067
Federal Projects:				
Title I	20-XXX-XXX-XXX	175,188	199,011	144,511
I.D.E.A. Part B (Handicapped)	20-XXX-XXX-XXX	1,575,763	3,221,133	1,452,230
Adult Basic Education	20-XXX-XXX-XXX		55,000	46,750
Other Special Projects	20-XXX-XXX-XXX	357,531	255,123	180,790
Total Federal Projects		2,108,482	3,730,267	1,824,281
TOTAL GRANTS AND ENTITLEMENTS		2,582,097	4,327,619	1,926,350
REPAYMENT OF DEBT				
Repayment of Debt - Regular	40-701-510-XXX	10,524,904	10,293,949	10,595,926
TOTAL REPAYMENT OF DEBT		10,524,904	10,293,949	10,595,926
Total Expenditures		143,461,314	160,828,502	163,969,075
DEDUCT EXPENDITURES INCLUDED IN MULTIPLE FUNDS DUE TO TRANSFERS:				
Local Contrib-Transfer to Grants & Entitlements	11-1XX-100-930			
Capital Reserve - Transfer to Repayment of Debt	12-000-400-933	1,772,657	1,143,111	6,220,829
TOTAL EXPENDITURES NET OF TRANSFERS		141,688,657	159,685,391	157,748,246

MERCER - W WINDSOR-PLAINSBORO REG

Advertised Recapitulation of Balance

Budget Category	Audited Balance 6/30/2007	Audited Balance 6/30/2008	Estimated Balance 6/30/2009	Estimated Balance 6/30/2010
Unreserved:				

General Operating Budget	3,285,886	3,746,963	4,020,048	2,882,984
Repayment of Debt	469,877	1,029,052	622,169	0
Reserved for Specific Purposes:				
General Operating Budget:				
Capital Reserve	1,577,316	3,891,429	3,641,429	1,810,929
Adult Education Programs	0	0	0	0
Maintenance Reserve	0	501,143	501,143	503,661
Legal Reserve	9,084,018	9,270,944	4,738,964	0
Tuition Reserve	0	0	0	0
Current Expense Emergency Reserve	0	999,033	999,033	1,000,000
Reserved for Repayment of Debt	0	0	0	0

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MERCER - W WINDSOR-PLAINSBORO REG

Advertised Per Pupil Cost Calculations

	2009 - 2010				
	2006-07	2007-08	2008-09	2008-09	2009-2010
	Actual	Actual	Original	Revised	Proposed
			Budget	Budget	Budget
Per Pupil Cost Calculations:	(1)	(2)	(3)	(4)	(5)
Total Comparative Per Pupil Cost	11533	11609	12788	12845	13045
Total Classroom Instruction	7023	7067	7758	7770	7996
Classroom-Salaries and Benefits	6756	6828	7551	7545	7771
Classroom-General Supplies and Textbooks	231	197	158	181	179
Classroom-Purchased Services and Other	35	42	49	44	46
Total Support Services	1704	1740	1885	1907	1907
Support Services-Salaries and Benefits	1560	1567	1721	1712	1733
Total Administrative Costs	1236	1144	1341	1353	1352
Administration-Salaries and Benefits	954	868	1003	995	1000
Total Operations and Maintenance of Plant	1231	1324	1460	1462	1452
Operations & Maintenance of Plant-Salary & Ben.	712	714	799	798	778
Total Food Services Costs				0	0
Total Extracurricular Costs	308	306	307	313	300
Total Equipment Costs	60	40	9	22	7
Employee Benefits as a % of Salaries	25.7	22.2	27.8	27.8	27.3

The information presented in columns 1 through 3 as well as the related descriptions of the per pupil cost calculations are contained in the 2009 Comparative Spending Guide and can be found on the Department of Education's Internet address: <http://www.state.nj.us/education> under Finance, when available. This publication is available in the board office and public libraries. The same calculations were performed using the 2008-09 revised appropriations and 2009-10 budgeted appropriations presented in this advertised budget. Total Comparative Per Pupil Cost is defined as current expense exclusive of tuition expenditures, transportation, residential costs, and judgments against the school district. For all years, it also includes the restricted entitlement aids. With the exception of Total Equipment Cost, each of the other per pupil cost calculations presented is a component of the total comparative per pupil cost, although all components are not shown.

MERCER - W WINDSOR-PLAINSBORO REG

22a. Estimated Tax Rate Information

A. Estimated 09-10 School Tax Rate

PLAINSBORO TOWNSHIP

WITHOUT REPAYMENT OF DEBT OR ADJUSTMENTS

General Fund School Levy	51,382,872 (A)
Estimated Net Taxable Valuation (as of 10/01/2008)	3,681,690,898 (B)
Estimated 09-10 General Fund School Tax Rate=(A)/(B)X100	1.3956 (C)

WITH REPAYMENT OF DEBT AND ADJUSTMENTS

Total School Levy	53,587,326 (D)
Estimated Net Taxable Valuation (as of 10/01/2008)	3,681,690,898 (E)
Estimated 09-10 Total School Tax Rate=(D)/(E)X100	1.4555 (F)

B. Estimated 09-10 Equalized School Tax Rate

PLAINSBORO TOWNSHIP

WITHOUT REPAYMENT OF DEBT OR ADJUSTMENTS

General Fund School Levy	51,382,872 (G)
Estimated Equalized Valuation (as of 10/01/2008)	3,759,749,719 (H)
Estimated 09-10 Equalized General Fund School Tax Rate=(G)/(H)X100	1.3667 (I)

WITH REPAYMENT OF DEBT AND ADJUSTMENTS

Total School Levy	53,587,326 (J)
Estimated Equalized Valuation (as of 10/01/2008)	3,759,749,719 (K)
Estimated 09-10 Equalized Total School Tax Rate=(J)/(K)X100	1.4253 (L)□

MERCER - W WINDSOR-PLAINSBORO REG

22a. Estimated Tax Rate Information

A. Estimated 09-10 School Tax Rate

WEST WINDSOR TWP

WITHOUT REPAYMENT OF DEBT OR ADJUSTMENTS

General Fund School Levy	77,573,568 (A)
Estimated Net Taxable Valuation (as of 10/01/2008)	6,239,377,281 (B)
Estimated 09-10 General Fund School Tax Rate=(A)/(B)X100	1.2433 (C)

WITH REPAYMENT OF DEBT AND ADJUSTMENTS

Total School Levy	81,044,602 (D)
Estimated Net Taxable Valuation (as of 10/01/2008)	6,239,377,281 (E)
Estimated 09-10 Total School Tax Rate=(D)/(E)X100	1.2989 (F)

B. Estimated 09-10 Equalized School Tax Rate

WEST WINDSOR TWP

WITHOUT REPAYMENT OF DEBT OR ADJUSTMENTS

General Fund School Levy	77,573,568 (G)
Estimated Equalized Valuation (as of 10/01/2008)	6,210,264,902 (H)
Estimated 09-10 Equalized General Fund School Tax Rate=(G)/(H)X100	1.2491 (I)

WITH REPAYMENT OF DEBT AND ADJUSTMENTS

Total School Levy	81,044,602 (J)
Estimated Equalized Valuation (as of 10/01/2008)	6,210,264,902 (K)
Estimated 09-10 Equalized Total School Tax Rate=(J)/(K)X100	1.3050 (L)□

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name	Victoria Kniewel
Job Title	Superintendent

Base Annual Salary	186,160
FTE	1
Shared with Another District?	N
Contract Terms:	
Beginning Date of Contract	07/01/2008
Ending Date of Contract	06/30/2009
Annual Work Days	245
Annual Vacation Days	22
Annual Sick Days	15
Annual Personal Days	3
Annual Consulting Days	0
Other Non-working days	3
Description-Other Non-working Days	Floater

Benefits:	
Allowances	5,826
Bonuses	0
Stipends	0
District Contributions above Teacher amount for:	
Health Insurance	0
Dental Insurance	0
Life Insurance	0
Other Insurances	0
Retirement Plans	0

Post-Employment Benefits	0
Description of:	
Buyback of Sick Days	
Buyback of Vac. Days	
Buyback of Personal Days	
Other Post-Emp. Benefits	
Other Post-Emp. Benefits	
Other Post-Emp. Benefits	

In-Kind and Other Remuneration	0
Description of:	
Annual Buyback of Sick Days	
Annual Buyback of Vac. Days	
Annual Buyback of Personal Days	
All Other In-Kind/Remuneration	

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Larry Shanok
Job Title Assistant Superintendent

Base Annual Salary 160,245
FTE 1
Shared with Another District? N

Contract Terms:
Beginning Date of Contract 07/01/2008
Ending Date of Contract 06/30/2009
Annual Work Days 245
Annual Vacation Days 22
Annual Sick Days 14
Annual Personal Days 3
Annual Consulting Days 0
Other Non-working days 3
Description-Other Non-working Days Floaters

Benefits:
Allowances 2,836
Bonuses 0
Stipends 0
District Contributions above Teacher amount for:
Health Insurance 0
Dental Insurance 0
Life Insurance 0
Other Insurances 0
Retirement Plans 0

Post-Employment Benefits 0
Description of:
Buyback of Sick Days
Buyback of Vac. Days
Buyback of Personal Days
Other Post-Emp. Benefits
Other Post-Emp. Benefits
Other Post-Emp. Benefits

In-Kind and Other Remuneration 0
Description of:
Annual Buyback of Sick Days
Annual Buyback of Vac. Days
Annual Buyback of Personal Days
All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Tom Smith
Job Title Assistant Superintendent

Base Annual Salary 140,500
FTE 1
Shared with Another District? N

Contract Terms:
Beginning Date of Contract 07/01/2008
Ending Date of Contract 06/30/2009
Annual Work Days 245
Annual Vacation Days 22
Annual Sick Days 14
Annual Personal Days 3
Annual Consulting Days 0
Other Non-working days 3
Description-Other Non-working Days Floaters

Benefits:
Allowances 3,835
Bonuses 0
Stipends 0
District Contributions above Teacher amount for:
Health Insurance 0
Dental Insurance 0
Life Insurance 0
Other Insurances 0
Retirement Plans 0

Post-Employment Benefits 0
Description of:
Buyback of Sick Days
Buyback of Vac. Days
Buyback of Personal Days
Other Post-Emp. Benefits
Other Post-Emp. Benefits
Other Post-Emp. Benefits

In-Kind and Other Remuneration 0

Description of:

Annual Buyback of Sick Days
 Annual Buyback of Vac. Days
 Annual Buyback of Personal Days
 All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Steve Mayer
 Job Title Assistant Superintendent

Base Annual Salary 145,600
 FTE 1
 Shared with Another District? N
 Contract Terms:
 Beginning Date of Contract 07/01/2008
 Ending Date of Contract 06/30/2009
 Annual Work Days 245
 Annual Vacation Days 22
 Annual Sick Days 14
 Annual Personal Days 3
 Annual Consulting Days 0
 Other Non-working days 3
 Description-Other Non-working Days Floaters

Benefits:

Allowances 5,235
 Bonuses 0
 Stipends 0
 District Contributions above Teacher amount for:
 Health Insurance 0
 Dental Insurance 0
 Life Insurance 0
 Other Insurances 0
 Retirement Plans 0

Post-Employment Benefits 0

Description of:

Buyback of Sick Days
 Buyback of Vac. Days
 Buyback of Personal Days
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits

In-Kind and Other Remuneration 0

Description of:

Annual Buyback of Sick Days
 Annual Buyback of Vac. Days
 Annual Buyback of Personal Days
 All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Lawrence LoCastro
 Job Title Other

Base Annual Salary 109,200
 FTE 1
 Shared with Another District? N
 Contract Terms:
 Beginning Date of Contract 07/01/2008
 Ending Date of Contract 06/30/2009
 Annual Work Days 245
 Annual Vacation Days 22
 Annual Sick Days 14
 Annual Personal Days 3
 Annual Consulting Days 0
 Other Non-working days 3
 Description-Other Non-working Days Floaters

Benefits:

Allowances 915
 Bonuses 0
 Stipends 0
 District Contributions above Teacher amount for:
 Health Insurance 0
 Dental Insurance 0
 Life Insurance 0
 Other Insurances 0

Retirement Plans 0

Post-Employment Benefits 0

Description of:

- Buyback of Sick Days
- Buyback of Vac. Days
- Buyback of Personal Days
- Other Post-Emp. Benefits
- Other Post-Emp. Benefits
- Other Post-Emp. Benefits

In-Kind and Other Remuneration 0

Description of:

- Annual Buyback of Sick Days
- Annual Buyback of Vac. Days
- Annual Buyback of Personal Days
- All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Alicia Boyko

Job Title Other

Base Annual Salary 101,564

FTE 1

Shared with Another District? N

Contract Terms:

- Beginning Date of Contract 07/01/2008
- Ending Date of Contract 06/30/2009
- Annual Work Days 245
- Annual Vacation Days 22
- Annual Sick Days 14
- Annual Personal Days 3
- Annual Consulting Days 0
- Other Non-working days 3
- Description-Other Non-working Days Floaters

Benefits:

Allowances 1,835

Bonuses 0

Stipends 0

District Contributions above Teacher amount for:

- Health Insurance 0
- Dental Insurance 0
- Life Insurance 0
- Other Insurances 0
- Retirement Plans 0

Post-Employment Benefits 0

Description of:

- Buyback of Sick Days
- Buyback of Vac. Days
- Buyback of Personal Days
- Other Post-Emp. Benefits
- Other Post-Emp. Benefits
- Other Post-Emp. Benefits

In-Kind and Other Remuneration 0

Description of:

- Annual Buyback of Sick Days
- Annual Buyback of Vac. Days
- Annual Buyback of Personal Days
- All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Russ Schumacher

Job Title Other

Base Annual Salary 99,674

FTE 1

Shared with Another District? N

Contract Terms:

- Beginning Date of Contract 07/01/2008
- Ending Date of Contract 06/30/2009
- Annual Work Days 245
- Annual Vacation Days 22
- Annual Sick Days 14
- Annual Personal Days 3
- Annual Consulting Days 0

Other Non-working days 3
 Description-Other Non-working Days Floaters

Benefits:
 Allowances 1,205
 Bonuses 0
 Stipends 0
 District Contributions above Teacher amount for:
 Health Insurance 0
 Dental Insurance 0
 Life Insurance 0
 Other Insurances 0
 Retirement Plans 0

Post-Employment Benefits 0
 Description of:
 Buyback of Sick Days
 Buyback of Vac. Days
 Buyback of Personal Days
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits

In-Kind and Other Remuneration 0
 Description of:
 Annual Buyback of Sick Days
 Annual Buyback of Vac. Days
 Annual Buyback of Personal Days
 All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Gerri Hutner
 Job Title Other
 Base Annual Salary 89,018
 FTE 1
 Shared with Another District? N
 Contract Terms:
 Beginning Date of Contract 07/01/2008
 Ending Date of Contract 06/30/2009
 Annual Work Days 245
 Annual Vacation Days 22
 Annual Sick Days 14
 Annual Personal Days 3
 Annual Consulting Days 0
 Other Non-working days 3
 Description-Other Non-working Days Floaters

Benefits:
 Allowances 2,908
 Bonuses 0
 Stipends 0
 District Contributions above Teacher amount for:
 Health Insurance 0
 Dental Insurance 0
 Life Insurance 0
 Other Insurances 0
 Retirement Plans 0

Post-Employment Benefits 0
 Description of:
 Buyback of Sick Days
 Buyback of Vac. Days
 Buyback of Personal Days
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits
 Other Post-Emp. Benefits

In-Kind and Other Remuneration 0
 Description of:
 Annual Buyback of Sick Days
 Annual Buyback of Vac. Days
 Annual Buyback of Personal Days
 All Other In-Kind/Remuneration

Additional Comments

MERCER - W WINDSOR-PLAINSBORO REG

17. Salaries and Benefits of Certain District Employees

Name Marci Rubin
 Job Title Other

Base Annual Salary	80,575
FTE	1
Shared with Another District?	N
Contract Terms:	
Beginning Date of Contract	07/01/2008
Ending Date of Contract	06/30/2009
Annual Work Days	245
Annual Vacation Days	22
Annual Sick Days	14
Annual Personal Days	3
Annual Consulting Days	0
Other Non-working days	3
Description-Other Non-working Days	Floater
Benefits:	
Allowances	960
Bonuses	0
Stipends	0
District Contributions above Teacher amount for:	
Health Insurance	0
Dental Insurance	0
Life Insurance	0
Other Insurances	0
Retirement Plans	0
Post-Employment Benefits	0
Description of:	
Buyback of Sick Days	
Buyback of Vac. Days	
Buyback of Personal Days	
Other Post-Emp. Benefits	
Other Post-Emp. Benefits	
Other Post-Emp. Benefits	
In-Kind and Other Remuneration	0
Description of:	
Annual Buyback of Sick Days	
Annual Buyback of Vac. Days	
Annual Buyback of Personal Days	
All Other In-Kind/Remuneration	

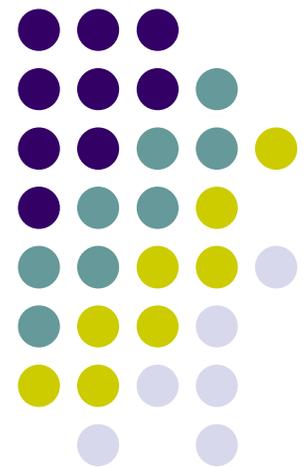
Additional Comments

West Windsor-Plainsboro Regional School District

2009-2010 BUDGET DISCUSSION

January 27, 2009

The mission of the West Windsor-Plainsboro Regional School District, valuing our tradition of excellence, is to develop all of our students as passionate, confident, lifelong learners who have competence and strength of character to realize their aspirations and thoughtfully contribute to a diverse and changing world.

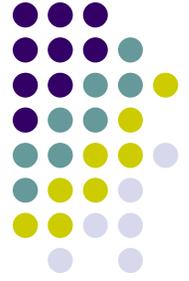


West Windsor-Plainsboro Regional School District



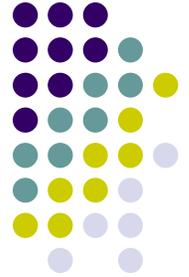
- **The State of the District**
 - Strategic Plan
 - Teaching and Learning
 - District Budget Preparation

West Windsor-Plainsboro Regional School District

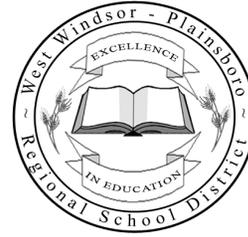


- **Preparing the 2009-2010 Budget**
 - National Economic Concerns
 - State Issues and State Aid
 - Salaries and Wages
 - Enrollment

West Windsor-Plainsboro Regional School District



- **Enrollment Projections**



West Windsor- Plainsboro Regional School District

Dutch Neck School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
<i>Pre K</i>	34	3		38	3		38	3	
Kindergarten	183	9	20.3	160	8	20.0	185	9	20.6
First	170	9	18.9	210	10	21.0	203	10	20.3
Second	189	9	21.0	175	8	21.9	175	8	21.9
Third	201	9	22.3	194	9	21.6	192	9	21.3
Total	777	39		777	38		793	39	



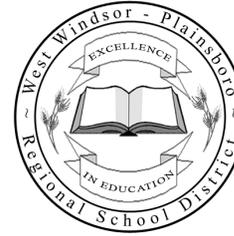
West Windsor- Plainsboro Regional School District

Maurice Hawk School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
Kindergarten	179	10	17.9	180	10	18.0	180	10	18.0
First	196	10	19.6	200	10	20.0	198	10	19.8
Second	211	10	21.1	200	9	22.2	201	9	22.3
Third	227	10	22.7	217	10	21.7	215	10	21.5
Total	813	40		797	39		794	39	



West Windsor- Plainsboro Regional School District

Town Center Elementary									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
<i>Pre K</i>	15	3		6	1		6	1	
Kindergarten	150	8	18.8	150	8	18.8	150	8	18.8
First	172	9	19.1	170	8	21.3	166	8	20.8
Second	199	9	22.1	185	9	20.6	177	9	19.7
Third	198	9	22.0	210	9	23.3	203	9	22.6
Total	734	38		721	35		702	35	



West Windsor- Plainsboro Regional School District

Wicoff School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
<i>Pre K</i>	38	2		32	2		38	2	
<i>LLDK</i>	13	1		12	1		12	1	
Kindergarten	97	6	16.2	100	5	20.0	96	5	19.2
First	103	5	20.6	111	5	22.2	108	5	21.6
Second	101	5	20.2	110	5	22.0	106	5	21.2
Third	106	5	21.2	108	5	21.6	103	5	20.6
Total	458	24		473	23		463	23	



West Windsor- Plainsboro Regional School District

Millstone River School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
<i>Pre K</i>	32						32		
Fourth	380	16	23.8	395	16	24.7	388	16	24.3
Fifth	376	17	23.1	392	16	24.5	380	16	23.8
Total	788	33		787	32		800	32	



West Windsor- Plainsboro Regional School District

Village School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009		Avg Class			Avg Class			Avg Class
Grade	Enrollment	Sections	Size	Enrollment	Sections	Size	Enrollment	Sections	Size
Fourth	331	14	23.6	342	14	24.4	344	14	24.6
Fifth	341	14	24.4	332	14	23.7	331	14	23.6
Total	672	28		674	28		675	28	



West Windsor- Plainsboro Regional School District

Grover Middle School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009								
Grade	Enrollment			Enrollment			Enrollment		
<i>ACES</i>	3			3					
Six	385			330			325		
Seven	372			385			385		
Eight	388			372			372		
Total	1148			1090			1082		



West Windsor- Plainsboro Regional School District

Community Middle School									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
	1/5/2009								
Grade	Enrollment			Enrollment			Enrollment		
<i>STARS</i>	11								
Six	425			395			387		
Seven	417			430			425		
Eight	415			425			417		
Total	1268			1250			1229		



West Windsor- Plainsboro Regional School District

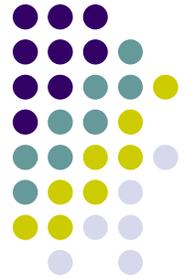
High School South									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
1/5/2009									
Grade	Enrollment			Enrollment			Enrollment		
Nine	408			390			388		
Ten	407			409			408		
Eleven	390			408			407		
Twelve	406			394			390		
Total	1611			1601			1593		



West Windsor- Plainsboro Regional School District

High School North									
Current Enrollment				09-10 Principal Projection			09-10 Committee Projection		
1/5/2009									
Grade	Enrollment			Enrollment			Enrollment		
<i>LARKS</i>	28			25			20		
<i>Academy</i>	20			20			25		
Nine	418			415			415		
Ten	363			419			418		
Eleven	411			364			363		
Twelve	380			412			411		
Total	1620			1655			1652		

West Windsor-Plainsboro Regional School District



● **National Concerns**

- Economic Climate
- Falling Sales
- Consumer Interest in Lower Margin Product Lines

West Windsor-Plainsboro Regional School District



- **What WW-P Offers**
 - Sales = Enrollment
 - Product Lines = Core Curriculum; Fine and Applied Arts; Athletics; and Co-curricular Activities

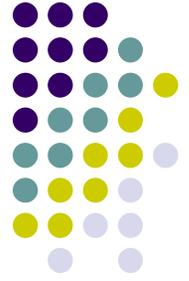
West Windsor-Plainsboro Regional School District



● **What WW-P Offers**

- Steady Enrollment
- Undiminished Interest in Our Product Line
- Genuine Concern about Economic Picture

West Windsor-Plainsboro Regional School District



● **Budget Preparation**

- October 2008: Board Retreat
- November 2008-Present: Meetings with Administrators and Stakeholders
- January-March 2009: Public Budget Presentations
- March 4, 2009: Budget Due to State

West Windsor-Plainsboro Regional School District



- **Budget Preparation**

- Six years of budget moderation (4.3 percent annually)
- Right Sizing
- Reasonable for 2009-2010?

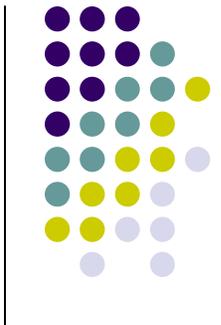
West Windsor-Plainsboro Regional School District



● Budget Preparation

<i>District</i>	<i>2002-2003</i>	<i>2007-2008</i>	<i>Compounded Annual Increase</i>
Hopewell	\$10,552	\$13,445	5.0 %
Lawrence	\$9,992	\$14,773	8.1 %
Princeton	\$11,525	\$16,834	7.8 %
WW-P	\$10,534	\$12,457	3.4 %
NJ Average	\$10,007	\$12,806	4.9 %

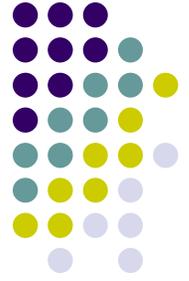
West Windsor-Plainsboro Regional School District



- **Budget Preparation**

- State/Local Price Index 3.5 %
plus Enrollment Growth 0.8 %
4.3 %
- 1/1/09 Social Security
Increase 5.8 %

West Windsor-Plainsboro Regional School District



- **Proposed Budget**

- **2008-2009 Increase**

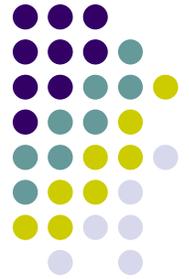
\$153.5 M 4.3 % \$6.3 M (new \$)

- **2009-2010 Targeted Increase**

\$157.8 M 2.8 % \$4.3 M (new \$)

- **Objective:** *Maintain educational excellence to the extent possible*

West Windsor-Plainsboro Regional School District



School Board Election & Budget Vote:

April 21, 2009

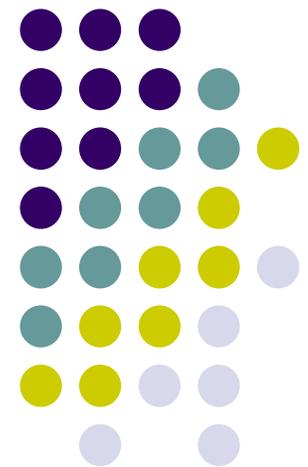
Polls Open: 7 a.m. to 9 p.m.



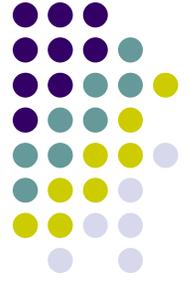
West Windsor-Plainsboro Regional School District

2009-2010 BUDGET DISCUSSION February 10, 2009

The mission of the West Windsor-Plainsboro Regional School District, valuing our tradition of excellence, is to develop all of our students as passionate, confident, lifelong learners who have competence and strength of character to realize their aspirations and thoughtfully contribute to a diverse and changing world.



West Windsor-Plainsboro Regional School District



- **Budget Preparation**

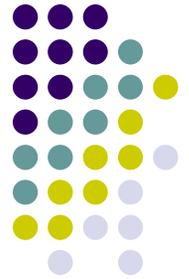
- Fall 2008-Present:
Meetings with Administrators and Stakeholders
- January-March 2009:
Public Budget Presentations
- March 4, 2009: Budget Due to State

West Windsor-Plainsboro Regional School District



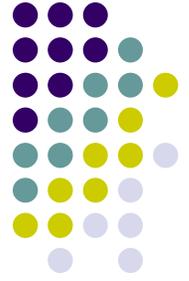
- **Budget Areas** (February 10)
 1. Curriculum & Instruction
 2. Professional Development
 3. Pupil Services
 4. Special Education

West Windsor-Plainsboro Regional School District



- **Budget Areas** (February 24)
 1. Athletics & Co-curriculars
 2. Administration
 3. Operations/Maintenance
 4. Transportation

West Windsor-Plainsboro Regional School District



- **Curriculum and Instruction: Costs**
 - Staff Salaries & Benefits
 - Maintain Program Offerings
 - Program Reviews
- **C&I: Potential Savings**
 - Study Student: Teacher Ratios
 - Shift to District Staffing Perspective
 - Reduce Substitute Costs

West Windsor-Plainsboro Regional School District



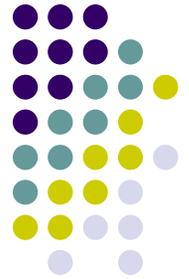
- **Professional Development: Costs**
 - District Programs
 - Summer/Out-of-District Programs
- **Prof. Development: Potential Savings**
 - Align with Program Review Cycle
 - Expand Turnkey Training
 - Decrease Travel Costs

West Windsor-Plainsboro Regional School District



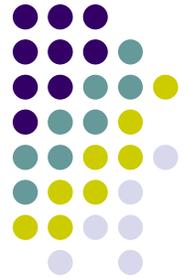
- **Pupil Services: Costs**
 - Guidance and Health Services
- **Pupil Services: Potential Savings**
 - Reduce summer expenditures
 - Study student enrollment

West Windsor-Plainsboro Regional School District



- **Special Education Students**
 - **1116 Students: Pre-K-12 Services**
 - **159 Students: Placed Out of District**
 - **149 Students: “Speech Only” Services**

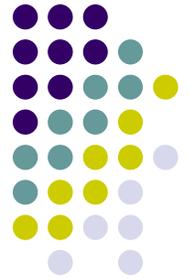
West Windsor-Plainsboro Regional School District



• In-District Programs

- STARS Program CMS (1979)
- LARKS Program HSN (1991)
- K-3 MD Program – TC (1998)
- The Academy HSN (1999)
- 4/5 MD/Autistic Program – MRS (2003)
- Preschool Disabled Program – MRS (2003)
- LLD/K Program – Wicoff School (2005)
- 1-3 MD/Autistic Program – MRS (2005)
- 4/5 MD Program – MRS (2005)
- 6-8 MD/Autistic Program – Grover (2005)
- Integrated Preschool – Wicoff, DN, TC (2006, 2007, 2008)
- MD/Autistic Program PreK/K – TC (2008)

West Windsor-Plainsboro Regional School District



- **Current Happenings**
 - State Monitoring
 - Reviewing Programs for Effectiveness and Efficiency
 - Focus on Providing In-District Services

West Windsor-Plainsboro Regional School District



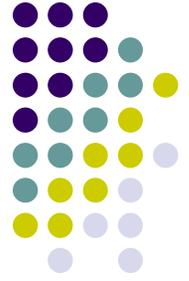
- **Proposed Budget**

- **2009-2010 Targeted Increase**

\$157.8 M 2.8 % \$4.3 M (new \$)

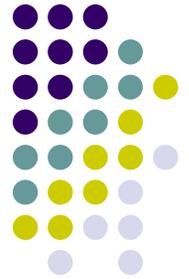
- **Objective:** *Continue educational excellence to the extent possible*

West Windsor-Plainsboro Regional School District



- **Information on District Web Site:**
www.ww-p.org
- **Register To Vote by March 31, 2009**
- **Last Day To Apply by Mail for
Absentee Ballot: April 14, 2009**

West Windsor-Plainsboro Regional School District



School Board Election & Budget Vote:

April 21, 2009

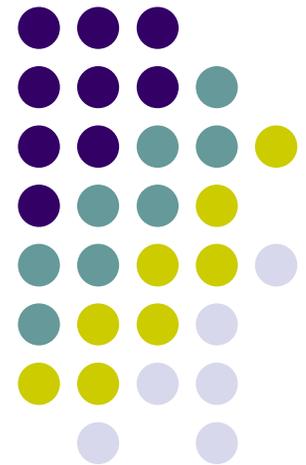
Polls Open: 7 a.m. to 9 p.m.



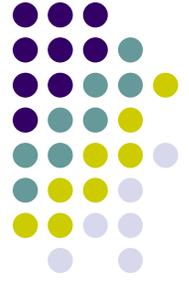
West Windsor-Plainsboro Regional School District

2009-2010 BUDGET DISCUSSION February 24, 2009

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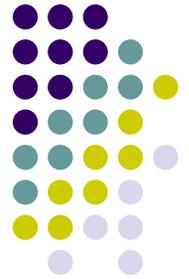
West Windsor-Plainsboro Regional School District



- **Budget Preparation**

- Fall 2008-Present:
Meetings with Administrators and Stakeholders
- January-March 2009:
Public Budget Presentations
- March 18, 2009: Budget Due to State

West Windsor-Plainsboro Regional School District



- **Budget Areas** (February 10)
 1. Instruction, including Employee Salary & Benefits
 2. Professional Development
 3. Student Services
 4. Special Education

West Windsor-Plainsboro Regional School District



- **Budget Areas** (February 24)
 1. Athletics & Co-curriculars
 2. Administration
 3. Operations/Maintenance
 4. Transportation

West Windsor-Plainsboro Regional School District



- **Athletics: Costs**

- 29 HS Sports
- 14 MS Sports and MS Intramurals
- Tremendous Student Participation
- Staff: Coaches; Trainers; Fitness Supervisors; Athletic Coordinators

- **Athletics: Potential Savings**

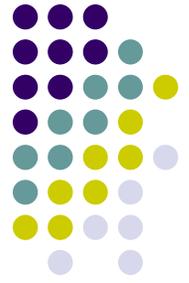
- Limit Uniform Purchases
- Reduce Non-Conference Games/Matches

West Windsor-Plainsboro Regional School District



- **Co-curriculars: Costs**
 - Continue Programs & Staffing
- **Co-curriculars: Potential Savings**
 - Study Student Participation
 - Review Future Costs

West Windsor-Plainsboro Regional School District



- **Co-Curriculars**

- Provide experiences that stimulate social interactions and create conditions for learning to continue after school hours.
- Specific offerings may vary between schools, the philosophy is the same: engage students in meaningful, character-developing experiences beyond the boundaries of the school day.

West Windsor-Plainsboro Regional School District



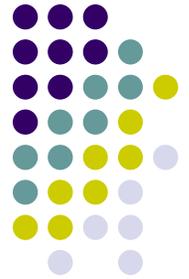
- **Administration: Costs**
 - District and school costs
 - Technology
- **Administration: Potential Savings**
 - Review needs
 - Realign positions where possible

West Windsor-Plainsboro Regional School District



- **Operations/Maintenance: Costs**
 - Staffing
 - Capital & Solar Projects
- **Operations/Maintenance: Potential Savings**
 - Review Needs
 - Realign Positions If Possible
 - Potential Energy Savings

West Windsor-Plainsboro Regional School District



- **Transportation: Costs**
 - Transporting over 9,000 Students
 - Buses for field trips and after school
- **Transportation: Potential Savings**
 - Consider 3-Tier Busing for 2010-2011
 - Review Costs of Late Buses, Field & Athletic Trips

West Windsor-Plainsboro Regional School District



- **Proposed Budget**
 - **Six Years of Moderate Increases**
 - **Consistent Conservative Planning**
 - **Target now is 1.6 Percent**
 - **Objective:** *Continue educational excellence to the extent possible*

West Windsor-Plainsboro Regional School District



● General Expenses

	2009-2010	2008-2009	Increase %
Reg. Instruction	\$50.2 MM	\$49.0 MM	2.4
Co-Curricular/Athletics	\$2.4 MM	\$2.5 MM	-2.5
Special Services	\$22.6 MM	\$22.1MM	2.5
Student Support	\$6.3 MM	\$6.2 MM	1.1
Improvement of Instruction	\$3.2MM	\$3.1MM	1.6
Administration	\$11.1 MM	\$10.9MM	1.1
Operations/Maintenance	\$12.5 MM	\$12.5 MM	0.1
Transportation	\$9.2 MM	\$9.0 MM	2.0

West Windsor-Plainsboro Regional School District



- **Non-Operating Budget**

● Capital Outlay	\$1.5 MM
● Adult School	\$0.0 MM
● Special Revenue	\$1.9 MM
● Debt Service	\$10.6 MM

West Windsor-Plainsboro Regional School District



- **Local Real Estate Taxes for School Year**
 - **2009-2010 (Projected)**

\$135,066,838 (+0.7%)
 - **2008-2009**

\$134,070,787 (+3.1%)
 - **2007-2008**

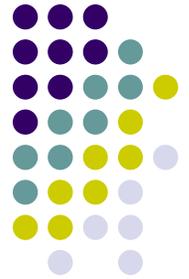
\$130,099,540

West Windsor-Plainsboro Regional School District



- **Information on District Web Site:**
www.ww-p.org
- **Register To Vote by March 31, 2009**
- **Last Day To Apply by Mail for
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West Windsor-Plainsboro Regional School District



School Board Election & Budget Vote:

April 21, 2009

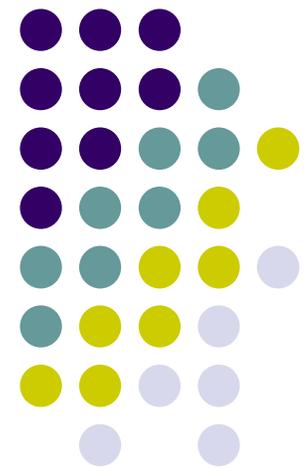
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West Windsor-Plainsboro Regional School District

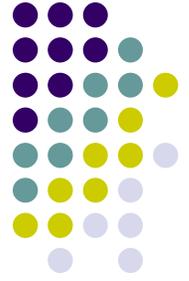
2009-2010 BUDGET DISCUSSION March 17, 2009

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West Windsor-Plainsboro Regional School District



- **Proposed Budget**
 - **Seven Years of Moderate Increases**
 - **Consistent Conservative Planning**
 - **Target is 1.6 Percent Budget Increase**

West Windsor-Plainsboro Regional School District



- **Proposed Expenditures: Overview**

2009-2010 \$155.9 Million

1.6 percent (\$2.4 M) year-to-year increase

2008-2009 \$153.5 Million

2007-2008 \$147.2 Million

West Windsor-Plainsboro Regional School District



● Proposed Expenses

	<u>2009-2010</u>	<u>Increase %</u>
Regular Instruction	\$50,238,595	2.4
Co-Curricular/Athletics	\$ 2,432,039	-2.0
Special Services	\$22,609,248	2.5
Student Support	\$ 6,299,243	1.1
Improvement of Instruction/Prof. Dev.	\$ 3,254,521	4.3
Administration	\$11,047,539	1.0
Buildings and Grounds	\$12,482,181	-0.3

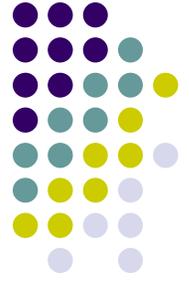
West Windsor-Plainsboro Regional School District



● Proposed Expenses

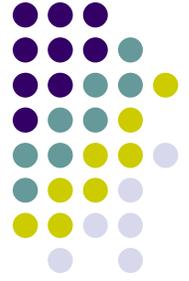
	<u>2009-2010</u>	<u>Increase %</u>
Transportation	\$ 9,160,806	2.0
Staff Benefits	\$ 24,319,527	0.0
Total Operating Expenses	\$141,843,699	1.5
Capital Outlay	\$ 1,500,000	0.0
Adult School	\$ 9,286	0.0
Grants	\$ 1,926,350	-0.5
Debt Service	\$ 10,595,926	2.9
TOTAL	\$155,875,261	1.6

West Windsor-Plainsboro Regional School District



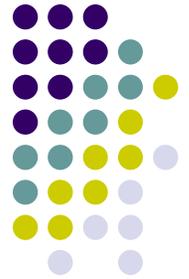
- **Elementary Budget**
 - **Share faculty resources among primary and intermediate schools**
 - **Leverage declining enrollment, where appropriate**
 - **Maintain continuity and quality**

West Windsor-Plainsboro Regional School District



- **Middle School Budget**
 - **Leverage declining enrollment at GMS and support increases at CMS**
 - **Streamline elective expenditures by sharing faculty resources**
 - **Maintain commitment to middle level educational best practices**

West Windsor-Plainsboro Regional School District



- **High School Budget**
 - Evaluate and streamline co-curricular programs.
 - Reduce costs not directly associated with class size and course offerings, i.e. substitutes, postage, and printing
 - Maintain commitment to comprehensive and competitive high school programs

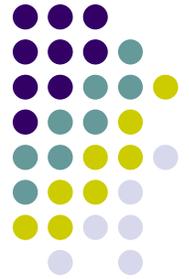
West Windsor-Plainsboro Regional School District



● Proposed Revenue

	<u>2009-2010</u>	<u>Increase %</u>
Fund Balance	\$ 6,498,197	31.6
Local Tax Levy	\$134,786,328	0.5
State Aid	\$ 11,719,138	0.9
Miscellaneous	\$ 2,871,598	0.4
TOTAL	\$155,875,261	1.6

West Windsor-Plainsboro Regional School District



● Potential Savings

- Study Student: Teacher Ratios
- Realign Positions When Possible
- Reduce Substitute Costs
- Align Program Review Cycle
- Decrease Travel Costs
- Reduce Summer Expenditures
- Limit Athletic Uniform Purchases
- Review Future Costs for Co-curriculars
- Study Potential Energy Savings
- Review Costs of Late Buses, Field & Athletic Trips

West Windsor-Plainsboro Regional School District



- **School District & Total Tax Rate**

	PLAINSBORO	WEST WINDSOR
2008	68%	60%
2007	70%	61%
2004	73%	62%
2003	73%	63%
2000	72%	66%

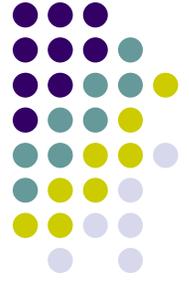
West Windsor-Plainsboro Regional School District



● Budget Increases: History

	Percent Increase		Percent Increase
2009-10	1.6%	2002-03	5.5%
2008-09	4.3%	2001-02	9.8%
2007-08	4.3%	2000-01	6.9%
2006-07	3.9%	1999-00	10.1%
2005-06	4.6%	1998-99	8.3%
2004-05	4.4%	1997-98	12.2%
2003-04	4.3%	1996-97	5.9%

West Windsor-Plainsboro Regional School District



- **Local Real Estate Taxes for School Year**

- **2009-2010 (Projected)**

\$134,786,328 (+0.5%)

- **2008-2009**

\$134,070,787 (+3.1%)

West Windsor-Plainsboro Regional School District



● Review of Per-Pupil Costs

District	2002-03	2007-08	Average Increase
Hopewell	10,552	13,445	5.0
Lawrence	9,992	14,773	8.1
Princeton	11,525	16,834	7.8
WW-P	10,534	12,457	3.4
New Jersey	10,007	12,776	5.0

West Windsor-Plainsboro Regional School District



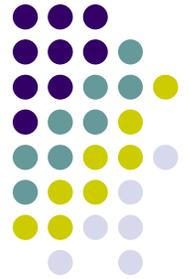
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West Windsor-Plainsboro Regional School District



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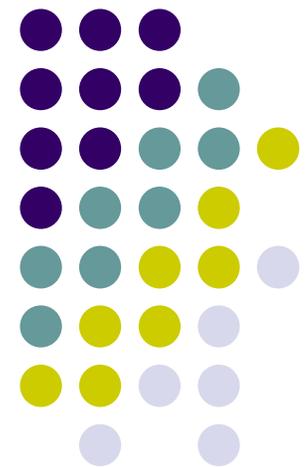
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West Windsor-Plainsboro Regional School District

2009-2010 PUBLIC HEARING ON THE BUDGET March 31, 2009

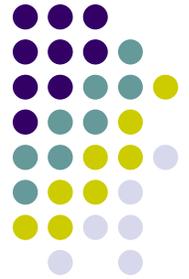
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New Jersey **SCIENCE OLYMPIAD** NJSTA NJSELA



West Windsor-Plainsboro Regional School District



- **Proposed Budget**
 - **Seven Years of Moderate Increases**
 - **Consistent Conservative Planning**
 - **Target is 1.6 Percent Budget Increase**

West Windsor-Plainsboro Regional School District



- **District *Can* Control...**

- Budget Increases
- Local Tax for the Budget Increase

- **District *Cannot* Control...**

- Equalized Values
- Enrollment
- Shifts in Ratios
- Assessed Values

West Windsor-Plainsboro Regional School District



- **Proposed Expenditures: Overview**

2009-2010 \$155.9 Million

1.6 percent (\$2.4 M) year-to-year increase

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West Windsor-Plainsboro Regional School District



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West Windsor-Plainsboro Regional School District



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West Windsor-Plainsboro Regional School District



● Savings

- Student: Teacher Ratios
- Realignment of Positions
- Reduction in Substitute Costs
- Alignment of Program Review Cycle
- Decreased Travel Costs
- Reduction of Summer Expenditures
- Limit Athletic Uniform Purchases
- Costs for Co-curriculars
- Invest in Potential Energy Savings
- Review Costs of Late Buses, Field & Athletic Trips

West Windsor-Plainsboro Regional School District



- **Capital Budget**
 - **School Projects**
- **Capital Reserve Funds**
 - **Solar Projects, including Rebate**
- **Capital Budget Funds**
 - **NJ ROD Grants**

West Windsor-Plainsboro Regional School District



- **Local Real Estate Taxes for School Year**

- **2009-2010 (Projected)**

\$134,786,328 (+0.5%)

- **2008-2009**

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West Windsor-Plainsboro Regional School District



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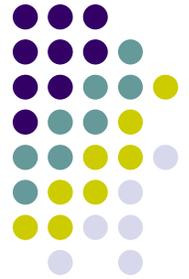
West Windsor-Plainsboro Regional School District



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West Windsor-Plainsboro Regional School District



- **Equalized Valuation Percentage**

Calendar Year	Plainsboro	West Windsor
2008	N/A	N/A
2007	37.8%	62.2%
2006	40.4%	59.6%
2005	42.2%	57.8%
2004	43.1%	56.9%
2003	42.8%	57.2%
2002	39.3%	60.7%

West Windsor-Plainsboro Regional School District



- **Enrollment Percentages**

Year (10/15)	Plainsboro	West Windsor
2008	41.6%	58.4%
2007	41.7%	58.3%
2006	41.6%	58.4%
2005	42.5%	57.5%
2004	42.3%	57.7%
2003	42.0%	58.0%
2002	42.1%	57.9%

West Windsor-Plainsboro Regional School District



- **School Tax Rates** *(Dollars per hundred of assessed value)*

	Plainsboro	Assessed Value	West Windsor	Assessed Value
		(millions)		(millions)
2009 (est)	\$1.446	3,706	\$1.304	\$6,217
2008	\$1.355	3,682	\$1.252	\$6,239
2007	\$1.439	3,681	\$1.201	\$6,303
2006	\$1.453	3,656	\$1.135	\$6,305

West Windsor-Plainsboro Regional School District

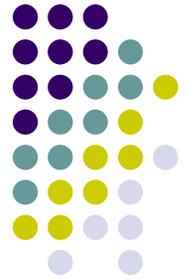


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