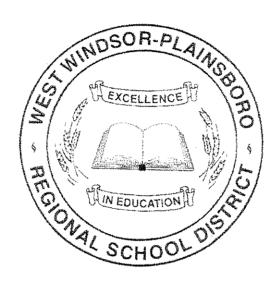
# West Windsor-Plainsboro Regional School District



County of Mercer New Jersey

Comprehensive Annual Financial Report For the Year Ended June 30, 2007

## West Windsor-Plainsboro Regional School District

## West Windsor-Plainsboro Regional School District Mercer County, New Jersey

Comprehensive Annual Financial Report For the Year Ended June 30, 2007

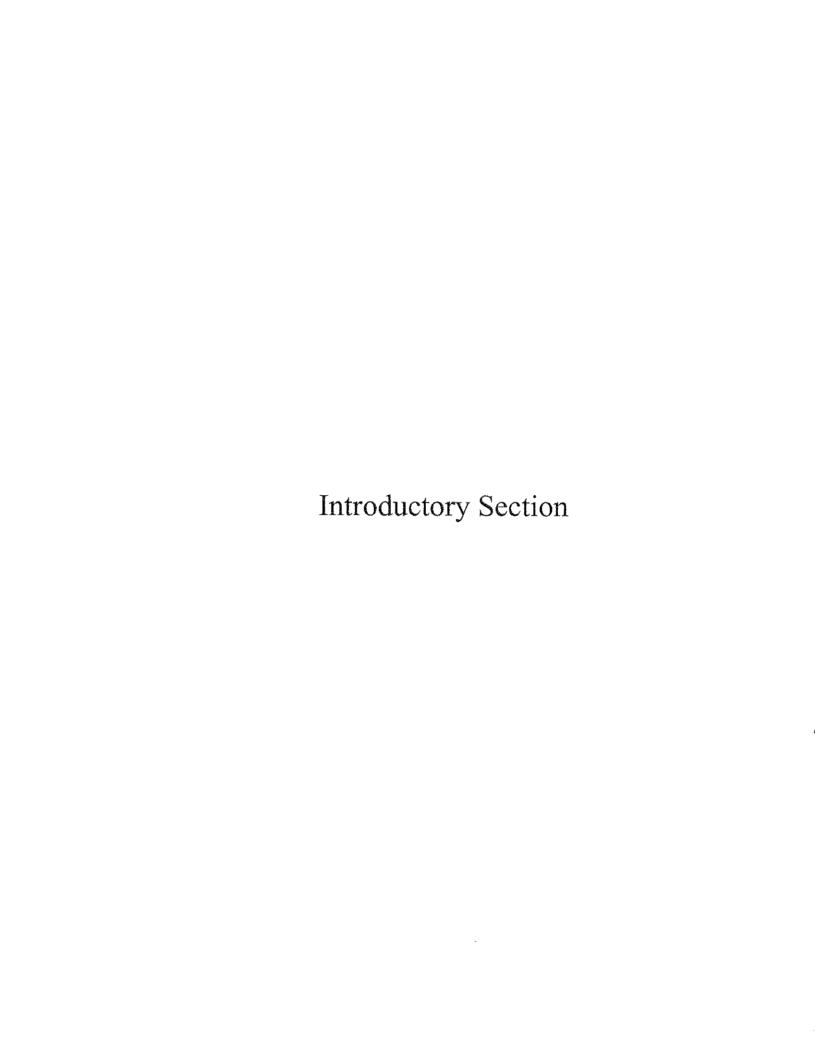
Prepared by the Business Office

T'% 7 <i>5</i> 764	PODITCEODY CE COVOY	Page
HN E	RODUCTORY SECTION	
Orga Rost	er of Transmittal enizational Chart er of Officials pendent Auditors and Advisors	1 12 13 14
	ANCIAL SECTION	
Inde	pendent Auditors' Report	15
	uired Supplementary Information – Part I Management's Discussion and Analysis	17
	c Financial Statements District-wide Financial Statements:	
A-1 A-2	Statement of Net Assets Statement of Activities	26 27
F	und Financial Statements:	
G	overnmental Funds:	
B-1	Balance Sheet	28
B-2 B-3	Statement of Revenues, Expenditures, and Changes in Fund Balances Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of	29
	Activities	30
	roprietary Funds:	
B-4	Statement of Net Assets	31
B-5 B-6 Fi	Statement of Revenues, Expenses and Changes in Fund Net Assets Statement of Cash Flows iduciary Funds:	32 33
B-7	Statement of Fiduciary Net Assets	34
B-8	Statement of Changes in Fiduciary Net Assets	35
N	otes to the Basic Financial Statements	36

		Page
FIN	IANCIAL SECTION (continued)	
	quired Supplementary Information - Part II Budgetary Comparison Schedules:	
C-1	Berney Jampan Semeran Conora, Land (Badgetary	
C-2	Basis) Budgetary Comparison Schedule – Special Revenue Fund	62
	(Budgetary-Basis) Note to Required Supplementary Information	71
C-3	Budget to GAAP Reconciliation	72
Oth	er Supplementary Information	
	Special Revenue Fund:	
E-1	Combining Schedule of Revenues and Expenditures –	
E-2	Budgetary Basis Schedule of Demonstrably Effective Program Aid Expenditures –	73
	Budgetary Basis - Not Applicable	N/A
E-3	Schedule of Early Childhood Program Aid Expenditures – Budgetary Basis - Not Applicable	
E-4	Schedule of Distance Learning Network Aid Expenditures –	N/A
¥-1, #-	Budgetary Basis - Not Applicable	N/A
E-5	Schedule of Instructional Supplement Aid Expenditures – Budgetary Basis - Not Applicable	
	budgetary basis - Not Applicable	N/A
	Capital Projects Fund:	
F-1	Summary Schedule of Project Revenues, Expenditures, Project	
F-2	Balance and Project Status-Budgetary Basis Summary Schedule of Project Expenditures	77 05
	2 minutes y Selection of Project Empericators	95
	Enterprise Funds:	
G-1 G-2		96
<b>Q-</b> 2	Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets	0.77
G-3	Combining Statement of Cash Flows	97 98
Б		, ,
г H-1	iduciary Funds: Combining Statement of Fiduciary Net Assets	0.0
H-2	Combining Statement of Fluctury Net Assets  Combining Statement of Changes in Fiduciary Net Assets	99
H-3	Schedule of Receipts and Disbursements – Student Activity Agency	100
	Fund	101
H-4	Schedule of Receipts and Disbursements – Payroll Agency Fund	102

		Page
FIN.	ANCIAL SECTION (continued)	
T	ong-Term Debt:	
I-1	Schedule of Serial Bonds Payable	103
Î-2	Schedule of Obligations Under Capital Leases	105
Ĩ-3	Comparative Schedule of Revenues, Expenditures and Changes in	105
	Fund Balance – Budget and Actual – Debt Service Fund	106
STA	TISTICAL SECTION (Unaudited)	
	Financial Trends:	
J-1	Net Assets by Components	107
J-2	Changes in Net Assets	108
J-3	Fund Balances-Governmental Funds	110
J-4	Changes in Fund Balances, Governmental Funds	111
J-5	General Fund Other Local Revenue by Source	112
	Revenue Capacity:	
J-6	Assessed Value and Actual Value of Taxable Property	113
J-7	Direct and Overlapping Property Tax Rates	114
J-8	Principal Property Taxpayers (Current Yr and Nine Years Ago)	115
J-9	Property Tax Levies and Collections	116
¥ 10	Debt Capacity:	
J-10	Ratios of Outstanding Debt by Type	117
J-11 J-12	Ratios of General Bonded Debt Outstanding	118
J-12 J-13	Direct and Overlapping Governmental Activities Debt	119
J-13	Legal Debt Margin Information	120
	Demographic and Economic Information:	
J-14	Demographic and Economic Statistics	121
J-15	Principal Employers, Current and Nine Years Ago	122
J-16	Full-time Equivalent District Employees by Function/Program	123
	Operating Information:	
J-17	Operating Statistics	124
J-18	School Building Information	125
J-19	Schedule of Required Maintenance	126
J-20	Insurance Schedule	127

	(0000000)	Page
SING	GLE AUDIT SECTION	
K-1	Report of Independent Auditors on Internal Control Over	
	Financial Reporting and on Compliance and Other Matters	
	Based on an Audit of the Financial Statements Performed in	
	Accordance with Government Auditing Standards	128
K-2	Report of Independent Auditors on Compliance and Internal	
	Control Over Compliance in Accordance with OMB Circular	
	A-133 and New Jersey OMB Circular 04-04	130
K-3	Schedule A – Schedule of Expenditures of Federal Awards	133
K-4	Schedule B – Schedule of Expenditures of State Awards	135
K-5	Notes to Schedules of Expenditures of Federal and State Awards	137
K-6	Schedule of Findings and Questioned Costs	139
K-7	Summary Schedule of Prior Year Audit Findings	143



#### WEST WINDSOR-PLAINSBORO REGIONAL SCHOOL DISTRICT



505 Village Road West, P.O. Box 505 Princeton Junction, NJ 08550 Phone: 609-716-5000 FAX: 609-716-5012

October 25, 2007

Honorable President, Members of the Board of Education, and Constituents West Windsor-Plainsboro Regional School District County of Mercer, New Jersey

Dear Board Members and Constituents:

The comprehensive annual financial report of the West Windsor-Plainsboro Regional School District ("District" or "WW-P") for the fiscal year ended June 30, 2007, is hereby submitted. Responsibility for both the accuracy of the data, and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information at June 30, 2007, and the respective changes in financial position and cash flows for the year then ended. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical, and single audit. The introductory section includes this transmittal letter (designed to complement the management discussion and analysis and should be read in conjunction with it), the District's organizational chart, roster of officials, and independent auditors' and advisors. The financial section includes the management's discussion and analysis, basic financial statements, required supplementary information and other supplementary information, as well as the auditor's report thereon. statistical section includes selected financial and demographic information, generally presented on a multi-year basis and is unaudited. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations," and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including the auditor's reports on internal control and compliance with applicable major programs, are included in the single audit section of this report.

#### 1. Reporting Entity and Its Services

West Windsor-Plainsboro Regional School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by GASB Statement No. 14. All funds of the District are included in this report. The following chart details the changes in the in-district student seat count of the District over the last five years. These amounts will differ from the ASSA student count taken every October.

X	2 * 4	C 1	~
# REC	triot	A 60 0 1	Count

Fiscal Year	Student Enrollment*	Percent Change Increase
2006-2007	9,537	2.5%
2005-2006	9,304	2.0
2004-2005	9,123	1.0
2003-2004	9,030	2.9
2002-2003	8,743	2.1
**	Inly in district stud	lanta

<sup>\*</sup>Only in-district students

#### 2. Economic Condition and Outlook

The West Windsor-Plainsboro area continues to experience development and expansion. An increasing number of residents and businesses relocating to the area results in a rise in the employment level, which results in a greater tax base, both residential and industrial, and an increase in annual enrollment. The West Windsor-Plainsboro area is projected to continue its economic growth; however, student enrollment is expected to plateau within a few years.

#### 3. Major Initiatives

West Windsor-Plainsboro Regional School District has served the municipalities of West Windsor Township and Plainsboro Township since its formation in 1969. In fulfilling its mission since regionalization, the district has been successful in providing school facilities and an outstanding education for our ever-increasing student population.

The taxpayers of West Windsor and Plainsboro Townships realize a remarkable return on their investment. Students are well prepared for higher education and, in actuality, gain acceptance to the top colleges in the nation. WW-P students have extraordinary opportunities to develop knowledge and skill in world language, science, language arts, history, and mathematics as well as in music and athletics. The district's vocal and instrumental music, fine arts, and drama programs publicly demonstrate exceptional results. WW-P schools also provide a broad array of co-curricular and athletic programs, including extensive after-school intramurals and clubs for early adolescents.

Student achievement is one of the great rewards for support of the WW-P school district. Such accomplishment is demonstrated on standardized tests where WW-P students

surpass state and national counterparts. It is a tribute to the talents of our students and teachers that we continue to have a graduation rate of almost 100 percent. Student achievement indicators reveal that high school students continue to perform at high levels. Ninety-five percent of high school students indicated that they planned to attend college or other post-secondary education. SAT scores (578/612/576 for Critical Reading/Math/Writing) are well above state (496/515/496) and national (503/518/497) averages.

The population of the school community reflects the growing trend toward pluralism in American society. Students represent major racial and ethnic groups (46 percent White, 43 percent Asian, 6 percent African American, and 5 percent Hispanic). Our students speak 33 languages. This diversity affords students excellent opportunities for intercultural understanding and provides them with a global view of the world.

The school district budget reflects maintenance of high program and service standards and targeted initiatives to improve student achievement. Recent top budget priorities for improvement included: maintaining excellent student: teacher ratios; dedicated funding for textbooks, technology, and capital projects; integrated pre-school program; and commitment to professional development.

Technology in WW-P has increasingly become a part of daily teaching and learning: all classrooms have Internet access and the wide area network has a significant impact on the breadth and depth of instruction and on administrative efficiency. Also, middle and high school students can strengthen literacy and visual arts skills through hands-on experience with broadcast media. We are proud of our electronic libraries, administrative network, computer literacy in grades K-8, and an elective program in grades 6-12. The district has taken a rational approach to the integration of technology based upon what it is that students, teachers, staff, and other stakeholders already know about technology, what is necessary to keep up with rapidly advancing technology, and just how it fits into the curriculum. The district is meeting these objectives in an efficient and cost-effective manner. The WW-P Regional School District continues to prepare students for a future characterized by changing and increasing dependence on technology. Students are developing the skills necessary to gather, analyze, and communicate information using the same state-of-the-art technology tools and resources available in the world outside of school.

WW-P commits considerable resources to the social, emotional, and ethical development as well as the intellectual and physical growth of students. Each elementary school has a full-time guidance counselor, in addition to guidance counselors who support students at grades 4 through 12. The district also employs two substance abuse counselors and child study teams (learning consultant, psychologist, and social worker) at every school.

Students with special learning needs and challenges receive extensive support through Reading Recovery, basic skills, bilingual/English as a Second Language, and special education services. The district hosts an Academy for high school students who would otherwise be educated outside the district, multiply disabled programs, and other programs for special needs children, including pre-school programs.

The district reaches out to meet the needs of our many-faceted school community. Diversity has become a key factor in the area today. In order to fulfill the needs of our multicultural communities, we have made every effort to create an awareness of the many ethnic and cultural distinctions represented here. Children learn about the traditions and mores not only of their own background, but also those of their classmates who come from all corners of the world.

The school district reflects the lifestyle of a community that takes pride in its continuing tradition of academic and cultural achievement. The richness of the academic program, alternative options, and extracurricular activities expands learning beyond the classroom boundaries. The schools provide an educational environment that motivates students to learn and requires them to exercise imagination and sensibility in solving problems.

#### Dutch Neck Elementary School

Dutch Neck Elementary School, a K-3 school, is representative of the community's tremendous multicultural diversity. Dutch Neck Elementary School provides a nurturing environment where students are empowered with academic and social skills to become enthusiastic lifelong learners. This is accomplished by working in close partnership with parents and the community to provide child-centered programs that recognize and build on the unique potential of each child. The school's primary goal is to build the foundations that will sustain and promote a life of learning. Dutch Neck Elementary School provides an educational program that challenges children to learn as they participate in meaningful real-world experiences.

Dutch Neck Elementary School has been named one of the top elementary schools in New Jersey by New Jersey Magazine. This K-3 school has earned Star School recognition for Best Practices in Mathematics and has been recognized by Red Book Magazine as one of America's best schools. The strength of the school lies in the collegiality and dedication of its staff and parent community. Dutch Neck Elementary School has established open communication and high expectations for children through worthwhile programs such as Pastries with the Principal, a variety of activities during American Education Week, poetry sharing, Jump-a-thon, Arts Festival, an interactive Literacy Festival, and many other valuable opportunities for children and their families.

Faculty members nurture and engage students in current best practices, including responsive classroom, guided reading, application of brain research and multiple intelligences, as well as developmentally appropriate early childhood practices. The Dutch Neck Elementary School is a special place for children, parents, and faculty.

#### Maurice Hawk Elementary School

A K-3 elementary school, Maurice Hawk School is acknowledged as a Blue Ribbon School by the U.S. Department of Education; it also has been selected for recognition in the area of educational technology through the Best Practices/STAR Program, a program sponsored by the New Jersey Department of Education.

The encouraging school atmosphere inspires the staff in promoting collegiality, becoming unified with students in learning, and integrating all subject areas so students and teachers have a more meaningful learning experience. A culturally, ethnically, and economically

diverse community, Maurice Hawk Elementary School endeavors to prepare its students to live effectively in a society that will become more diverse. One of its overriding goals is to enlighten each student to the richness of cultural diversity and to encourage the student to feel pride in one's cultural uniqueness. The curriculum emphasizes literacy, language learning, mathematical reasoning, critical thinking, problem solving, and cross-cultural understanding. The hallmark of this school is a nurturing teaching staff that fosters lifelong learning skills for all students. All instructional practices are based on district curriculum, which provides for the teaching of literacy, mathematics, science, social studies, and social and emotional development.

The Hawk Garden Club is a school beautification project that maintains a Children's Garden and the butterfly and lobby garden. Third-grade students organize a school postal service and serve as school tour guides and a welcome committee. Second-grade students administer a recycling project by collecting paper, cans, and bottles. First-grade students organize a school bake sale to raise money for local charities.

#### Town Center Elementary School at Plainsboro

Town Center Elementary School is fortunate to be part of a diverse and multicultural community in Plainsboro. Our diversity enriches programs as well as the students' school experience. The students and staff at Town Center Elementary School, a K-3 school, enthusiastically take advantage of our technology capabilities and the many resources that are available. This includes global connection via the Internet to student computers, a fully equipped computer lab, and an intra-school cable broadcast system. Town Center students participate in a live television news program that is broadcast three times each week. We are the proud recipients of Best Practices in Technology Award from the state of New Jersey.

Town Center Elementary School's core values -- love of learning, character development, and interpersonal relationships -- influence the teaching and learning environment throughout the school. Learning is valued and cherished as a lifelong commitment. To foster and develop this value, Town Center Elementary School provides a secure and open atmosphere that supports diversity and welcomes inquiry. The school believes that developing positive character traits will empower students throughout their lives and staff members work closely with parents to enhance and strengthen the educational program.

The professional commitment and collegiality of our staff is a continuing strength of Town Center Elementary School. They are committed to implementing best practices in teaching and learning and to promoting the self-confidence, integrity, responsibility, and respect that support learning. The annual Fall Fest celebrates the harvest tradition and provides a meaningful opportunity for service learning. The Literacy Celebration, Science Fair, MathMagic Week, and Gatoraide Leadership Program in grade 3 are among the events and programs that provide students with ways to develop their potential in many areas.

#### John V. B. Wicoff Elementary School

Wicoff Elementary School, built in 1919, provides pre-K-3 students with learning experiences that foster academic, social, physical, and emotional success. The principal and staff believe there must be cooperation and communication between family and

school. The mission of the Wicoff Elementary School is to prepare its diverse community of children for their continuing educational journey, to be responsible and productive citizens, and to respect themselves and others. This is accomplished by providing a nurturing environment, developing a foundation of skills necessary for independent thinking and problem solving, and meeting individual needs through a strong partnership among students, staff, parents, and community. Wicoff Elementary School is able to take advantage of technology and the many resources it makes available including a fully equipped computer lab and global connections via the Internet. The curriculum provides students with a strong basis for lifelong learning.

In this culturally rich and diverse community, students gain an understanding and respect for individual and ethnic uniqueness. At the Wicoff Elementary School, an accepting and supportive environment allows each child to grow and learn among a community of caring adults who contribute to the child's positive self-esteem. Wicoff Elementary School faculty challenge and encourage children to take risks and to strive to reach their full potential. Education at Wicoff Elementary School is a shared responsibility. The staff keeps current through a variety of professional development activities such as faculty meetings, morning share sessions, in-district workshops, local and national conferences, and graduate course work.

#### Millstone River School and Village School

The district boasts two schools for students in grades 4 and 5. The Millstone River School and Village School enable over 1,500 students in grades 4 and 5 to be part of an organized study environment that focuses on their developmental stages for the purpose of maximizing learning opportunities.

Students engage in serious educational projects with their classes and in individual study. The culture of the schools encourages collaboration and cooperation among students. Through discussions and activities, the Character Education Program highlights ethics, citizenship, personal integrity, and contributions to the community. Arts and sciences combine in enabling students to learn and express their learning through multiple intelligences. Technology, art, science investigations, and physical education curricula emphasize high standards to develop students' competencies.

To advance students' learning, Millstone River School and Village School offer special programs. The district's outstanding instrumental and vocal music program features small group lessons and whole group performances. Parents attend their children's recitals and concerts. The Accelerated and Enriched mathematics program enables advanced learners of mathematics to collaborate with intellectual peers in conceptual development. The language arts resource specialists work with teachers and students to develop writing skills in various genres. The Media Centers in each of the schools offer over 30,000 resources for learning, as well as access to appropriate information through the Internet. Teachers work on grade-level teams to develop and maintain consistency in curriculum. Strong parent-teacher associations support both schools through organized events and contributions to the entire school community.

The Millstone River School and Village School have created productive, enjoyable, and humanistic environments through the cooperative efforts of grades 4-5 faculty, staff,

administration, students, and parents. The educational process in each of the grades 4-5 schools strives to develop capable and self-confident human beings who in turn enhance a community rich in cultural diversity.

#### Community Middle School

Community Middle School (CMS) offers a developmentally responsive program that addresses the unique characteristics of students in early adolescence, the stage of life between the ages of 10 and 15. The students are assigned to grade-level teams where they develop supportive relationships with caring educators who are committed to young adolescents and their unique instructional needs.

The curriculum at CMS is aligned with the New Jersey Core Content Standards and encourages creative thinking and problem solving while also offering concrete, experiential learning that is relevant and challenging. The core academic program consists of language arts, mathematics, science, social studies, and world language. Core subject teachers work together to provide interconnected, integrated experiences that help students make sense out of their life experiences. The language arts program promotes literacy and effective writing and oration skills. The math program is theme-based, integrating hands-on, discovery-based learning, problem solving, mathematical modeling, and exploration, with skill development, thereby making mathematical concepts easier to learn and remember. The science program is based upon national and local standards and is designed to promote inquiry and critical thinking. Social studies deals with ancient civilizations, United States history, and world cultures to develop critical thinking about how historical events shape modern perceptions and civilizations. The world language program promotes language fluency and cultural study in German, Chinese, French, and Spanish. Specialized programs exist to meet the needs of exceptional children.

Students discover their own particular abilities, talents, interests, and preferences through elective and cycle classes that include instruction in computer technology, performing arts, life skills, broadcasting and television production, industrial technology, art, and music. Health and physical education classes affirm the school's commitment to the concept of a healthy mind in a healthy body. Students may participate in choral, orchestra, and instrumental music programs that provide group and individual instruction. Comprehensive guidance and support services are available. The Media Center houses a collection of print, non-print, and on-line materials to support the curriculum, sustain student interest, and serve as a focal point for instruction and research. The computer technology curriculum helps students develop the research and presentation skills utilized throughout their academic program.

#### Thomas R. Grover Middle School

Thomas R. Grover Middle School (GMS) provides a comprehensive middle school experience based on the principles of middle level education outlined in the most current middle level research. The facility and program are uniquely designed to promote discovery, effective interdisciplinary learning through teaming, and academic excellence. Central to its mission are the following goals: developing significant adult relationships with every student, providing a rigorous academic program, and creating opportunity for all students to explore a wide variety of offerings.

The core academic program consists of language arts, mathematics, science, social studies, and world language. The language arts program is integrated in its approach to literature and writing. The program is well articulated from kindergarten through grade 12 and promotes literacy and effective writing and oration skills. The mathematics program is theme-based, integrating hands-on, discovery-based learning, problem solving, mathematical modeling, and exploration, with skill development, thereby making mathematical concepts easier to learn and remember. The science program is based upon national and local standards and is designed to promote inquiry and critical thinking. The hands-on, minds-on format engages students in problem-solving activities that foster scientific inquiry and understanding. Social studies deals with ancient civilizations, United States history, and world cultures to develop critical thinking about how historical events shape modern perceptions and civilizations. In the area of world language, students have a choice of learning communication and culture in German, Chinese, French, or Spanish. This comprehensive, daily program promotes language fluency.

GMS students participate in a full complement of exploratory classes that offer learning opportunities in music, art, performing arts, media, health, computer, life skills, and technology. In these classes, students are provided with important life and learning experiences designed to prepare them to make future educational choices. Students also participate in choral, orchestra, and instrumental music programs that provide group and individual instruction. The elective program provides extended learning opportunities including exposure to television production.

#### High School North and High School South

West Windsor-Plainsboro High School North and High School South reflect the lifestyle of a community that takes pride in its continuing tradition of academic and cultural achievement. The richness of the academic programs, alternative options, and extracurricular activities expands learning beyond classroom boundaries. Each high school provides an educational environment that motivates students to learn and requires them to exercise imagination and sensibility in solving problems.

Over 3,000 students may choose from over 150 courses offered in a program of studies that reflects a demanding and challenging curriculum. Close partnerships have been developed with area businesses and the Route 1 research corridor, Educational Testing Service, James Forrestal Research Campus of Princeton University, and Princeton University. Qualifying high school seniors may elect to participate in Senior Option Career Internships or Senior Option Service Learning projects; these projects are designed to give students structured, supervised activities that will assist them to clarify career goals, explore career possibilities, develop employable skills, or make the transition between school and employment or further education and training.

The high schools offer state-of-the-art resources and technology that allow faculty to provide interdisciplinary instruction with maximum flexibility. West Windsor-Plainsboro High School North and High School South each offer teams in 29 sports and sponsor various student publications, acclaimed performing groups in vocal and instrumental music, academic teams, and over 30 clubs/activities devoted to specialized interests. Over 16 percent of the senior class earned National Merit semifinalist or commended scholar

status. Approximately 95 percent of graduates continue their education with 85 percent going on to four-year colleges. Average SAT scores are higher than state and national averages.

The academic and cultural resources of West Windsor and Plainsboro have attracted a dedicated and highly trained instructional staff, which welcomes the challenges and excitement of a diverse student population. The high schools value their 11 to 1 student to faculty ratios. Approximately 54 percent of the teachers hold advanced degrees (M.A. or Ph.D.). Additionally, many faculty members serve as educational consultants or teach part-time at local colleges or universities.

The populations of High School North and High School South reflect the growing trend toward pluralism in American society. Students represent all major racial and cultural groups. Students speak 33 languages. The students enrolled in the high schools represent a multitude of countries and states. This diversity affords students excellent opportunities for intercultural understanding and provides them with a global view of world states.

West Windsor-Plainsboro High School North and High School South are accredited by the New Jersey Department of Education and an excellent reputation for both high schools has been earned through the commitment of staff and students to the quality of life and learning. Both high schools are Blue Ribbon Schools and were named by *New Jersey Monthly* as top high schools in the state.

#### 4. Internal Control

Management of the District is responsible for establishing and maintaining internal control designed to ensure that the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental entities. Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that adequate internal control is in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is also subject to periodic evaluation by District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations relating to its major programs.

#### 5. Budgetary Controls

In addition to internal control, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Projectlength budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2007.

#### 6. Accounting System and Reports

The District's accounting records reflect GAAP, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements."

#### 7. Cash Management

The investment policy of the District is guided in large part by state statute as detailed in "notes to the basic financial statements." The district has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

#### 8. Risk Management

The Board carries various forms of insurance, including but not limited to, general liability, automobile liability and comprehensive/collision, hazard, and theft insurance on property and contents, and fidelity bonds.

#### 9. Independent Audit

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Wiss and Company LLP was selected by the Board of Education. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related OMB Circular A-133 and New Jersey OMB's Circular 04-04, OMB "Single Audit Policy for the Recipients of Federal Grants, State Grants and State Aid". The auditor's report on the basic financial statements and specific

required supplemental information is included in the financial section of this report. The auditor's report related specifically to the single audit is included in the single audit section of this report.

#### 10. Acknowledgments

We would like to express our appreciation to the members of the West Windsor-Plainsboro Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

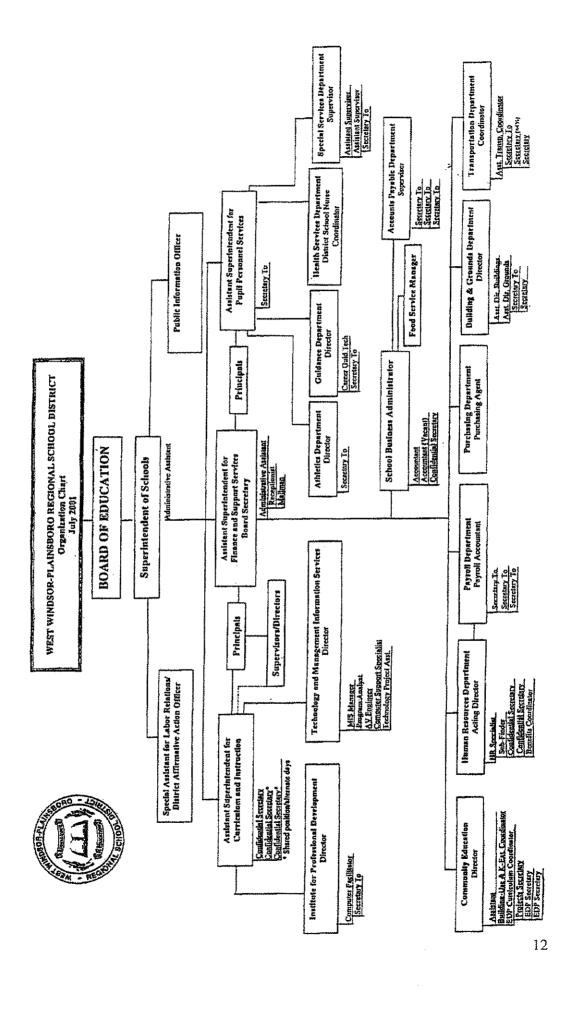
Victoria Kniewel

Superintendent of Schools

Larry Shanok

Assistant Superintendent for Finance

/Board Secretary



#### West Windsor-Plainsboro Regional School District Mercer County, New Jersey

#### Roster of Officials

June 30, 2007

Members of the Board of Education	Term Expires
Hemant Marathe, President	2010
Robert Johnson, Vice-President	2010
Patricia Bocarsly	2008
Anthony Fleres	2009
Anjani Gharpure	2009
Stan Katz	2009
Richard Kaye	2008
Randall Tucker	2008
Ellen Walsh	2010

#### Other Officials

Robert Loretan, Ph.D., Superintendent of Schools (through August 31, 2007)
Larry Shanok, Assistant Superintendent for Finance/Board Secretary
Thomas Smith, Ed.D. Assistant Superintendent for Pupil Personnel Services
Victoria Kniewel, Assistant Superintendent for Curriculum and Instruction
Superintendent (effective September 1, 2007)
Larry LoCastro, Comptroller
Jill Liedtka, Treasurer of School Monies
Geraldine Hutner, Director of Communications

#### West Windsor-Plainsboro Regional School District Mercer County, New Jersey

#### Independent Auditors and Advisors

#### Architect

Faridy Veisz Fraytak, P.C. Trenton, New Jersey

#### **Independent Auditors**

Wiss and Company, LLP Livingston, New Jersey 07039

#### Attornevs

Medina, Martinez & Castroll Pennington, New Jersey

Parker McCay P.A. Lawrenceville, New Jersey

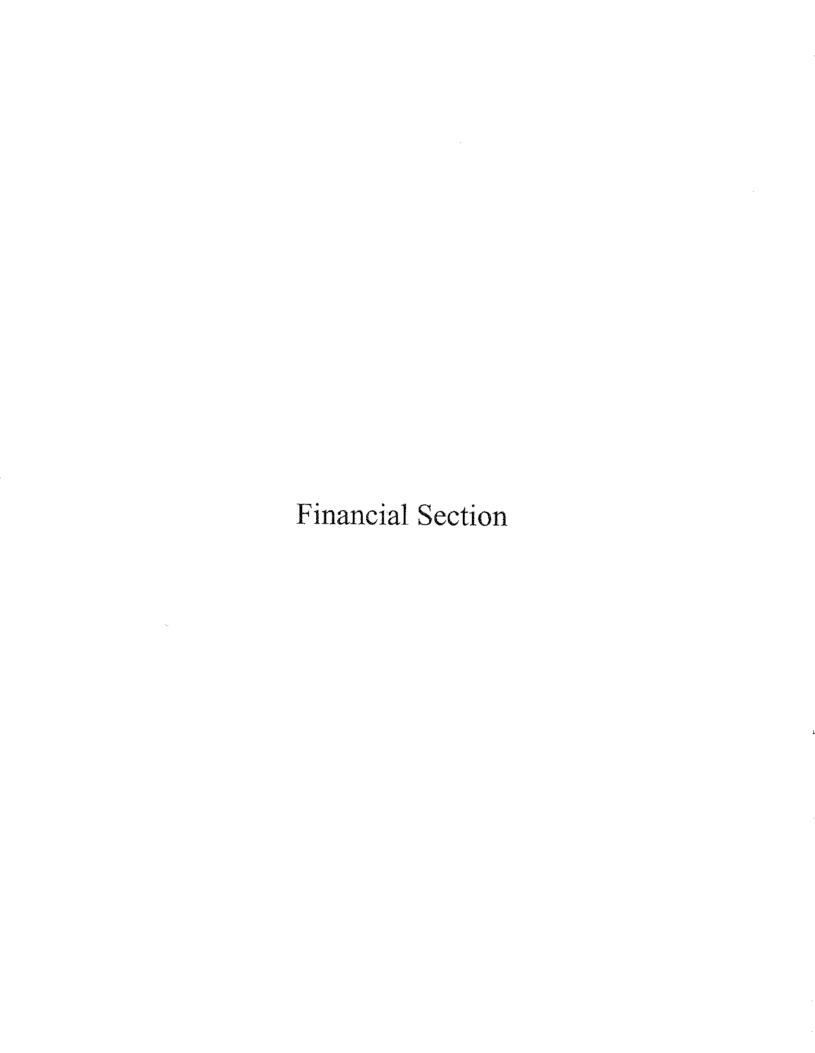
McManimon & Scotland, L.L.C. Newark, New Jersey

#### Financial Advisor

Municipal Capital Management, Inc. Westlake Village, California 91362

#### Official Depositories

Bank of America (Fleet Bank)
Bank of New York
Commerce Bank
MBIA CLASS, Municipal Investors Service Corporation
New Jersey Cash Management
PNC Bank
Wachovia Bank
Sovereign Bank





#### Independent Auditors' Report

Honorable President and
Members of the Board of Education
West Windsor-Plainsboro Regional School District
County of Mercer, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the West Windsor-Plainsboro Regional School District, County of Mercer, New Jersey (the "District"), as of and for the year ended June 30, 2007, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards and requirements require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the District as of June 30, 2007 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 25, 2007, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations,

contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's discussion and analysis and budgetary comparison information on pages 17 through 25 and 62 through 72 are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information, such as the introductory section, combining and individual fund financial statements, long-term debt schedules and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and long-term debt schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical information have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion on them.

The accompanying schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Scott A. Clelland

Licensed Public School Accountant

Wiss of Company

Switt a. Chland

WISS & COMPANY, LLP

October 25, 2007 Livingston, New Jersey

## Required Supplementary Information Part I

Management's Discussion and Analysis

#### West Windsor-Plainsboro Regional School District Princeton Junction, New Jersey

#### Management's Discussion and Analysis Year ended June 30, 2007

The discussion and analysis of West Windsor-Plainsboro Regional School District's ("WW-P") financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2007. The intent of this discussion and analysis is to look at WW-P's financial performance as a whole; readers also should review the financial statements, notes, and additional information in the transmittal letter to enhance their understanding of WW-P's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments. Certain comparative information between the current year and the prior year is required to be presented in the MD&A.

#### Financial Highlights

Key financial highlights for fiscal 2007 are as follows:

- Total net assets are \$52,238,119. It is composed of both current and capital assets less current and outstanding long-term liabilities (Schedule A-1).
- General revenues accounted for \$149,515,885 of total revenue or 94.1 percent of all revenues. Program specific revenues in the form of charges for services, grants, aid, and contributions accounted for \$9,328,005 or 5.9 percent of total revenues of \$158,843,890 (Schedule A-2).
- The District had \$147,225,310 in governmental activities expenses. Of that amount, the General Fund expenditures totaled \$136,152,667 including \$10,581,819 in State TPAF pension and social security contributions, and \$8,570 in adult education. Grant-related expenditures totaled \$2,175,053. Business-type activities expenses were \$5,184,913.

#### Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the West Windsor-Plainsboro Regional School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities. The three components that comprise the District's basic financial statements are: district-wide financial statements; fund financial statements; and notes to the basic financial statements. The CAFR also contains required and other supplementary information in addition to the basic financial statements themselves.

#### Reporting the School District as a Whole

#### **District-wide Statements**

The Statement of Net Assets and Statement of Activities provide information about the activities of the entire District, and are designed to provide readers with a broad overview of the District's finances in a manner similar to private-sector business. These District-wide statements found at A-1 and A-2 are not intended to drive budgetary decisions of the Board of Education. Instead, the fund statements found at B-1 through B-8 as well as the supplementary budgetary comparison at C-1 should be utilized, as in the past, for the decision making of the Board of Education. The fund financial statements are explained later in this MD&A.

These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into consideration all of the current year's revenues and expenses regardless of when cash is received or paid.

In the Statement of Net Assets and the Statement of Activities, the District is divided into two distinct kinds of activities:

- Governmental activities All of the District's programs and services are reported here including instruction, support services, operation and maintenance of facilities, pupil transportation, and extracurricular activities.
- Business-type activities Programs reported here are used to account for
  operations that are financed and operated in a manner similar to private business
  enterprises, where the intent of the District is that the costs of providing goods
  and services be financed through user charges. The Food Service Enterprise Fund
  is reported as a business-type activity, as is Community Education (Student Care
  and Adult Education Programs).

The district-wide financial statements are Schedules A-1 and A-2.

#### Reporting the School District's Most Significant Funds

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the District's funds. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. The fund financial statements are utilized for District financial decision making.

#### Governmental Funds

The District's main activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

The District maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance for the general fund, special revenue fund, capital projects fund, and debt service fund, all of which are considered to be major funds.

The District adopts an annual appropriated budget for its general fund, special revenue fund, and debt service fund. Budgetary comparison statements have been provided as required supplementary information for the general fund and special revenue fund to demonstrate compliance with this budget.

The basic governmental fund financial statements are Schedules B-1, B-2 and B-3.

#### **Enterprise Fund**

The District maintains a enterprise fund, which is a proprietary fund type. Enterprise funds are used to report the same functions presented as business-type activities in the district-wide financial statements. The District uses enterprise funds to account for the operations of its food service program and community education program, both of which are considered to be major funds of the District.

The basic enterprise fund financial statements are Schedules B-4, B-5 and B-6.

#### **Fiduciary Funds**

Fiduciary funds are used to account for resources held for the benefit of parties outside the governmental entity. Fiduciary funds are not reflected in the district-wide financial statements because the resources of those funds are not available to support the District's own programs.

The District uses agency funds to account for resources held for student activities and groups, and payroll-related liabilities. The basic fiduciary fund financial statements are Schedules B-7 and B-8.

#### Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the district-wide and fund financial statements. The notes to the basic financial statements can be found on pages 36 through 61 of this report.

#### The School District as a Whole

The Statement of Net Assets provides the perspective of the District as a whole. Net assets may serve as an indicator of a government's financial position. However, as noted earlier, net assets are not the primary basis for decision making for each budget cycle.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

The following table provides a summary of WW-P's net assets relating to the District's governmental and business-type activities over the past two years.

#### West Windsor-Plainsboro Regional School District

#### Net Assets

#### June 30, 2007 and 2006

	Governmental Activities		Business-type Activities			
					Total	
	2007	2006	2007	2006	2007	2006
Current and other assets	\$ 41,466,104	\$ 24,674,194	\$ 3,922,152	\$ 2,938,857	\$ 45,388,256	\$ 27,613,051
Capital assets, net	126,401,104	123,675,034	307,801	367,525	126,708,905	124,042,559
Total assets	167,867,208	148,349,228	4,229,953	3,306,382	172,097,161	151,655,610
Current liabilities and other	18,616,247	15,846,048	615,542	509,226	19,231,789	16,375,274
Long-term liabilities	100,627,253	89,495,884		-	100,627,253	89,495,884
Total liabilities	119,243,500	105,341,932	615,542	509,226	119,859,042	105,871,158
Net assets: Invested in capital assets,						
net of related debt	36,377,567	33,710,206	307,801	367,525	36,685,368	34,077.731
Restricted	11,131,211	7,225,053	•	,	11,131,211	7,225,053
Unrestricted	1,114,930	2,072,037	3,306,610	2,429,631	4,421,540	4,501,668
Total net assets	\$ 48,623,708	\$ 43,007,296	\$ 3,614,411	\$ 2,797,156	\$ 52,238,119	\$ 45,804,452

The largest portion of WW-P's net assets is its investment in capital assets, e.g. land, construction in progress, buildings and improvements, and furniture and equipment, less any related debt (general obligation bonds payable and certificates of participation) used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net assets represents a balance of restricted net assets. This balance reflects the net assets in the debt service fund and reserve accounts. The remaining balance of unrestricted net assets may be used to meet the District's ongoing obligations to citizens and creditors.

Total net assets rose by approximately \$6.4 million, as a result of a combination of the current assets rising \$17.8 million due to an increase in cash and cash equivalents, and the liabilities increasing by \$14.0 million as long term obligations rose due to the issuance of new debt.

Capital assets, net, increased from the prior year due to capitalized construction costs associated with the District's referendum projects.

Long-term liabilities increased due to the issuance of debt in support of the referendum projects.

The following table presents changes in net assets for the fiscal years ended June 30, 2007 and 2006.

#### West Windsor-Plainsboro Regional School District

## Changes in Net Assets (000's)

	Governmental Activities		Business-type Activities		Total	
	2007	2006	2007	2006	2007	2006
Revenues:						
Program revenues:						
Charges for services	\$ 726	\$ 876	\$ 5,616 \$	5,102	\$ 6,342	\$ 5,978
Operating grants and						
contributions	2,175	2,014	386	419	2,561	2,433
Capital grants/contributions	424	235			424	235
General revenues:						
Property taxes	126,455	122,153			126,455	122,153
Federal and state aid not						
restricted to specific purposes	20,879	16,885			20,879	16,885
Earnings on investments	1,745	1,004			1,745	1,004
Miscellaneous	437	370			437	370
Total revenues	152,841	143,537	6,002	5,521	158,843	149,058
Expenses:						
Instructional services	90,131	82,871	2,242	2,255	92,373	85,126
Support services	52,519	50,201	2,943	2,678	55,462	52,880
Special Schools	9	8			9	8
Capital outlay						
Interest on long-term liabilities	4,565	4,070			4,565	4,070
Total expenses	147,224	137,150	5,185	4,933	152,409	142,084
Increase in net assets	5,617	6,386	817	588	6,434	6,974
Net assets – beginning	43,007	36,621	2,797	2,209	45,804	38,830
Net assets - ending	\$ 48,624	\$ 43,007		2,797	\$ 52,238	\$ 45,804

Net assets increased by approximately \$6.4 million. Total revenue increased by \$9.8 million, led by increases in property taxes of \$4.3 million and an increase in federal and state aid not restricted to specific purposes of \$4.0 million, due mainly to the increase in the on-behalf TPAF pension amount. Total expenses increased by \$10.3 million, led by increases in instructional services of \$7.2 million and \$2.6 million of support services.

#### Financial Analysis of the District's Funds

#### Governmental Funds (Schedules B-1 and B-2)

Governmental funds are accounted for using the modified accrual basis of accounting. The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of resources. Such information is essential in assessing the District's financing requirements.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility of sound financial management. The following schedules represent revenues and expenditures from a New Jersey budgetary viewpoint. The first schedule presents a summary of the revenues of the General Fund, Special Revenue Fund, and Debt Service Fund for the fiscal year ended June 30, 2007, and the amount and percentage of increases in relation to prior year revenues.

Revenues

Year Ended June 30, 2007

Revenue	Amount	Percent of Total	Increase from 2006	Percent of Increase
Local sources	\$ 129,052,345	84.90%	\$ 4,615,585	3.71%
State sources	20,983,636	13.80	3,998,813	23.54
Federal sources	1,979,665	1.30	153,654	8.41
Total	\$ 152,015,646	100.00%	\$ 8,768,052	6.12%

The largest change in local revenue was due to increased property tax revenue. In addition, New Jersey State TPAF pension and social security contributions increased by \$4.2 million. Federal sources increased due to the utilization of federal grant revenue relating to the I.D.E.I.A. program.

The following schedule presents a summary of general fund, special revenue fund, and debt service fund expenditures for the year ended June 30, 2007, and the percentage of increases (decreases) in relation to prior year amounts.

Expenditures
Year Ended June 30, 2007

Expenditures	Amount	Percent of Total	Increase (Decrease) From 2006	Percent of Increase (Decrease)
Current expense:				
Instruction	\$ 64,583,413	43.5%	\$ 3,288,428	5.4%
Undistributed expenditures	71,892,106	48.4	7,062,063	10.9
Capital outlay	1,843,631	1.2	275,588	17.6
Special schools	8,570	0.0	316	3.8
Debt Service:				
Cost of issuance	178,902	0.1	(62,205)	(25.8)
Principal	6,205,000	4.2	(440,703)	(9.9)
Interest	3,776,132	2.6	(456,938)	(5.7)
Total	148,487,754	100.0%	\$9,666,549	6.7%

There was an increase in Current Expense largely reflecting salary and wage contractual increases and the on behalf TPAF social security and pension contributions. Capital outlay expenditures reflect the current spending level.

Debt Service reported lower expenditures, reflecting the current year's principal repayment schedule, lower interest expense and the District's effective utilization of refinancing opportunities.

#### **General Fund Budgeting Highlights**

The District's budget is prepared according to New Jersey law. The most significant budgeted fund is the General Fund.

The largest difference to the budget on the revenue side was due to higher investment income, tuition revenues and higher state on behalf pension contributions. In addition, the current year's extraordinary state aid was above the estimated revenue amount as extraordinary aid is not required to be budgeted per State guidelines.

Fiscal discipline freed up funds in some budget areas, allowing selected budgetary transfers to be made between budgetary line items and approved by the Board for various reasons including:

• Instructional – regular programs general supplies – an increase of \$532,778. Legislative limits to the tax levy are squeezing budgetary amounts for supplies. A year ago, \$2.1 million was expended on instructional supplies. With this transfer, \$1.7 million was spent in the current year.

- Undistributed expenditures support services-school administration supplies and materials an increase of \$654,348. This was in support of a technology refresh that reduced obsolete equipment.
- Undistributed expenditures required maintenance for school facilities cleaning, repair and maintenance services an increase of \$899,869. These funds allowed an improvement in the physical plant beyond the modest level budgeted originally.
- Undistributed expenditures student transportation services special education students vendor contracted services a decrease of \$405,938 occurred mainly as a result of such transportation not increasing as much as anticipated. Total special services busing costs approximately \$1.8 million.
- Undistributed expenditures unallocated benefits other retirement contributions regular an increase of \$351,466 was mainly attributable to the increase in the required pension contributions.
- Undistributed expenditures unallocated health benefits a decrease of \$1,106,603 was primarily attributable to lower than expected premium increases.
- Facilities acquisition and construction services construction service- an increase of \$914,798 resulted mainly due to upgrading facilities.

#### Capital Assets

At June 30, 2007 and 2006, the District had a net investment of \$126,708,905 and \$124,042,559, respectively, in land, construction in progress, site improvements, building and building improvements, and machinery, equipment and vehicles.

	Capital Assets (Net of Depreciation)					
	Governmen	ntal Activities	Business-ty	pe Activities		
	2007	2006	2007	2006		
Land	\$ 7,722,907	\$ 7,722,907				
Construction in progress	8,078,644	1,080,846				
Site improvements	2,816,240	2,829,587				
Building and building						
improvements	102,192,176	104,965,895				
Machinery and equipment	5,591,137	7,075,799	\$ 307,801	\$ 367,525		
Total	\$126,401,104	\$123,675,034	\$ 307,801	\$ 367,525		

The increase in capital assets is due to the increase in construction in progress related to the District's ongoing referendum projects. For more detailed information, please refer to Note 4 to the basic financial statements.

#### Debt Administration

At June 30, 2007, the District had \$106,748,925 of outstanding long-term liabilities, including debt. Of this amount, \$3,926,052 is for compensated absences; \$1,140,000 for certificates of participation; \$666,895 is for the unamortized premium of bonds payable; \$(1,686,022) is for unamortized deferred interest costs; and \$102,702,000 of serial bonds. In addition, the District has a grant anticipation note outstanding in the amount of \$4,235,000 that will mature on July 20, 2007.

For more detailed information, please refer to Note 5 to the basic financial statements.

At June 30, 2007, the School District's overall gross bonded debt was \$118,072,420, including debt authorized and not issued in the amount of \$9,995,420, compared to total capital assets of \$212,948,923. The remaining unutilized school borrowing margin is \$236,469,639. For more detailed information, refer to schedule J-13 (statistical section) of this report.

#### For the Future

The West Windsor-Plainsboro Regional School District is in a strong financial condition. The District is proud of the community's support of the public schools. A major concern is the continued growth of salary/benefit costs to the District and the reliance on local property taxes. However, future finances are not without challenges as enrollment grows, State funding remains flat, and taxpayers are increasingly reluctant to fund education at much more than the rate of inflation increases. Legislation by the State of New Jersey continues to threaten the future. S1701 reduced the undesignated fund balance to 2% of current year expenditures and could impact upon future operations and cash flow.

West Windsor-Plainsboro Regional School District's budget for 2007-08 passed in both Townships.

In conclusion, the West Windsor-Plainsboro Regional School District has committed itself to sound financial practices. The School District plans to continue to improve its fiscal management to meet the challenges of the future.

#### Contacting the District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional information, contact Mr. Larry Shanok, Assistant Superintendent for Finance/Board Secretary at West Windsor-Plainsboro Regional Board of Education, Administration Building, 505 Village Road West, Princeton Junction, New Jersey 08550. Please visit our web site at www.ww-p.org.

Basic Financial Statements

## District-wide Financial Statements

The district-wide financial statements provide a financial overview of the District's operations. These financial statements present the financial position and operating results of all governmental activities and business-type activities as of and for the year ended June 30, 2007.

# Statement of Net Assets

June 30, 2007

	G	overnmental Activities	E	Business-type Activities	************	Total
Assets						
Cash and cash equivalents	\$	32,159,132	\$	3,902,499	\$	36,061,631
Cash held with fiscal agents		503,244		. ,		503,244
Internal balances		(3,239)		3,239		
Accounts receivable		6,274,696		16,414		6,291,110
Deferred charges		954,955		-		954,955
Restricted assets:						
Cash and cash equivalents		1,577,316				1,577,316
Capital assets, non-depreciable		15,801,551				15,801,551
Capital assets, depreciable, net		110,599,553		307,801		110,907,354
Total assets		167,867,208		4,229,953		172,097,161
Liabilities						
Accounts payable		5,224,126		15,247		ደ ጎንል ታማን
Accrued interest payable		895,912		13,247		5,239,373
Intergovernmental payables:		0,5,,,12				895,912
State		19,240				19,240
Federal		55,345				55,345
Notes payable		4,235,000				4,235,000
Deferred revenue		2,064,952		600,295		2,665,247
Current portion of long-term obligations		6,121,672				6,121,672
Noncurrent portion of long-term obligations		100,627,253				100,627,253
Total liabilities		119,243,500		615,542	***************************************	119,859,042
Net assets						
Invested in capital assets, net of related debt		36,377,567		307,801		36,685,368
Restricted for:		, ,		,		50,005,500
Debt service		469,877				469,877
Other purposes		10,661,334				10,661,334
Unrestricted		1,114,930		3,306,610		4,421,540
Total net assets	\$	48,623,708	\$	3,614,411	\$	52,238,119

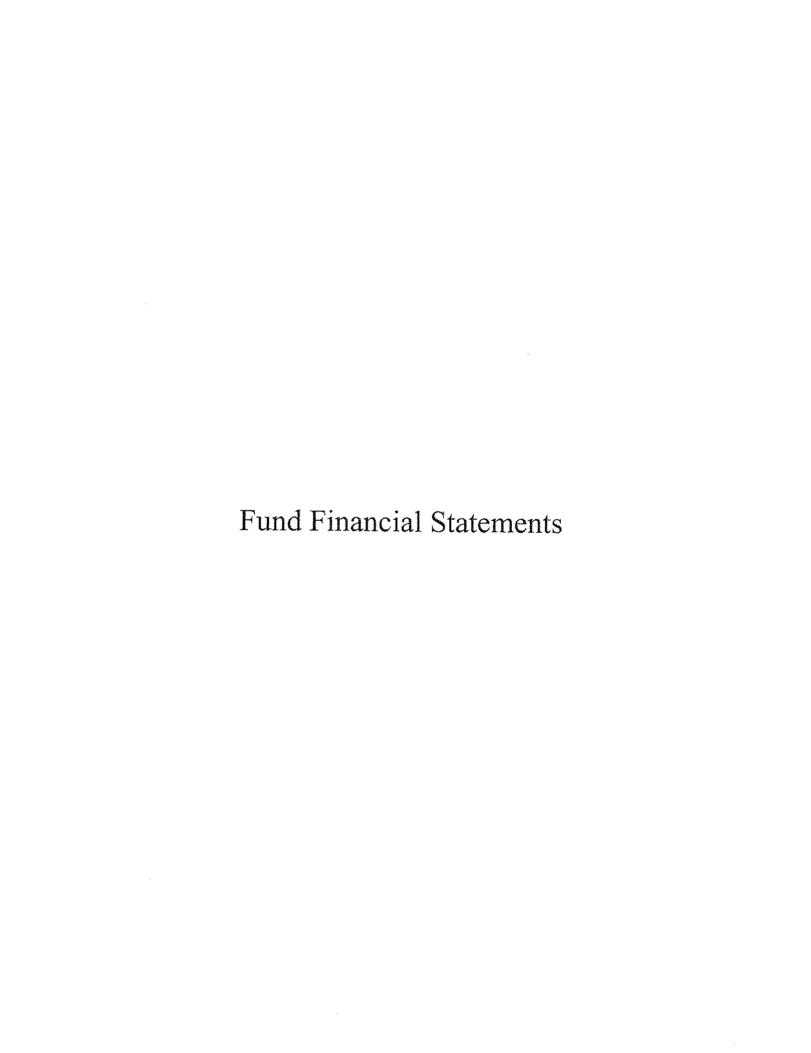
West Windsor-Plainsboro Regional School District

Statement of Activities

Year ended June 30, 2007

		I.	Program Revenues		Net (Expense) Revenue and Changes in Net Assets	venue and		
		Charges for	Operating Grants and	Capital Grants and	Governmental	Business-type		
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities		Total
Governmental activities								
Instruction	\$ 90,132,359	\$ 726,294	\$ 1,970,893		\$ (87,435,172)		64	(87 435 172)
Support services:							>	(************
Health services	1,764,565				(1.764.565)			(1764 565)
Support services	10,762,026		198,042		(10,563,984)			(10.563.984)
Improvement of instruction	3,195,166				(3.195.166)			(497,000,01)
School library	1,913,855				(1913.855)			(0,1/2,100)
Instructional staff training	512,500				(512,525)			(512,623)
General administration	2.011,544				(2011,500)			(512,500)
School administration	8 480 343				(4,011,044)			(2,011,044)
Central admin and inform trophology	717,001,0				(8,480,343)			(8,480,343)
Demined maintaines of alast assets	2,400,439				(2,460,459)			(2,460,459)
Acquired management of partitions	5,597,815				(3,397,815)			(3,397,815)
Operation of plant	9,706,165				(9,706,165)			(9,706,165)
Student transportation	8,314,030				(8.314.030)			(8 314 030)
Capital outlay			6.118	\$ 424.490	430,608			430.608
Special Schools	8 570		1 4 5 6		(0.5 4)			900,000
interest on long term obligations	4.565.913				(0,270)			(8,5/0)
Total governmental activities	147,225,310	726,294	2,175,053	424.490	(143,899,473)			(1/13/800/473)
					72:: {		-	Transfer of the state of the st
Business-type activities								
Lood service	2,943,344	2,484,748	386,262			\$ (72,334)		(72,334)
Community education	2,241,569	3,131,158				889,589		889.589
Total business-type activities	5,184,913	5,615,906	386.262	**************************************	1	817.255	Professionary Sustains and Sustains	817.255
Total primary government	\$ 152,410,223	\$ 6,342,200	\$ 2,561,315	\$ 424,490	(143,899,473)	817,255	and the first for the second of the second	(143,082,218)
		General revenues						
	Ţ	Taxes						
		Proporty toyon longs	d for monoral minima		11/ 72/ 101			
		rioperty taxes, texted for debt service. Property taxes, lexied for debt service.	a lor general purpo d for debt service	୬ ଜନ୍ମ ଜନ୍ମ	116,252,401			116,252,401
	9	State and finderal sources	ont the second		75 1 5 1 5 CC			10,404,649
	2 12	nace rated total sour	8		179,878,07			20,8/8,62/
		arvestatem carmings			1,745,268			1,745,268
		Miscellancous income	•		436,740			436,740
		Lofal general revenues	venues		149,515,885			149,515,885
		Change in net assets	net assets		5,616,412	817,255		6,433,667
	<b>%</b>	Net assets—beginning			43 007 206	707 146		65 604 463
	2	Net assetsending	0		\$ 48,623,708	\$ 3,614,411	S	52.238.119
							CONTRACTOR OF STREET	

See accompanying notes to the basic financial statements



Governmental Funds

## West Windsor-Plainsboro Regional School District Governmental Funds

## Balance Sheet

June 30, 2007

				Major	Func	ds			
		General Fund		Special Revenue Fund		Capital Projects Fund	Debt Service Fund	G	Total overnmental Funds
Assets									
Cash and cash equivalents Cash held with fiscal agents	\$	17,393,338	\$	2,015,128	\$	12,750,666 503,244		\$	32,159,132 503,244
Accounts receivable: State Federal		495,436		5,676 59,450		5,569,983			6,071,095
Other Interfund		1,715,613		25,000 47,073		\$	908,838		59,450 25,000 2,671,524
Restricted cash and cash equivalents		1,577,316	***************************************						1,577,316
Total assets	S.	21,181,703	\$	2,152,327	\$	18,823,893 \$	908,838	\$	43,066,761
Liabilities and fund balances Liabilities:									
Accounts payable Intergovernmental payables:	\$	4,533,163	\$	12,790	\$	678,173		\$	5,224,126
State Federal				19,240					19,240
Interfuncis payable		50,312		55,345		2,066,339 S	438,961		55,345
Deferred revenue		00,		2,064,952		2,000,009 3	439,401		2,555,612 2,064,952
Notes payable	den en comunicación					4,235,000			4,235,000
Total flabilities		4,583,475		2,152,327		6,979,512	438,961		14,154,275
Fund balances; Reserved for:									
Encumbrances		2,996,435				20,818,912			23,815,347
Capital reserve account		1,577.316				34,515,212			1,577,316
Excess Surplus-current year		4,531,980							4,531,980
Excess surplus-designated for subs years Unreserved: Designated for subsequent year expenditure		4,552,038							4,552,038
Undesignated (deficit)		279,033 2,661,426				(0.074.01)	15,274		294,307
Total fund balances		16,598,228			·	(8,974,531) 11,844,381	454,603	·	(5,858,502)
Total liabilities and fund balances	S	21,181,703	\$	2,152,327		18,823,893 S	469,877 908,838		28,912,486
				is reported for go	vernn	nental activities in the are different because:		**	
			fin fur	ancial resources ids. The cost of	and th	nmental activities are neerefore are not reported sets is \$212,948,923 and tion is \$86,547,819.	in the		126,401,104
			in t	ued interest on lo the curent period pility in the funds	and f	rm debt is not due and herefore is not reported	oayable as a		(895,912)
			Unas ass	nortized portion et in the funds.	of det	of issuance costs is not r	eported as an		954,955
				nortized portion eported as a liabi		mium on bonds is not			(666,895)
				nortized deferred					1,686,022
			anc	compensated ab	sence	ting bonds payable, cap	le in the		
			the	funds.		ore are not reported as li	admites in	-	(107,768,052)
			Net a	ssets of governm	ental	activities (A-1)		\$	48,623,708

### West Windsor-Plainsboro Regional School District Governmental Funds

### Statement of Revenues, Expenditures and Changes in Fund Balances

Year ended June 30, 2007

				Major	Fun	ds				
		General Fund		Special Revenue Fund		Capital Projects Fund		Debt Service Fund		Total Governmental Funds
Revenues										
Local sources:										
Local tax levy	\$	116,252,401					ar.	10.000.040	r	107 177 000
Tuition	J	726,294					\$	10,202,849	\$	126,455,250
Interest on investments		1,399,120			ø	246 140				726,294
Miscellaneous		381,302	e.	00.200	\$	346,148				1,745,258
Total local sources		118,759,117	\$	90,3 <i>7</i> 9 90,3 <i>7</i> 9		55,438 401,586		10,202,849		527,119 129,453,931
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		204212		401,500		10,202,047		147,475,51
State sources		20,832,688		112,204		424,490		38,744		21,408,126
Federal sources		7,195		1,972,470						1,979,665
Total revenues		139,599,000		2,175,053		826,076		10,241,593		152,841,722
Expenditures Current:										
Instruction		56,361,556		1,970,893						50 222 440
Undistributed-current:		v = 1,5 = 0 . 1,5 = 0		1,5 10,055						58,332,449
Instruction		6,250,964								£ 350 044
Health services		1,277,369								6,250,964
Support services		7,707,984		198,042						1,277,369
Improvement of instruction		2,294,561		150,042						7,906,026
School library		1,442,524								2,294,561
Instructional staff training		508,171								1,442,524
General administration		1,642,095								508,171
School administration		6,478,908								1,642,095
Central administration and information		0,478,208								6,478,908
technology		1 010 761								
Required maintenance of plant services		1,819,761								1,819,761
Operation of plant		2,705,293								2,705,293
Student transportation		7,667,610								7,667,610
Business and other support		7,292,680								<b>7</b> ,292,680
services and benefits		20 275 280								
		20,275,289								20,275,289
On-behalf pension contributions		4.042.202								
		6,063,392								6,063,392
Reimbursed TPAF social security		1 510 100								
contributions		4,518,427								4,518,427
Capital outlay		1,837,513		6,118		6,516,306				8,359,937
Special schools - current Debt Service:		8,570								8,570
Costs of issuance						30,866		178,902		209,768
Principal								6,205,000		6,205,000
Interest Total average discuss	remain.	100 100 000						3,776,132		3,776,132
Total expenditures Excess (deficiency) of revenues		136,152,667		2,175,053		6,547,172		10,160,034		155,034,926
over (under) expenditures		3,446,333				(5,721,096)		81,559		(0.102.504)
,		-,··- <b>,-</b>				(0,,21,000)		رب درا ت		(2,193,204)
Other financing sources (uses):										
Refunding bonds issued								17,500,000		17,500,000
Premium on bonds refunded								506,931		506,931
Payment to refunded bond escrow agent							(1	8,043,029)		(18,043,029)
Bonds Issued						17,507,000				17,507,000
Transfers in								346,148		346,148
Transfers out						(346,148)				(346,148)
Total other financing sources (uses)						17,160,852		310,050		17,470,902
Net change in fund balances		3,446,333		-		11,439,756		391,609		15,277,698
Fund balances, beginning		13 151 004				404 400		70.000		12 60
Fund balances, ending	\$	13,151,895 16,598,228	\$		\$	404,625 11,844,381		78,268	·	13,634,788
Samurana' arimitab		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<del></del>	· · · · · · · · · · · · · · · · · · ·	- P	13,044,251	<del>2000</del>	469,877	\$	28,912,486

The reconciliation of the fund balances of governmental funds to the net assets of governmental activities in the statement of net assets is presented in an accompanying schedule (B-3).

## West Windsor-Plainsboro Regional School District Governmental Funds

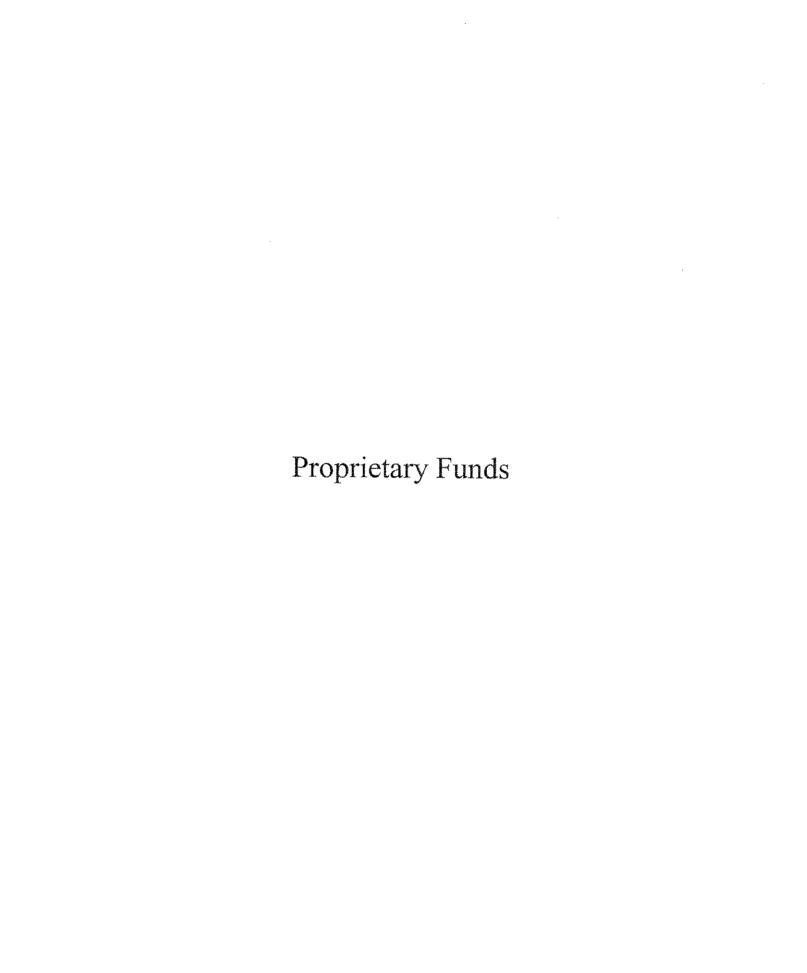
# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

Year ended June 30, 2007

Total net change in fund balances - governmental funds (from B-2)	\$	15,277,698
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.  This is the amount by which capital outlays exceeded depreciation in the period.		
Capital outlays \$ 8,5	915,955 189,885)	2,726,070
Interest on long-term debt in the statement of activities is accrued, regardless of when due.  In the governmental funds, interest is reported when due.		(352,294)
The issuance or of long-term debt (e.g. bonds, capital leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of		
long-term debt and related items.		(11,498,465)
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures		
for these items are reported in the amount of financial resources used (paid).		(536,597)

Change in net assets of governmental activities (A-2)

5,616,412



# West Windsor-Plainsboro Regional School District Proprietary Funds

# Statement of Net Assets

June 30, 2007

		Major Ente	rprise	Funds		
	-	Food Service		Community Education		Totals
Assets			*****		······································	
Current assets:						
Cash and cash equivalents Accounts receivable:	\$	147,420	\$	3,755,079	\$	3,902,499
State		1,761				1 761
Federal						1,761
Interfund receivable		14,653 3,239				14,653
Total current assets		167,073		3,755,079		3,239 3,922,152
Capital assets:						•
Equipment		1,058,286				1,058,286
Accumulated depreciation		(750,485)				(750,485)
Total capital assets, net	**********	307,801	***	_	*******	307,801
Total assets	***********	474,874		3,755,079		4,229,953
Liabilities						
Current liabilities:						
Accounts payable				15,247		15,247
Deferred revenue				600,295		600,295
Total current liabilities				615,542		615,542
Net assets						
Invested in capital assets, net of related debt		307,801				307,801
Unrestricted		167,073		3,139,537		3,306,610
Total net assets	\$	474.874	\$	3,139,537	\$	3,614,411

See accompanying notes to the basic financial statements.

# West Windsor-Plainsboro Regional School District Proprietary Funds

# Statement of Revenues, Expenses and Changes in Fund Net Assets

Year ended June 30, 2007

		Major Ente	rprise Funds	
		Food Service	Community Education	Totals
Operating revenues:	-	<del></del>	**************************************	
Local sources:				
Daily sales reimbursable programs	\$	1,253,223		\$ 1,253,223
Daily sales non-reimbursable programs		971,091		971,091
Special functions		180,738		180,738
Miscellaneous		79,696		79,696
Community service activities			\$ 3,131,158	3,131,158
Total operating revenues		2,484,748	3,131,158	5,615,906
Operating expenses:				
Salaries		876,283	1,405,053	2,281,336
Employee benefits		198,422	94,628	293,050
Purchased professional - educational services			429,540	429,540
Other purchased services		223,557		223,557
Travel			1,452	1,452
Supplies and materials		201,688	131,795	333,483
Depreciation		80,685		80,685
Cost of sales		1,338,614		1,338,614
Miscellaneous	W	24,095	179,101	203,196
Total operating expenses		2,943,344	2,241,569	5,184,913
Operating (loss) income		(458,596)	889,589	430,993
Nonoperating revenues:				
State sources:				
State school lunch program		28,456		28,456
Federal sources:				
National school lunch program		231,073		231,073
Special milk program		4,624		4,624
Food donation program	***************************************	122,109		122,109
Total nonoperating revenues		386,262		386,262
Change in net assets		(72,334)	889,589	817,255
Total net assets, beginning of year		547,208	2,249,948	2,797,156
Total net assets, end of year	\$	474,874	\$ 3,139,537	\$ 3,614,411

See accompanying notes to the basic financial statements.

## West Windsor-Plainsboro Regional School District Proprietary Funds

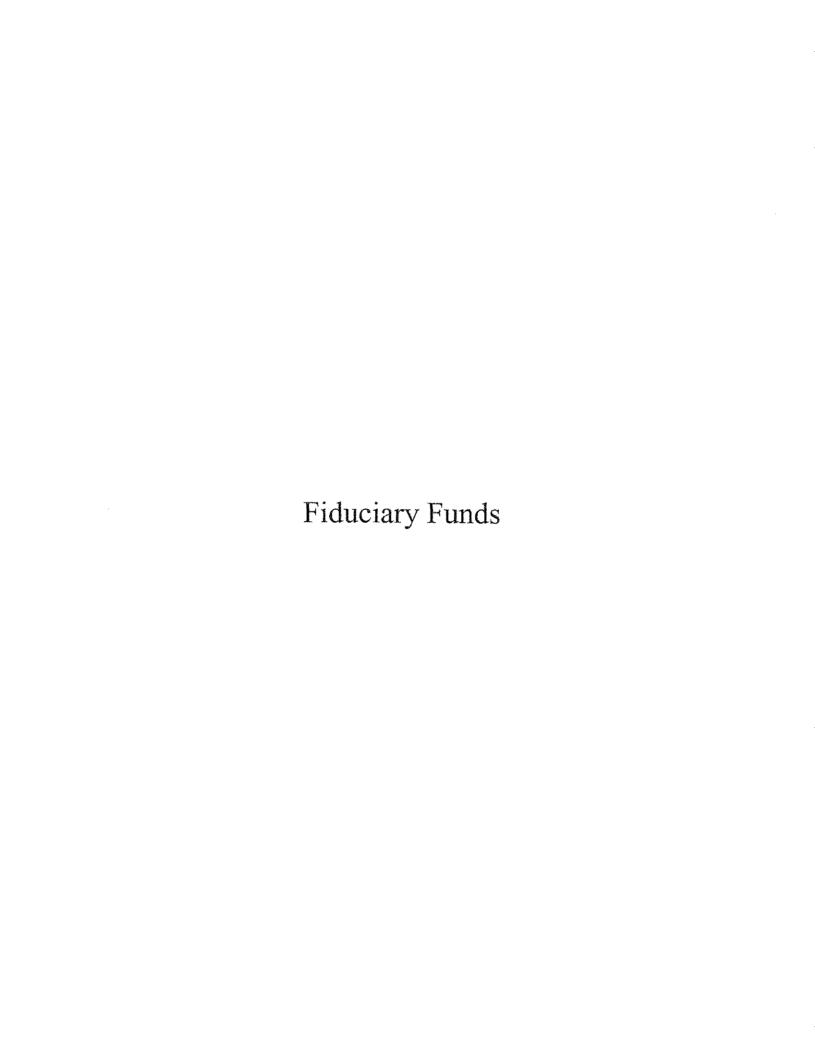
### Statement of Cash Flows

Year ended June 30, 2007

		Major Ente	rprise	Funds		
		Food Service		Community Education		Totals
Cash flows from operating activities						
Receipts from customers	\$	2,479,722	\$	3,227,253	\$	<b>5,7</b> 06,975
Payments to employees		(876,283)		(1,405,053)		(2,281,336)
Payments for employee benefits		(198,422)		(94,628)		(293,050)
Payments to suppliers		(1,711,497)		(726,641)		(2,438,138)
Net cash (used in) provided by operating activities		(306,480)		1,000,931	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	694,451
Cash flows from noncapital financing activities						
Cash received from state and federal reimbursements		266,933				266,933
Receipts from Food Donation Program		122,109				122,109
Net cash provided by noncapital financing activities	***************************************	389,042	•••	lerr		389,042
Cash flows from capital and related financing activites						
Purchase of capital assets - Equipment		(20,961)				(20,961)
Net cash (used in) capital and related financing activities		(20,961)				(20,961)
Net increase in cash and cash equivalents		61,601		1,000,931		1,062,532
Cash and cash equivalents, beginning of year		85,819	·	2,754,148		2,839,967
Cash and cash equivalents, end of year	\$	147,420	\$	3,755,079	\$	3,902,499
Reconciliation of operating (loss) income to net cash (used in) provided	f					
by operating activities	•					
Operating (loss) income	\$	(458,596)	\$	889,589	S	430,993
Adjustments to reconcile operating (loss) income to net cash (used		, , ,	-		4	120,222
in) provided by operating activities:						
Depreciation		80,685				80,685
Change in assets and liabilities:		• • • •				00,000
(Increase) in interfund receivable		(3,239)				(3,239)
Decrease in inventory		79,696				79,696
Increase in accounts payable		,		15,247		15,247
(Decrease) increase in deferred revenue		(5,026)		96,095		91,069
Net cash (used in) provided by operating activities	\$	(306,480)	\$	1,000,931	\$	694,451

Noncash noncapital financing activities
The District received \$122,109 of food commodities from the U.S. Department of Agriculture for the year ended June 30, 2007.

See accompanying notes to the basic financial statements.



# West Windsor-Plainsboro Regional School District Fiduciary Funds

# Statement of Fiduciary Net Assets

June 30, 2007

	Cor	mployment npensation ust Fund	ate-Purpose arship Funds	Ag	ency Fund
Assets Cash and cash equivalents	\$	947,024	\$ 120,702	\$	1,130,591
Total assets	***************************************	947,024	 120,702	\$	1,130,591
Liabilities Payroll deductions and withholdings payable				\$	571 AGA
Interfund payable  Due to student groups		119,151		J.	531,464 599,127
Total liabilities		119,151		\$	1,130,591
Net assets Held in trust for unemployment claims	\$	827,873			
Reserved for scholarships	***************************************		\$ 120,702		

# West Windsor-Plainsboro Regional School District Fiduciary Funds

# Statement of Changes in Fiduciary Net Assets

Year ended June 30, 2007

		mployment apensation Trust	Sel	te-purpose iolarship Funds
Additions				
Interest income	\$	34,545	\$	100
Contributions/donations		160,999		43,863
Total additions	CAR PROBABLE STATE OF THE STATE	195,544		43,963
Deductions				
Scholarship payments				36,345
Unemployment benefit payments		80,545		,
Total deductions		80,545	***************************************	36,345
Change in net assets		114,999		7,618
Net assets-beginning of the year		712,874		113,084
Net assets-end of the year	\$	827,873	\$	120,702

### Notes to the Basic Financial Statements

Year ended June 30, 2007

### 1. Summary of Significant Accounting Policies

The financial statements of the West Windsor-Plainsboro Regional School District (the "District") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The more significant of the District's accounting policies are described below.

### A. Reporting Entity

The financial reporting entity consists of a) the primary government, b) organizations for which the primary government is financially accountable, and c) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The definition of the reporting entity is based primarily on the notion of financial accountability. A primary government is financially accountable for the organizations that make up its legal entity. It is also financially accountable for legally separate organizations if its officials appoint a voting majority of an organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the primary government. A primary government may also be financially accountable for governmental organizations that are fiscally dependent on it.

The District, as the primary government for financial reporting entity purposes, has oversight responsibility and control over all activities related to the West Windsor-Plainsboro Regional School District in Princeton Junction, New Jersey. The District receives funding from local, state, and federal government sources and must comply with the requirements of these funding source entities.

The District has no component units that are required to be included within the reporting entity, as set forth in Section 2100 of the GASB Codification of <u>Governmental Accounting and Financial Reporting Standards.</u>

- the organization is legally separate (can sue or be sued on their own name);
- the District holds the corporate powers of the organization;

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 1. Summary of Significant Accounting Policies (continued)

- the District appoints a voting majority of the organization's board;
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District; or
- there is a fiscal dependency by the organization on the District.

### B. District-Wide and Fund Financial Statements

The district-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the District. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses

# Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 1. Summary of Significant Accounting Policies (continued)

are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers all revenues, except property taxes, to be available if they are collected within six months of the end of the current fiscal year. Property taxes are considered to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and capital leases, are recorded only when payment is due.

Property taxes, interest, and state equalization monies associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year.

The District has reported the following major governmental funds:

General Fund: The general fund is the general operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Fund: The District maintains one special revenue fund which includes the proceeds of specific revenue sources (other than fiduciary funds or major capital projects) that are legally restricted to expenditures for specified purposes.

Capital Projects Fund: The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Debt Service Fund: The debt service fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 1. Summary of Significant Accounting Policies (continued)

The District reports the following major proprietary funds:

Food Service and Community Education Funds: The food service and community education funds account for all revenues and expenses pertaining to cafeteria and student care program operations and account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Additionally, the District reports the following fund types:

Fiduciary Funds: Fiduciary funds of the District include the unemployment compensation and private purpose scholarship trust funds and agency funds. The trust funds are reported using the economic resources measurement focus. Agency funds are purely custodial (assets equal liabilities) and thus do not involve measurements of results of operations. The following is a description of the fiduciary funds of the District.

Trust and Agency Funds: The trust and agency funds are used to account for assets held by the District on behalf of outside parties, including other governments, or on behalf of other funds within the District.

Trust Funds: These unemployment compensation and private purpose scholarship funds are accounted for using the economic resources measurement focus. The unemployment compensation fund is used to account for contributions from employees and interest earned on the balance as well as payments to the State for reimbursement of unemployment claims. The private purpose scholarship fund is utilized to provide scholarships to students and to account for the related transactions.

Agency Funds (Payroll and Student Activity Fund): Agency funds are used to account for the assets that the District holds on behalf of others as their agent. Agency funds are custodial in nature and do not involve measurement of results of operations.

In its accounting and financial reporting, the District follows the pronouncements of the GASB and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's proprietary funds have elected not to apply the standards issued by the FASB after November 30, 1989.

# Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 1. Summary of Significant Accounting Policies (continued)

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements.

Amounts reported as program revenues include 1) charged to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District enterprise funds are charges for sales of food and tuition. Operating expenses for enterprise funds include the cost of sales, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's requirement to use restricted resources first, then unrestricted resources as they are needed.

The District reports deferred revenue on its balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the District before it has legal claim to them, as when federal assistance is received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the District has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

Ad Valorem (Property) taxes are susceptible to accrual as, under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable."

### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 1. Summary of Significant Accounting Policies (continued)

The County Board of Taxation is responsible for the assessment of properties, and the Township Tax Collector is responsible for collection of taxes. Assessments are certified and taxes are levied on January 1; taxes are due February 1, May 1, August 1 and November 1. Unpaid taxes are considered delinquent the following January 1 and are then subject to lien.

### D. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting and the special revenue fund uses a non-GAAP budget (budgetary basis). The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referred in N.J.A.C. 6A:23. The over-expenditure in the general fund is due to the inclusion of the non-budgeted on-behalf payments made by the State of New Jersey as District expenditures. These amounts are offset by related revenues and as such do not represent budgetary over-expenditures. All budget amendments must be approved by School Board resolution. Budgetary transfers were made during the current year in accordance with statutory guidelines.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 1. Summary of Significant Accounting Policies (continued)

### E. Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, amounts on deposit, and money market accounts.

### F. Interfund Receivables/Payables

Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

### G. Inventories

Inventories, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase. In fiscal year 2007, the prior year consumable inventory was sold to the District's food service vendor and the District no longer owns the inventory in the food service program

At June 30, 2007, there were no unused Food Donation Program commodities owned by the District.

### H. Capital Assets

Capital assets, which include property, plant and equipment and construction in progress, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures. Donated capital assets are valued at their estimated fair value on the date of donation.

The costs of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 1. Summary of Significant Accounting Policies (continued)

Property, plant and equipment of the District is depreciated using the straight line method. The following estimated useful lives are used to compute depreciation:

	Years
Machinery and equipment	2-20
Buildings	50
Building improvements	20
Vehicles	5-10

### I. Compensated Absences

A liability for compensated absences that are attributable to services already rendered and that are not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits. The District uses the "vesting method" for estimating its accrued sick and vacation leave liability.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the District is recorded in the district-wide financial statements and includes salary related payments.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2007, a liability existed for compensated absences in the district-wide financial statements in the amount of \$3,926,052 and no liability existed for compensated absences in the proprietary fund types.

### J. Deferred Revenue

Deferred revenue in the special revenue fund represents cash, which has been received but not yet earned and outstanding encumbrances.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 1. Summary of Significant Accounting Policies (continued)

### K. Long-Term Obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

### L. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Of the \$16,943,655 of General Fund fund balance (C-1) at June 30, 2007, \$2,996,435 is reserved for encumbrances, \$1,577,316 is reserved in a Capital Reserve Account, \$279,033 is designated for subsequent year's expenditures, \$4,552,038 is the prior year excess surplus designated for subsequent years, \$4,531,980 is reserved for excess surplus-current year and \$3,006,853 is unreserved. See separate management report for calculation of excess surplus. Designated fund balances represent plans for future use of financial resources that are subject to change. The Debt Service Fund fund balance at June 30, 2007 is \$469,877, of which \$15,274 is designated for subsequent years expenditures and the remainder is undesignated. In accordance with the State of New Jersey Statutes, the fund balance estimated to be utilized in the subsequent year budget is not legally restricted and therefore has been classified in the balance sheet as fund balance designated for subsequent year's expenditures and is not reserved.

### M. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the designation for reserved fund balance -- excess surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2007 is \$4,531,980.

### N. Net Assets

Net assets represent the difference between assets and liabilities in the district-wide financial statements. Net assets invested in capital assets, net of related debt consists of

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 1. Summary of Significant Accounting Policies (continued)

capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net assets are reported as restricted in the district-wide financial statements when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

## O. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

### P. On-Behalf Payments

Revenues and expenditures of the general fund include payments made by the State of New Jersey social security and post-retirement pension and medical contributions for certified teacher and other members of the New Jersey Teachers Pension and Annuity Fund. The amounts are not required to be included in the District's annual budget.

### 2. Reconciliation of District-Wide and Fund Financial Statements

# Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the District-Wide Statement of Net Assets

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental funds and net assets – governmental activities as reported in the district-wide statement of net assets. One element of that reconciliation explains that long-term liabilities are not due and payable in the current period and therefore are not reported in the funds. The details of this \$106,748,925 difference are as follows:

Bonds payable	\$102,702,000
Unamortized deferred interest costs	(1,686,022)
Unamortized premium on bonds	666,895
Capital leases payable	1,140,000
Compensated absences	3,926,052
Net adjustment to reduce fund balance-total governmental	
funds to arrive at net assets - governmental activities	\$106,748,925

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 3. Deposits and Investments

Cash and cash equivalents include petty cash, amounts on deposit and short-term investments with original maturities of three months or less.

Investments are stated at fair value in accordance with Governmental Accounting Standards Board (GASB) Statement No. 31, "Accounting and Financial Reporting for Certain Investments and for External Investment Pools." The Board classifies certificates of deposit, which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments and are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and savings banks, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

### Deposits

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 3. Deposits and Investments (continued)

### Deposits (continued)

districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

The District's cash and cash equivalents are classified below to inform financial statement users about the extent to which a government's deposits and investments are exposed to custodial credit risk. Pursuant to GASB Statement No. 40, "Deposit and Investment Risk Disclosures" ("GASB 40"), the District's operating cash and money market accounts are profiled in order to determine exposure, if any, to Custodial Credit Risk (risk that in the event of failure of the counterparty the District would not be able to recover the value of its deposits and investments). Deposits are considered to be exposed to Custodial Credit Risk if they are: uncollateralized (securities not pledged to the depositor), collateralized with securities held by the pledging financial institution, or collateralized with securities held by the financial institution's trust department or agent but not in the government's name.

The District does not have a policy for the management of custodial credit risk, other than depositing all of its funds in banks covered by GUDPA. At least five percent of the District's deposits were fully collateralized by funds held by the financial institution, but not in the name of the District. Due to the nature of GUDPA, further information is not available regarding the full amount that is collateralized.

### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 3. Deposits and Investments (continued)

Operating cash accounts are held in the District's name by several commercial banking institutions. At June 30, 2007, the carrying amount of the District's deposits for all funds was \$40,340,510 and the bank balance was \$46,912,967. Of the bank balance, \$351,114 of the District's cash deposits on June 30, 2007 were secured by federal depository insurance. The New Jersey Governmental Unit Deposit Protection Act (GUDPA) covered the remaining bank balance of \$46,561,853.

Custodial Credit Risk-Deposits: Custodial credit risk is the risk that in the event of a bank failure, the District's deposits, in the form of certificates of deposit, money market accounts and checking accounts, may not be returned to it. The District does not have a deposit policy for custodial credit risk.

### Investments

New Jersey statutes permit the Board to purchase the following types of securities:

- a. Bonds and other obligations of the United States or obligations guaranteed by the United States.
- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank, which have a maturity date not greater than twelve months from the date of purchase.
- c. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

The District did not hold any investments at June 30, 2007 or during the year.

Custodial Credit Risk: The District does not have any investments that are exposed to custodial credit risk and does not have a policy for custodial credit risk.

Credit Risk: The District does not have any investments exposed to credit risk and does not have an investment policy regarding the management of credit risk.

Concentration of Credit Risk: The District places no limit on the amount the District may invest in any one issuer and does not have a policy for limiting the concentration of investments.

# Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 3. Deposits and Investments (continued)

Interest Rate Risk: The District does not have a policy to limit interest rate risk.

## 4. Capital Assets

The following schedule is a summarization of the governmental activities changes in capital assets for the year ended June 30, 2007:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being				
depreciated: Land	£ 7.700.000			A = #A
Construction in progress	\$ 7,722,907	ቀረ ሰበማ ማስፅ		\$ 7,722,907
Total capital assets, not being	1,080,846	\$ 6,997,798		8,078,644
depreciated	8,803,753	6,997,798		15,801,551
Capital assets, being depreciated:				
Site improvements	6,404,514	321,929		6,726,443
Buildings, and building			6	
improvements	146,321,877	1,357,548		147,679,425
Machinery, equipment and vehicles	43,053,997	238,680	¢ 551 172	42 741 504
Total capital assets being	45,055,991	230,000	\$ 551,173	42,741,504
depreciated	195,780,388	1,918,157	551,173	197,147,372
Less accumulated depreciation for				
Site improvements	3,574,927	335,276		3,910,203
Buildings and building				
improvements	41,355,982	4,131,267		45,487,249
Machinery, equipment and vehicles	25 079 109	1 700 240	551 170	277 7 60 2 67
Total accumulated depreciation	35,978,198 80,909,107	1,723,342	551,173	37,150,367
Total capital assets, being	80,909,107	6,189,885	551,173	86,547,819
depreciated, net	114,871,281	(4,271,728)		110,599,553
Governmental activities capital		(1,2/1,720)	<del></del>	111111111111111111111111111111111111111
assets, net	\$123,675,034	\$ 2,726,070	\$ -	\$126,401,104

# Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 4. Capital Assets (continued)

Depreciation expense was charged to functions/programs of the District as follows:

Instruction	\$ 4,818,469
General administration	135,643
Operation of plant	633,372
Student transportation	602,402
Total depreciation expense - governmental activities	\$ 6,189,885

The following is a summary of enterprise fund changes in capital assets for the year ended June 30, 2007.

	Beginning Balance	Increases	Ending Balance
Business-type activities:			
Capital assets, being depreciated:			
Machinery and equipment	\$1,037,325	\$ 20,961	\$1,058,286
Less accumulated depreciation for:			
Machinery and equipment	669,800	80,685	750,485
Total accumulated depreciation	669,800	80,685	750,485
Total business-type activities capital			
assets, net	\$ 367,525	\$ (59,724)	\$ 307,801

### 5. Long-Term Liabilities

During the year ended June 30, 2007, the following changes occurred in long-term liabilities:

	Beginning Balance	Additions	Reductions	Ending Balance	Due within One Year
Governmental activities:					
Compensated					
absences payable	\$ 3,389,455	\$ 672,183	\$ 135,586	\$ 3,926,052	\$ 272,527
Bonds payable	89,830,000	35,007,000	22,135,000	102,702,000	4,805,000
Deferred interest costs	(1,028,120)	(761,246)	(103,344)	(1,686,022)	(130,532)
Premium on bonds	181,968	506,931	22,004	666,895	34,677
Obligations under					•
capital leases	2,235,000		1,095,000	1,140,000	1,140,000
Governmental activity					
long-term liabilities	\$94,608,303	\$35,424,868	\$ 23,284,246	\$106,748,925	\$6,121,672

The District expects to liquidate the compensated absences with payments made from the District's general fund and capital leases (COPs) from the debt service fund.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 5. Long-Term Liabilities (continued)

### **Bonds Payable**

Bonds are authorized in accordance with State law or by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

In December 2005, the District issued \$10,000,000 of refunding bonds to provide resources to refund a portion of the District's outstanding debt. As of June 30, 2007, \$9,615,000 of defeased debt remains outstanding.

In February 2006, the District issued \$10,000,000 of refunding bonds to provide resources to refund a portion of the District's outstanding debt. As of June 30, 2007, \$9,620,000 of defeased debt remains outstanding.

In January 2007, the District issued \$17,500,000 of refunding bonds to provide resources to refund a portion of the District's outstanding debt. As a result, \$17,325,000 of refunded bonds are considered defeased and the liability has been removed from the basic financial statements. This advance refunding was undertaken to reduce total debt service payments over the next twenty years by \$846,852 and resulted in a net present value savings of \$633,354. As of June 30, 2007, \$17,325,000 of defeased debt remains outstanding. The difference between the reacquisition price of the defeased debt of \$18,043,029 and the net carrying amount of the old bonds of \$17,281,783 is being amortized over the remaining life of the defeased debt.

In March 2007, the District issued \$17,507,000 of School Bonds for the financing of additions, renovations and alterations at West Windsor-Plainsboro Regional High School South, conversion of space to a science lab at West Windsor-Plainsboro Regional High School North, installation of artificial surfaces at West Windsor-Plainsboro Regional High School North and South, construction of six additional classrooms at Dutch Neck Elementary School, and renovation of portions of Maurice Hawk Elementary School, Dutch Neck and John V. B. Wicoff Elementary Schools including the acquisition and installation of equipment and furnishings. The bonds were authorized by the voters at a referendum on January 24, 2006. The Board of Education adopted a resolution on January 23, 2007 authorizing the issuance of the school bonds in the amount of \$17,507,000. The bonds mature in 2027 and principal is paid annually along with interest at interest rates ranging from 4.00% to 4.125%.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 5. Long-Term Liabilities (continued)

Principal and interest due on all bonds outstanding is as follows:

	<u>Pri</u> ncipal	Interest	Total
Year ending June 30:			
2008	\$ 4,805,000	\$ 4,370,834	\$ 9,175,834
2009	5,595,000	4,149,878	9,744,878
2010	5,955,000	3,892,059	9,847,059
2011	5,995,000	3,606,664	9,601,664
2012	5,670,000	3,314,898	8,984,898
2013-2017	30,360,000	12,590,294	42,950,294
2018-2022	29,495,000	6,001,789	35,496,789
2023-2027	14,827,000	1,329,552	16,156,522
	\$102,702,000	\$ 39,255,938	\$141,957,938

All bonds outstanding are presented on schedule I-1 in this report. In addition, the District has debt authorized but not issued in the amount of \$9,995,420.

## **Obligations Under Capital Leases**

### **Certificates of Participation**

On February 1, 2003, the District issued \$5,290,000 of Additional Refunding Certificates of Participation ("2003 Refunding") in order to defease and prepay the callable Certificates of Participation dated January 15, 1993 and maturing in years 2007 and 2008). At June 30, 2007, \$1,465,000 of defeased COPs remains outstanding to be paid by an escrow agent. Under the terms of the leases (Refunding Certificates), the District is required to pay Basic Rent due on each March 15 and September 15. Basic Rent is composed of an interest component and a principal component. The Refunding Certificates carry interest rates in the range of 3.00% to 5.00% and mature on March 15, 2008. Payment of the principal of and interest on the Refunding Certificates is insured by Municipal Bond Investors Assurance Corporation. Principal and interest due on all COPs outstanding is as follows:

	<u>Principal</u>	Interest	Total	
Year ending June 30:				
2008	\$1,140,000	\$ 45,600	\$ 1,185,600	

All COPs outstanding are presented on Schedule I-2 in this report.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 6. Pension Plans

### **Description of Systems**

Substantially all of the Board's employees participate in one of the following contributory defined benefit public employee retirement systems which have been established by State statute: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employees' Retirement System (PERS). These systems are sponsored and administered by the State of New Jersey. The Teachers' Pension and Annuity Fund Retirement System is considered a cost-sharing multiple-employer plan, with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Board and the system's other related non-contributing employers. The Public Employees' Retirement System is considered a cost-sharing multiple-employer plan.

## Teachers' Pension and Annuity Fund

The Teachers' Pension and Annuity Fund was established in January 1955 under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full time public school employees in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for health care coverage. Members are eligible for retirement at age 55 with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of credited service. Early retirement is available for these systems to those employees under age 55 participating in TPAF or PERS with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55).

## Public Employee's Retirement System

The Public Employees' Retirement System was established in January 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county, municipality, school Board or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service. Members are eligible for retirement at age 55 with an annual benefit generally determined to be 1/55th of the average annual compensation for the highest three fiscal years' compensation for each year of membership during years of creditable service. Early retirement is available for these

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

## 6. Pension Plans (continued)

systems to those employees under age 55 participating in TPAF or PERS with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55). The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issued publicly available financial reports that include the financial statements and required supplementary information for TPAF and PERS. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

### **Funding Policy**

The contribution policy is set by New Jersey State Statutes and contributions are required by active members and contributing members. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the Board is a non-contributing employer of the TPAF.

During the year ended June 30, 2007, the State of New Jersey contributed \$6,063,392 to the TPAF for post-retirement pension and medical benefits on behalf of the Board. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$4,518,427 during the year ended June 30, 2007 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts have been included in the district-wide and fund financial statements. The Board's contributions to PERS for each of the years ended June 30, 2007, 2006, and 2005 were \$495,139, \$264,629 and \$99,544, respectively, equal to the required contributions for each year. It is expected that the payment for the 2008 fiscal year will approximate \$913,466. The PERS increases are the result of a state phase-in that commenced in 2005.

### **Post-Retirement Benefits**

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 6. Pension Plans (continued)

As of June 30, 2006, there were 71,719 retirees, statewide, eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, Chapter 62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994 with an additional contribution beginning in fiscal year 1996 to maintain a medical reserve of one half of 1% of the active State payroll. The State made post-retirement (PRM) contributions \$555.3 million for TPAF and \$211.5 million for PERS in fiscal year 2006.

The State is also responsible for the cost attributable to P.L. 1992 C.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. In fiscal year 2006, the State paid \$100.7 million toward Chapter 126 benefits for 10,777 eligible retired members.

### 7. Interfund Receivables and Payables

New Jersey statute requires that interest earned on the investments in the capital projects fund be credited to the general or debt service fund. The total interfund accounts receivable and payable for the District amounted to \$2,674,763 analyzed as follows:

Fund	Interfund Receivable	Interfund Payable
General Fund	\$1,715,613	\$ 50,312
Special Revenue Fund	47,073	,
Capital Projects Fund	,	2,066,339
Debt Service Fund	908,838	438,961
Food Service Enterprise Fund	3,239	,-
Fiduciary Fund-Unemployment	•	119,151
	\$ 2,674,763	2,674,763

The general fund interfund receivable is comprised of three interfunds. The first interfund is due from the capital projects fund in the amount of \$1,157,502, which is the result of the general fund's payment of construction costs for which the capital projects fund has not yet reimbursed the cash to the general fund. The second interfund relates to the \$119,151 that the general fund paid out as unemployment compensation but has not yet been reimbursed by the fiduciary fund. The third interfund represents the allocation of internally pooled cash to the debt service fund to liquidate an overdraft. The interfund

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 7. Interfund Receivables and Payables (continued)

payable in the general fund is offset with an interfund of \$47,073 in the special revenue fund, which represents cash needed to meet obligations related to state and federal programs, and an interfund of \$3,239 in the food service enterprise fund, which represents food service funds received by the general fund and not transferred to the food service enterprise fund by June 30th. The capital projects funds additional interfund of \$908,838 represents the required transfer of interest earned in the capital projects fund to the debt service fund, which will be used to pay down the outstanding debt. All interfunds are expected to be liquidated within one year.

### 8. Economic Dependency

The District receives support from federal and state governments. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

### 9. Contingent Liabilities

The District participates in numerous state and federal grant programs, which are governed by various rules and regulations of the grantor agencies; therefore, to the extent that the District has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectibility of any related receivable at June 30, 2007 may be impaired. In addition, the District is receiving funding in the form of grants from the New Jersey Schools Development Authority. (NJSDA), formerly the New Jersey Schools Construction Corporation (NJSCC), in connection with capital projects. The costs associated with the funding received from the NJSDA are subject to a final review of eligible costs and compliance by the New Jersey Department of Education and the NJSDA. To the extent that the District has not complied with the rules and regulations governing the NJSDA funds or has not met the final eligible costs requirements, refunds of any money received may be required and the collectibility of any related receivable at June 30, 2007 may be impaired. In the opinion of the District's management, there are no significant contingent liabilities relating to compliance with the rules and regulations or final eligible cost requirements governing the respective grants or funding; therefore, no provisions have been recorded in the accompanying basic financial statements for such contingencies.

In the opinion of the District, there are no significant contingent liabilities relating to compliance with the rules and regulations governing other federal and state grants grants; therefore, no provisions have been recorded in the accompanying basic financial statements for such contingencies.

## Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

### 9. Contingent Liabilities (continued)

The District is also involved in several claims and lawsuits incidental to its operations. In the opinion of the administration and legal counsel, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the Board.

### 10. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During the 2007 fiscal year, the District was covered by a joint insurance fund as well as commercial insurance.

### Property and Liability Insurance

The Board is a member of the School Alliance Insurance Fund (SAIF), a public entity risk pool currently operating as a common risk management and insurance program. The SAIF is a School District Joint Self Insurance Fund comprised of Boards of Education. The Board pays an actuarial determined annual assessment to SAIF for its insurance coverage. Supplemental assessments may be levied to supplement the fund. The Board has not been notified of any supplemental assessments. The coverage provided by SAIF is partially self-insured retention and partially excess coverage provided by commercial insurance. The self-insured retention coverage for crime is \$50,000, and \$10,000 for theft, disappearance and destruction. The District continues to carry commercial insurance for all other risks of loss, including employee health, accident insurance and public officials bonds. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years and there have been no significant decreases in insurance coverage from the prior year.

### New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method." Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's unemployment trust fund for the past three years:

#### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

#### 10. Risk Management (continued)

Fiscal Year	Interest on Investments	Contributions	Amount Paid	Ending Balance
2006-07	\$ 34,545	\$ 160,999	\$80,545	\$ 827,873
2005-06	21,168	166,065	58,390	712,874
2004-05	10,664	37,094	None	584,031

#### 11. Deferred Compensation

The District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by various insurance companies, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. Participants' rights under the plan are equal to those of general creditors in an amount equal to the fair market value of the deferred account of each participant. The District has no liability for losses under the plan.

#### 12. Capital Reserve Account - Restricted Assets

A capital reserve account was established by the District by inclusion of \$228,986 in June of 2002 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget. During the year ended June 30, 2003, the District, by Board resolution, approved \$303,987 of additional fund balance to fund future capital projects that are a part of the District's LRFP. During the year ended June 30, 2006, the District had actual interest earnings of \$13,299. By a favorable April 2005 budget vote, an additional \$488,938 has been added to the capital reserve account. During the year ended June 30, 2007, the District had actual interest earnings of \$46,320. By a favorable April 2006 budget vote, an additional \$480,000 has been added to the capital reserve account.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C.

#### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

#### 12. Capital Reserve Account - Restricted Assets (continued)

6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2006 to June 30, 2007 fiscal year is as follows:

Beginning balance, July 1, 2006	\$	1,050,996
Interest earnings	*	46.320
Deposits:		,
Approved at the April 2006 election		480,000
Ending balance, June 30, 2007	\$	1,577,316

The June 30, 2007 LRFP balance of local support costs of uncompleted projects is \$39,425,402. On September 27, 2005, the District approved its revised Long-Range Facility Plan, which includes this local share.

#### 13. Deferred Charges

The District issued debt during the 2007 fiscal year that included issuance costs of \$209,768 that are deferred to future periods. The deferred charges recorded in the district-wide statement of net assets represent debt issuance costs that are being amortized using the straight-line method over the life of the related bonds. The unamortized costs associated with the issues of the various bonds amounted to \$954,955 at June 30, 2007. The amortization expense for the year ended June 30, 2007 amounted to \$60,990. In governmental funds, debt issuance costs are recognized in the current period.

#### 14. Transfers - Reconciliation

The following presents a reconciliation of transfers during the 2007 fiscal year:

	Transfers In	Transfers Out
Capital Projects Fund Debt Service Fund	\$346,148	\$346,148
	\$346,148	\$346,148

#### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

#### 14. Transfers - Reconciliation (continued)

The transfer of \$346,148 between the debt service fund and the capital projects fund represents the transfer of interest earned in the capital projects fund in the current fiscal year to be transferred to the debt service fund to pay down outstanding debt.

#### 15. Referendum and Commitments

On January 24, 2006, the residents of West Windsor and Plainsboro approved a bond referendum for additions and renovations to High School South, High School North, Dutch Neck School, Maurice Hawk Elementary School and Wicoff Elementary School. The total referendum was for \$27,502,420, which also approved the issuance of notes and/or bonds for \$27,502,420. During fiscal year 2007, the District issued bonds in the amount of \$17,507,000. The balance of \$9,995,420 is debt authorized but not yet issued as of June 30, 2007. In addition, there are \$20,818,912 of contractual commitments at June 30, 2007 to vendors related to the ongoing construction projects.

#### 16. Capital Projects Fund Unrestricted Deficit

The capital projects fund unrestricted deficit of \$8,974,531 is the result of expenditures incurred related to the District's new referendum project. The District is authorized to expend the funds as a result of the approved referendum; however, it does not currently have any revenue source to offset the expenditures. Upon the issuance of permanent financing (bonds), the deficit will be eliminated.

#### 17. Grant Anticipation Note

On July 19, 2006, the District renewed \$4,235,000 of its grant anticipation notes at an interest rate of 3.86%, which mature on July 19, 2007. The note payable is recorded as a liability in the capital projects fund and was issued to provide cash proceeds to fund capital projects. The District expects the debt will be repaid from a retroactive State grant pursuant to Section 15 of the Educational Facilities Construction and Financing Act. If the retroactive State grant is not received, the District could be required to issue permanent bonds which were authorized by the October 1996 referendum. During the 2005 fiscal year, the District received executed grant agreements from the New Jersey Schools Construction Corporation (NJSCC), now the New Jersey Schools Development Authority (NJSDA) approving payment of \$4,672,128 for the projects. This amount has been recorded as a receivable in the basic financial statements. Upon final approval from the NJSDA, the District is also anticipating an additional \$253,866 of grant funds relating to other capital projects that have been completed.

### Notes to the Basic Financial Statements (continued)

Year ended June 30, 2007

#### 17. Grant Anticipation Note (continued)

The following presents the changes in the note payable for the year ended June 30, 2007:

Beginning Balance			Ending Balance
\$4,535,000	\$4,235,000	\$4,535,000	\$4,235,000

This note was renewed on July 18, 2007.

### Required Supplementary Information Part II

**Budgetary Comparison** 

# Budgetary Comparison Schedule (Budgetary Basis)

		Original Budget	Bud; Trans	9		Final Budget		Actual	Variance Final to Actual
Revenues					********				 7.000.
Local sources:									
Local tax levy	\$	116,252,401			\$	116,252,401	\$	116,252,401	
Tuition		560,000				560,000		726,294	\$ 166,294
Interest on investments		5,000				5,000		1,399,120	1,394,120
Miscellaneous	***************************************	365,248				365,248	**********	381,302	 16,054
Total revenues - local sources		117,182,649				117,182,649		118,759,117	1,576,468
State sources:									
Core curriculum standards aid		309,051				309,051		309,051	•
Transportation aid		2,562,507				2,562,507		2,562,507	
Special education aid		4,926,422				4,926,422		4,926,422	
Bilingual education		265,208				265,208		265,208	
Stabilization aid		836,290				836,290		836,290	
Consolidated aid		568,119				568,119		568,119	
Additional Formula Aid		284,028				284,028		284,028	
Extraordinary Aid		,						463,060	463,060
Other state aids								32,376	32,376
On behalf TPAF pension contribution								. 4.	
(non-budgetary)								6,063,392	6,063,392
Reimbursed TPAF social security									. , ,
contributions (non-budgetary)								4,518,427	4,518,427
Total - state sources		9,751,625				9,751,625		20,828,880	 11,077,255
Federal sources:									
Other federal aids								7,195	7,195
Total - federal sources								7,195	 7,195
Total revenues		104.004.004		······································		404 004 00			 - Maria de la compansión de la compansió
total revenues		126,934,274		-		126,934,274		139,595,192	12,660,918
Expenditures									
Current expenditures:									
instruction - regular programs;									
Salaries of teachers:									
Preschool/kindergarten		1,024,501 \$		55,284		1,079,785		1,067,863	11,922
Grades 1-5		14,117,722		55,568)		13,962,154		13,930,496	31,658
Grades 6-8		11,624,163		79,723		11,703,886		11,701,214	2,672
Grades 9-12 Undistributed Instruction:		12,425,943	(1)	03,765)		12,322,178		12,319,039	3,139
		312.006		00.000		000.055		200.000	
Other salaries for instruction		213,096		30,879		293,975		292,280	1,695
Purchased professional-educational services		1,000	,	C & DESS		1,000		980	20
Other purchased services General supplies		451,025	•	64,071) 23. 220		386,954		306,870	80.084
Textbooks		1,344,408		32,778		1,877,186		1,711,937	165,249
Other objects		372,693	,	38,239		410,932		409,483	1,449
Total instruction - regular programs	-	11,750 41,586,301	3.	2,078 55,577		13,828		12,341	 1,487
rotal manaction - regular programs		71,200,501	41	11,3//		42,051,878		41,752,503	299,375

# Budgetary Comparison Schedule (Budgetary Basis)

	Original Budget		Budget Transfers		 Final Budget		Actual		Variance Final to Actual
Expenditures (continued)									
Current expenditures (continued):									
Learning and/or language disabilities:									
Salaries of teachers	\$	813,056	\$	(109, 126)	\$ 703,930	\$	703,156	\$	774
Other salaries for instruction		885,359		(1,059)	884,300		884,297	-	3
Other purchased services		2,438		(1,818)	620		620		
General supplies		11,249		(4,321)	6,928		6,885		43
Textbooks		1,500		(400)	1,100		1.020		80
Total learning and/or language disabilities		1,713,602	·Lurambun	(116,724)	 1,596,878		1,595,978	•	900
Behavioral disabilities:									
Salaries of teachers		192,283		45,756	238,039		238,019		20
Other salaries for instruction		71,798		(3,492)	68,306		67,490		816
Other purchased services		375		,	375		105		270
General supplies		2,300			2,300		1,248		1,052
Textbooks		500		(500)			,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Total behavioral disabilities	-	267,256		41,764	 309,020	******	306,862	***************************************	2,158
Multiple disabilities:									
Salaries of teachers		879,949		(65,935)	814.014		813,096		918
Other salaries for instruction		573,197		(8,814)	564,383		564,202		181
Other purchased services		6,263		(188)	6,075		5.037		1,038
General supplies		26,050		(3,379)	22,671		22,078		593
Textbooks		1,200		(389)	811		811		در فرانی
Other objects		1,200		(1,200)			· · ·		
Total multiple disabilities		1,487,859		(79,905)	 1,407,954		1,405,224		2,730
Resource room/center:									
Salaries of teachers		4,735,518		(35,458)	4,700,060		4,699,923		137
Other salaries for instruction		665,359		(18,701)	646.658		646,337		321
Other purchased services		13,698		(4,500)	9,198		8,015		1.183
General supplies		47,350		(16,473)	30,877		30,695		182
Textbooks		2,000		(747)	1,253		1.253		
Total resource room/center		5,463,925		(75,879)	 5,388,046		5,386,223	**********	1,823

# Budgetary Comparison Schedule (Budgetary Basis)

	Original Budget	f	Budget Transfers	 Final Budget	<b></b>	Actual		Variance Final to Actual
Expenditures (continued) Current expenditures (continued): Preschool Disabilities Part-time:								
Salaries of teachers		\$	149,418	\$ 149,418	\$	148,194	\$	1,224
Other salaries for instruction			57,330	57,330		55,650		1.680
Other purchased services			563	563		,		563
General supplies			23,103	23,103		19,562		3,541
Total Preschool Disabilities Part-time			230,414	 230,414		223,406		7,008
Home instruction:								
Salaries of teachers	\$ 95,000		36,246	131,246		131,246		
Total home instruction	95,000		36,246	 131,246		131,246	•	
Total special education	9,027,642		35,916	 9,063,558	·····	9,048,939		14,619
Bilingual education:								
Salaries of teachers	1,225,118		(721)	1,224,397		1,208,362		16,035
Other purchased services	2,063		(1,429)	634		327		307
General supplies	7,944		(4,822)	3,122		2,626		496
Textbooks	1,000		(986)	 14				14
Total bilingual education	1,236,125		(7,958)	 1,228,167		1,211,315		16,852
Basic skills/remedial instruction:								
Salaries of teachers	1,840,816		(39,914)	1,800,902		1,790,872		10,030
Other salaries for instruction	90,879		(4,432)	86,447		78,457		7,990
Other purchased services	1,125		(750)	375		185		190
General supplies	7,897		(4,800)	3,097		2,875		222
Textbooks	1,250		(633)	617		220		397
Other objects	375		·	 375		361		14
Total Basic skills/remedial instruction	1,942,342		(50,529)	1,891,813		1,872,970		18,843
School - sponsored cocurricular activities:								
Salaries	543,717		127,989	671,706		671,704		2
Purchased services	40,089		15,088	55,177		51,940		3,237
Supplies and materials	87,022		4,790	91,812		89,179		2,633
Other objects	8,500		7,267	 15,767		13,700		2,067
Total school - sponsored cocurricular activities	679,328		155,134	834,462		826,523		7,939
School - sponsored athletics - instruction:								
Salaries	1,135,365		2,708	1,138,073		1,125,732		12,341
Purchased services	297,315		(68,954)	228,361		220,454		7,907
Supplies and materials	171,400		85,242	256,642		243,239		13,403

## Budgetary Comparison Schedule (Budgetary Basis)

	Origi Bud		Budg Trans		Fin Bud			Actual	Ì	<sup>/</sup> ariance Final to Actual
Expenditures (continued) Current expenditures (continued):										
School - sponsored athletics - instruction (continued):										
Other objects		12,200	***************************************	1,168	******	63,368	\$	59,881	\$	3,487
Total school - sponsored athletics - instruction Total instruction	H-V-daylana	46,280 18,018		),164 8,304		86,444 56,322	5	1,649,306 6,361,556		37,138 394,766
Undistributed expenditures: Instruction: Tuition to other LEAs within the state-regular			****	3,609		8,609		8,600	····	9
Tuition to other LEAs within the state-special		57,831		,624		17,455		217,448		7
Tuition to CSSD and regional day schools		73,533		,445		67,978		2,530,027		137,951
Tuition to priv school for the disabled - w/in state	3,38	39,620	92	1,172	3,4	81,792		3,424,683		57,109
Tuition to priv school for the disabled-out of state	11	19,902	(49	,696)	7	0,206		70,206		
Tuition - state facilities		0,335	(60	),335)						
Total undistributed instruction	6,31	1,221	13	4,819	6,4	46,040		6,250,964		195,076
Health services: Salaries		15,595	(18	3,984)		26,611		1,223,501		3,110
Purchased professional and technical services		5,000				5,000		25,000		
Other purchased services Supplies and materials		4,116	-	,941)		2,175		1,852		323
Other objects		2,200	<b>(</b> )	,220)		0,980		20,899		81
Total health services		7,400 )4,311	/31	,540)		8,005	····	6,117		1,888
	1,30	/ <del>+</del> ,311	(2)	,340)	1,2	32,771		1,277,369		5,402
Other support services - students - related services:										
Salaries		7,688		,733	1,5:	51,421		1,551,420		1
Purchased professional educational services	•	4,313		,003		5,316		25,316		
Other purchased services	_			,115		1,115		608		507
Supplies and materials	21	8,885	16	,696	4	5,581		43,796		1,785
Total other support services - students -related services	1,58	0,886	42	547	1,62	23,433		1,621,140		2,293
Other support services - students - extra services:										
Purchased professional educational services	38	5,000	81	,216	46	6,216		326,278		139,938
Total other support services - students -extra services	38	5,000	81	,216	46	6,216		326,278		139,938
Other support services - students - regular:										
Salaries of other professional staff	2,39	7,363	22	,894	2,42	0,257	:	2,418,123		2,134
Salaries of secretarial and clerical assistants	30	8,546		681	30	9,227		309,226		1
Other Salaries	52	2,832		965	5	3,797		53,795		2
Other purchased services	37	7,147	(11	,155)	2	5,992		24,476		1,516
Supplies and materials		3,114	(1	,430)	2	6,684		21,382		5,302
Other objects		3,603		175	*******	3,778		7,209		6,569
Total other support services - students - regular	2,83	7,605	12	,130	2,84	9,735	4	2,834,211		15,524
Other support services - students - special:										
Salaries of other professional staff	2,50	4,269	67	344	2.57	1,613	:	2.571.609		4
Salaries of secretarial and clerical assistants		3,278		,680)		8,598		268,140		458

## Budgetary Comparison Schedule (Budgetary Basis)

Expenditures (continued)   Undistributed expenditures (continued)   Undistributed expenditures (continued)   Undistributed expenditures (continued)   Undiscoliancous purchased serv.   \$26,119   \$ (6,415)   \$ 19,704   \$ 19,314   \$ 390   \$ 19,000   \$ 19		Original Budget	Budget Transfers	Final Budget	Actuai	Variance Final to Actual
Miscellameous purchased serv.   \$26,119   \$   \$19,704   \$19,314   \$   30,904   \$10,0						
Supplies and materials         26,119         6,4760         517         65,277         54,333         10,944           Other objects         21,319         6,6865         14,633         12,959         1,674           Total other support services - students - special         2,889,745         50,080         2,939,825         2,926,355         13,470           Improvement of instructional services:           Salaries of supervisors of instruction         1,480,248         (7,939)         1,472,309         2,472,87         22           Salaries of supervisors of instruction         1,480,248         39,658         20,238         219,915         323           Salaries of supervisors of instructions         52,460         (1,064)         518,103         1           Other salaries         52,460         (1,064)         518,103         1           Other purch services         5,500         81         5,518         4,831         750           Other purch services         3,100         (6,835)         2,4164         19,824         4,340           Other objects         31,000         (6,835)         2,4164         19,824         4,340           Total improvement of instructional services/school library         1,209,338         (25,460)         1						
Supplies and materials						
Other objects         21,319         (6,68c)         14,633         12,959         1,674           Total other support services respectable         2,889,745         50,080         2,339,825         2,926,355         13,470           Improvement of instructional services:         Salaries of supervisors of instructional staff         1,809,80         39,658         220,238         219,915         323           Salaries of supervisors of instructional staff         180,580         39,658         220,238         219,915         323           Salaries of secretarial and clerical assistants         52,460         (1,064)         51,396         51,396         1           Other salaries         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         6,835         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,466           Educational media services/school library         13,750         (4,460)         9,279         9,149         121           Suppolies and materials         259,548         (4,369)		T				
Total other support services - students - special   2,889,745   50,080   2,939,825   2,926,355   13,470	* *	,				
Improvement of instructional services:   Salaries of supervisors of instruction   1,480,248   (7,939)   1,472,309   1,472,287   22   23   23   23   23   23   23   2			<del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>			1,674
Salaries of supervisors of instruction         1,480,248         (7,939)         1,472,309         1,472,287         22           Salaries of other professional staff         180,580         39,658         220,238         219,915         323           Salaries of secretarial and clerical assistants         52,460         (1,064)         51,396         51,396           Other salaries         512,767         5,337         518,104         518,103         1           Purchased Professional -Educational Services         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,466           Educational media services/school library         313,750         (4,480)         9,270         9,149         121           Sularies         13,29,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121 <td< td=""><td>Total other support services - students - special</td><td>2,889,745</td><td>50,080</td><td>2,939,825</td><td>2,926,355</td><td>13,470</td></td<>	Total other support services - students - special	2,889,745	50,080	2,939,825	2,926,355	13,470
Salaries of other professional staff         180,580         39,658         220,238         219,915         323           Salaries of secretarial and clerical assistants         52,460         (1,064)         51,396         51,396         1           Other salaries         52,460         (1,064)         51,396         51,396         1           Purchased Professional - Educational Services         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,466           Educational media services/school library         1         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         1         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other purchased services         1,561         171         1,732         1,732	Improvement of instructional services:					
Salaries of secretarial and clerical assistants         52,460         (1,064)         51,396         51,396           Other salaries         512,767         5,337         518,104         518,103         1           Purchased Professional - Educational Services         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,466           Educational media services/school library:         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         1732           Total educational media services/school library         1,484,197         3(4,138)         1,450,059         1,442,524         7,535           Instructional staff training services         38,200         (27,038)         11,162         10,872         290		1,480,248	(7,939)	1,472,309	1,472,287	22
Other salaries         \$12,767         \$,337         \$18,104         \$18,103         1           Purchased Professional - Educational Services         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         1,732           Instructional staff training services:         38,200         (27,038)         11,162         10,872         290           Salaries of other professional staff         38,200         (27,038)         11,162         10,872         2,601           O	Salaries of other professional staff	180,580	39,658	220,238	219,915	323
Purchased Professional -Educational Services         8,000         215         8,215         8,205         10           Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         1           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700         700         700         <	Salaries of secretarial and clerical assistants	52,460	(1,064)	51,396	51,396	
Other purch services         5,500         81         5,581         4,831         750           Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         1,209,338         (25,460)         1,183,878         1,183,660         218           Salaries         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         38,200         (27,038)         11,162         10,872         290           Other pofessional - educational services         8,100         48,623         56,723         54,122         2,601           Other objects         3,000         3,000         3,000         1,028         1,972           <		512,767	5,337	518,104	518,103	1
Other objects         31,000         (6,836)         24,164         19,824         4,340           Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,96           Other objects         1,561         171         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         8         171         1,732         1,732         7,535           Instructional staff training services         8         1,61         171         1,732         1,732         7,535           Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290         700         700         700         700         700         700         700         700	Purchased Professional -Educational Services	8,000	215	8,215	8,205	10
Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         Salaries         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,966           Other objects         1,561         171         1,732         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other objects         3,000         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758	Other purch services	5,500	81	5,581	4,831	750
Total improvement of instructional services         2,270,555         29,452         2,300,007         2,294,561         5,446           Educational media services/school library:         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         8         20         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         3,000         48,623         56,723         54,122         2,601           Other purchased services         669,758         (45,872)	Other objects	31,000	(6,836)	24,164	19,824	4,340
Salaries         1,209,338         (25,460)         1,183,878         1,183,660         218           Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732         7,535           Instructional staff training services:         8,160         (27,038)         11,162         10,872         290           Other salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         70	Total improvement of instructional services	2,270,555	29,452	2,300,007		
Other purchased services         13,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732           Total educational media services/school library         1,884,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         50,000         173,906         373,906         371,855         2,051	Educational media services/school library:					
Other purchased services         I 3,750         (4,480)         9,270         9,149         121           Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         200,000         173,906         373,906         371,855         2,051	Salaries	1.209,338	(25,460)	1.183.878	1.183.660	218
Supplies and materials         259,548         (4,369)         255,179         247,983         7,196           Other objects         1,561         171         1,732         1,732           Total educational media services/school library         1,884,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         200,000         173,906         373,906         371,855         2,051           Legal services         200,000         173,906         373,906         371,855         2,051	Other purchased services	, ,				
Other objects         1,561         171         1,732         1,732           Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800	Supplies and materials				•	
Total educational media services/school library         1,484,197         (34,138)         1,450,059         1,442,524         7,535           Instructional staff training services:         Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172 <t< td=""><td></td><td></td><td></td><td></td><td></td><td>.,</td></t<>						.,
Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchas	Total educational media services/school library	1,484,197	(34,138)			7,535
Salaries of other professional staff         38,200         (27,038)         11,162         10,872         290           Other salaries         700         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchas	Instructional staff training services:					
Other salaries         700         700         700           Purchased professional - educational services         8,100         48,623         56,723         54,122         2,601           Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782		38,200	(27,038)	11,162	10,872	290
Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:         Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Other salaries	700	,	700	•	700
Other purchased services         619,758         (67,457)         552,301         442,149         110,152           Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:           Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Purchased professional - educational services	8,100	48,623	56,723	54,122	2,601
Other objects         3,000         3,000         1,028         1,972           Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:           Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Other purchased services	619,758	(67,457)	552,301		110,152
Total instructional staff training services         669,758         (45,872)         623,886         508,171         115,715           Support services-general administration:           Salaries         611,349         7,677         619,026         617,612         1,414           Legal services         200,000         173,906         373,906         371,855         2,051           Audit Fees         75,000         53,380         128,380         73,580         54,800           Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Other objects	3,000	. , ,			
Salaries       611,349       7,677       619,026       617,612       1,414         Legal services       200,000       173,906       373,906       371,855       2,051         Audit Fees       75,000       53,380       128,380       73,580       54,800         Other purchased professional services       222,000       17,172       239,172       182,275       56,897         Communications/telephone       305,160       (2,204)       302,956       240,049       62,907         Other purchased services       133,740       9,920       143,660       91,878       51,782	Total instructional staff training services	669,758	(45,872)	623,886	508,171	115,715
Legal services       200,000       173,906       373,906       371,855       2,051         Audit Fees       75,000       53,380       128,380       73,580       54,800         Other purchased professional services       222,000       17,172       239,172       182,275       56,897         Communications/telephone       305,160       (2,204)       302,956       240,049       62,907         Other purchased services       133,740       9,920       143,660       91,878       51,782	••					
Audit Fees       75,000       53,380       128,380       73,580       54,800         Other purchased professional services       222,000       17,172       239,172       182,275       56,897         Communications/telephone       305,160       (2,204)       302,956       240,049       62,907         Other purchased services       133,740       9,920       143,660       91,878       51,782	Salaries	611,349	7,677	619,026	617,612	1,414
Audit Fees     75,000     53,380     128,380     73,580     54,800       Other purchased professional services     222,000     17,172     239,172     182,275     56,897       Communications/telephone     305,160     (2,204)     302,956     240,049     62,907       Other purchased services     133,740     9,920     143,660     91,878     51,782	Legal services	200,000	173,906	373,906	371,855	2.051
Other purchased professional services         222,000         17,172         239,172         182,275         56,897           Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Audit Fees	75,000	,		•	
Communications/telephone         305,160         (2,204)         302,956         240,049         62,907           Other purchased services         133,740         9,920         143,660         91,878         51,782	Other purchased professional services	222,000	17,172	•	•	
Other purchased services 133,740 9,920 143,660 91,878 51,782	Communications/telephone		•			
	Other purchased services			· ·	-	
	General supplies	41,300	(2,470)	•		•

# Budgetary Comparison Schedule (Budgetary Basis)

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Expenditures (continued)					
Undistributed expenditures (continued):					
Support services-general administration (continued);					
Miscellaneous expenditures	\$ 71,511	\$ (7,002)	\$ 64,509	\$ 44,743	\$ 19,766
Total support services-general administration	1,660,060	250,379	1,910,439	1,642,095	268,344
Support services-school administration:					
Salaries of principals/ assistant principals	2,761,009	187,458	2,948,467	2,948,458	9
Salaries of other professional staff	561,334	(72,056)	489,278	489,277	í
Salaries of secretarial and clerical assistants	1,583,934	5,348	1,589,282	1,588,497	785
Purchased professional and technical services	149,225	(56,362)	92,863	92,863	, 00
Other purchased services	479,616	(93,367)	386.249	324.018	62,231
Supplies and materials	355,503	654,348	1,009,851	948,744	61,107
Other objects	86,483	6,382	92,865	87.051	5,814
Total support services-school administration	5,977,104	631,751	6.608.855	6,478,908	129,947
Commont and in a section	, <b>,</b>	******	3,275,000	W, 170,200	122,771
Support services-central services Salaries					
Purchased technical services	1,241,350	48,923	1,290,273	1,290,254	19
	25,000		25,000	19,936	5,064
Miscellaneous purchased services	179,450	25,559	205,009	134,276	70,733
Supplies and materials	54,500	59,239	113,739	51,817	61,922
Miscellaneous expenditures	21,800	(1,575)	20,225	4,737	15,488
Total support services-central services	1,522,100	132,146	1,654,246	1,501,020	153,226
Administrative information technology					
Salaries	325,319	(6,549)	318,770	318,741	29
Supplies and materials	200,000	(179,395)	20,605	2.0,111	20,605
Total administrative information technology	525,319	(185,944)	339,375	318,741	20,634
Required maintenance for school facilities:	•		,	,	
Salaries	1 471 000	0.57 202			
Cleaning, repair and maintenance services	1,471,893	267,382	1,739,275	1,739,140	135
General supplies	419,979	899,869	1,319,848	678,259	641,589
Total required maintenance for school facilities	286,050	12,915	298,965	287,894	11,071
roun required mannenance for senior facilities	2,177,922	1,180,166	3,358,088	2,705,293	652,795
Operation and maintenance of plant services:					
Salaries	3,887,073	(215,813)	3,671,260	3,670,040	1,220
Cleaning, repair and maintenance services	310,700	(48.813)	261,887	243,419	18,468
Rental of land and buildings other than lease	34,950	(2,800)	32,150	26,130	6,020
Other purchased property services	240.855	(16,879)	223,976	167,639	56,337
Insurance	417,050		417,050	397, <del>9</del> 71	19,079
Travel		740	740	575	165
Miscellaneous purchased services	2,000	1,550	3,550	3,547	3
General supplies	253,850	(13,926)	239,924	223,592	16,332
Energy	4,230,120	(251,500)	3,978,620	2,931,287	1,047,333
Other objects	6,000	(2,420)	3,580	3,410	170
Total operation and maintenance of plant services	9,382,598	(549,861)	8,832,737	7,667.610	1,165,127

## Budgetary Comparison Schedule (Budgetary Basis)

		íginal idget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Expenditures (continued)						
Undistributed expenditures (continued);						
Student transportation services:						
Salaries for pupil transportation:						
Between home and school - regular	\$	909,332	\$ (24,096)	\$ 885,236	\$ 851,328	\$ 33,908
Between home and school - special		274,353	25,953	300,306	264,152	36,154
Other than bet home and school		105,531	9,836	115,367	72,279	43,088
Cleaning repair and maint, services		41,000	(779)	40,221	27,404	12,817
Other purchased services		4,500		4,500	630	3,870
Lease purch payments - school buses		49,000	(49,000)			,
Contracted services:						
Bet. Home & Sch vendors	3,	215,767	158,000	3,373,767	3,361,279	12,488
Other than bet home & sch - vendors		550,201	12,853	563,054	528,584	34,470
Special Ed Stds- vendors	1,	357,866	(405,938)	951,928	938,603	13,325
Special Ed Stds-joint agreements		75,000	(74,956)	44	,	44
Special Ed Stds- ESC's AND CTSA's		840,840	71,552	912,392	898,190	14,202
Aid in lieu of payments		160,198	66,686	226,884	144,088	82,796
Miscellaneous purchased services		57,399	(2,503)	54,896	14,784	40,112
Supplies and materials		163,127	32,846	195,973	167,366	28,607
Miscellaneous expenditures		9,926	14,950	24,876	23,993	883
Total student transportation services	7,	814,040	(164,596)	7,649,444	7,292,680	356,764
Unallocated benefits:						
Social security contributions	1,	900,000	(191,950)	1,708,050	1,497,598	210,452
Other retirement contrib regular		562,000	351,466	913,466	913,466	
Workmen's compensation		802,000		802,000	759,747	42,253
Health benefits	18,	660,000	(1,106,003)	17,553,997	16,857,167	696,830
Other employee benefits		554,400	(93,400)	461,000	247,311	213,689
Total unallocated benefits	22,	478,400	(1,039,887)	21,438,513	20,275,289	1,163,224
On-behalf payments:						
On-behalf TPAF pension contribution					6,063,392	(6,063,392)
Reimbursed TPAF social security						, , , ,
contributions					4,518,427	(4,518,427)
Total on-behalf payments					10,581,819	(10,581,819)
Total undistributed expenditures	71,	270,821	502,848	71,773,669	77,945,028	(6,171,359)
Total expenditures - current	127,	388,839	1,141,152	128,529,991	134,306,584	(5,776,593)

## Budgetary Comparison Schedule (Budgetary Basis)

		Original Budget	 Budget Transfers		Final Budget	 Actual		Variance Final to Actual
Expenditures (continued)								
Undistributed expenditures (continued):								
Capital outlay:								
Equipment:								
Regular programs - instruction:								
Grades 1-5	\$	18,000	\$ (18,000)					
Grades 6-8			6,018	\$	6,018	\$ 4,675	\$	1,343
Grades 9-12		47,500	95,376		142,876	101,705		41,171
Undistributed expenditures:								
Support services-general administration			43,797		43,797	35,805		7,992
Support services-school administration			16,646		16,646	16,635		11
Support services-central administration			3,754		3,754	3,754		
Operation and maintenance of plant services		57,000	48,056		105,056	77,508		27,548
School buses - regular			222,135		222,135	221,280		855
School buses - special			 112,458		112,458	112,458		
Total equipment		122,500	530,240		652,740	573,820		78,920
Facilities acquisition and construction services:								
Construction services		1,377,500	914,798		2,292,298	1,263,693		1,028,605
Total facilities and construction services		1,377,500	 914,798		2,292.298	 1,263,693	*******	1,028,605
Total expenditures - capital outlay		1,500,000	 1,445,038		2,945,038	 1,837,513		1,107,525
Special schools:								
Adult education - local:								
Salaries		10,548			10,548	8,570		1,978
Total adult education	***************************************	10,548	•		10,548	 8,570		1,978
Total special schools	<del></del>	10,548	,		10,548	 8,570		1,978
•	·		 		10,0774	 0,270		1,7/8
Transfer of funds to charter schools		8,609	 (8,609)	,.,.,				
Total expenditures	1	28,907,996	2,577,581		131,485,577	136,152,667		(4,667,090)
(Deficiency) excess of revenues (under) over					. , ,	 	····	(3,00,000)
expenditures		(1,973,722)	(2,577,581)		(4,551,303)	3,442,525		7,993,828

## Budgetary Comparison Schedule (Budgetary Basis)

	 Original Budget	Budget Transfers		Final Budget	********	Actual		Variance al to Actual
(Deficiency) excess of revenues (under) over expenditures and other financing sources (uses)	\$ (1,973,722)	§ (2,577,5	31) \$	(4,551,303)	\$	3,442,525	\$	7,993,828
Fund balances, July 1	 13,501,130			13,501,130		13,501,130		
Fund balances, June 30	\$ 11,527,408	(2,577,5	81) \$	8,949,827	\$	16,943,655	\$	7,993,828
Recapitulation of (deficiency) excess of revenues (under) over expenditures and other financing sources (uses)								
Budgeted fund balance Increase in capital reserve	\$ (2,453,722)		\$	(2,453,722)	\$	6,020,106	\$	8,473,828
Adjustment for prior year encumbrances	480,000	£ (2,577,5	31)	480,000 (2,577,581)		(2.577.581)		(480,000)
Total	\$ (1,973,722)	(2,577,5	31) \$	(4,551,303)	\$	3,442,525	\$	7.993,828
Recapitulation of fund balance:								
Reserved for encumbrances					\$	2,996,435		
Reserved for capital reserve  Excess surplus designated for subsequent years expenditures						1,577,316		
Excess surplus - current year						4,552,038 4,531,980		
Designated for subsequent year						279,033		
Unreserved undesignated						3,006,853		
				•		16,943,655		
Reconciliation to Government Funds Statements (GAAP):								
Last state aid payment not recognized on GAAP basis						(345,427)		
Fund balance per Governmental Funds (GAAP)				:	\$	16,598,228	:	

#### Budgetary Comparison Schedule Budgetary-Basis

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Revenues:					
State sources	\$ 52,270	\$ 199,616	\$ 251,886	\$ 112,204	\$ (139.682)
Federal sources	1,832,381	1,670,436	3,502,817	1,947,463	()
Other sources	51,064	532,511	583,575	90.379	(1,555,354) (493,196)
Total revenues	1,935,715	2,402,563	4,338,278	2,150,046	(2,188,232)
Expenditures:					
Current expenditures:					
Instruction:					
Salaries:					
Salaries of teachers	252,765	31,407	284,172	202,081	82.091
Other salaries for instruction	51,064	102,147	153,211	103,591	49,620
Purchased professional - educational services	21,000-1	129.076	129,076	116,055	13,021
Tuition	1,402,000	1,340,059	2,742,059	1,390,740	
Trayel	1,402,000	19,297	19.297	19,252	1,351,319
General supplies	3,420	596,146	599,566	90,017	45
Textbooks	15,500	(3,077)	12,423	12,379	509,549
Other objects	10,000	125	125	12,379	44 125
Total instruction	1,724,749	2,215,180	3,939,929	1,934,115	2,005,814
					2,000,017
Support services:					
Salaries of other professional staff	115,696	(108,002)	7,694		7,694
Other salaries	•	14,526	14,526	2,806	11,720
Employee benefits		34,309	34,309	34,309	11,720
Purchased professional-educational services	74.000	87,184	161,184	53,800	107,384
Other purchased professional services	, i	82,098	82,098	\$5,963	26,135
Supplies and materials	10,900	63,675	74,575	45,092	29,483
Other objects	2,670	15,173	17,843	17.843	22,403
Total support services	203,266	188.963	392,229	209,813	182,416
-,		100,000		202,012	104,410
Capital outlay:					
Facilities acquisition and					
construction services:					
Instructional equipment	7.700	(1.580)	6,120	6,118	ý
Total facilities acquisition and construction	***************************************	7-14-3-7			
services	7,700	(1,580)	6,120	6,118	<b>う</b>
Total expenditures	1,935,715	2,402,563	4,338,278	2,150,046	2,188,232
Excess (deficiency) of revenues over (under) expenditures	\$ -	\$ -	\$ -	\$ . :	\$

#### Note to Required Supplementary Information

#### Budget to GAAP Reconciliation

	General Fund	Special Revenue Fund
Sources/inflows of resources		<del>Virtual de la constantidad</del>
Actual amounts (budgetary basis) "revenue" from the Budgetary Comparison Schedule (C-1, C-2)	\$ 139,595,192	\$2,150,046
Differences - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.  Current year		(31,226)
Prior year		56,233
State aid payment from prior year recognized in prior year for budgetary purposes, and recognized for GAAP statements in the prior fiscal year.	349,235	
State aid payment recognized for budgetary purposes, not recognized for GAAP statements.	(345,427)	Market and the state of the sta
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds (B-2)	\$139,599,000	\$2,175,053
Uses/outflows of resources Actual amounts (budgetary basis) "total outflows" from the Budgetary Comparison Schedule (C-1, C-2)	136,152,667	\$ 2,150,046
Differences - budget to GAAP:		
Encumbrances (net) for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		25,007
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds (B-2)	\$136,152,667	\$2,175,053

Other Supplementary Information

Special Revenue Fund Budgetary Statements

### Combining Schedule of Revenues and Expenditures - Budgetary Basis

	Title I, Part A		·	I.D.			***************************************	le II A & D	-	Title III	Title IV	
		urrent and		Current and			Cr	irrent and	Cı	irrent and	Current and	
		arryover	P	art B, Basic	P	reschool		arryover		arryover		arryover
Revenues:												
Federal sources	\$	139,925	\$	1,417,993	S	52,580	S	166,652	\$	62,994	S	18,441
State sources		•		, ,		1	-		•	24,077		10,111
Other sources												
Total revenues	\$	139,925	\$	1,417,993	\$	52,580	S	166,652	S	62,994	\$	18,441
Expenditures:												
Instruction:												
Salaries of teachers	\$	8,701					S	47,880	\$	53,841	\$	2,772
Other salaries for instruction		87,967					-	,	•	33,011	4	20,002
Purchased professional - educational serv								116,055				
Tuition			\$	1,338,162	\$	52,578		110,000				
Travel			Ψ	1,230,102	4	34,270						1,086
General supplies		20,334		20,658		2		1,000				1,066
Textbooks		55,55,		20,000		-		1,000				
Total instruction	***************************************	117,002	***************************************	1,358,820		52,580	·	164,935		53,841		3,858
Support services:												
Other salaries												
Employee benefits		22,923						1,717		9,153		516
Purchased professional-educational services				53,800				****		2,103		21.0
Other purchased professional services				00,000								5,584
Supplies and materials				5,373								8,483
Other objects												0,100
Total support services	***************************************	22,923	<del></del>	59,173				1,717	•	9,153		14,583
Facilities acquisition:												
Instructional equipment												
Total facilities acquisition	*******		···········	-		-						P.
Total expenditures	\$	139,925	\$	1,417,993	\$	52,580	\$	166,652	\$	62,994	s	18,441

### Combining Schedule of Revenues and Expenditures - Budgetary Basis

										w Jersey Public Aid
	Cu	Title V rrent and arryover		Adult Basic iducation	A	Child and dult Food Program		Character Education urrent and Carryover	T	xibooks
Revenues:										
Federal sources State sources Other sources	\$	24,772	\$	47,158 5,676	\$	16,948	\$	15,670	\$	8,496
Total revenues	S	24,772	\$	52,834	S	16,948	\$	15,670	53	8,496
Expenditures: Instruction: Salaries of teachers Other salaries for instruction			\$	36,699			\$	2,339		
Purchased professional - educational services Tuition Travel	\$	12,734								
General supplies Textbooks		12,030		12,252						
Total instruction	***********	24,772	34447444444444444444444444444444444444	3,883 52,834				2,339	\$	8,496 8,496
Support services: Other salaries Employee benefits Purchased professional-educational services										
Other purchased professional services Supplies and materials Other objects					\$	16,948		13,331		
Total support services	<del></del>	-		- W	3	16,948		13,331		
Facilities acquisition: Instructional equipment Total facilities acquisition		h)	·····	**************************************		u.	<del></del>			orania de la composició d
Total expenditures	\$	24,772	\$	52,834	\$	16.948	s	15,670	S	8,496

### Combining Schedule of Revenues and Expenditures - Budgetary Basis

	New Jersey Non-Public Aid									
	A	ndicapped and uxiliary Services h 192/193		Nursing	7	fechnology	***************************************	Municipal Alliance Grant		C NORMS
			***************************************						**********	project
Revenuest										
Federal sources										
State sources	\$	23,884	\$	11,361	\$	6,118	S	20,983		
Other sources								13,254	\$	12,765
Total revenues	\$	23,884	\$	11,361	3	6,118	\$	34,237	S	12,765
Expenditures:										
Instruction:										
Salaries of teachers									\$	2,728
Other salaries for instruction									νĐ	
Purchased professional - educational services										2,890
Tuition										
Travel										
General supplies										
Textbooks										7,147
Total instruction										12,765
Support services:										•
Other salaries							\$	0.207		
Employee benefits							Ф	2,806		
Purchased professional-educational services										
Other purchased professional services	\$	23,884	er.	11.761						
Supplies and materials	Ф	23,884	\$	11,361				15,134		
Other objects								15,402		
Total support services		23,884						895		
roun auppost activities		23,554		11,361				34,237		
Facilities acquisition:										
Instructional equipment					\$	6,118				
Total facilities acquisition		*		*	***************************************	6,118		^		·
Total expenditures	\$	23,884	\$	11,361	\$	6,118	\$	34,237	S	12,765

### Combining Schedule of Revenues and Expenditures - Budgetary Basis

		Rebel Grant		Harricane Aid Program		Cable Grant	R	ecruitment Grant		Total
Revenues:										
Federal sources									\$	1,947,463
State sources			\$	20,016						112,204
Other sources	\$	5,205			\$	43,610	\$	15,545		90,379
Total revenues	\$	5,205	\$	20,016	ŝ	43,610	\$	15,545	\$	2,150,046
Expenditures:										
Instruction:										
Salaries of teachers	\$	3,511			\$	43,610			\$	202,081
Other salaries for instruction		ŕ			-	,			44	103,591
Purchased professional - educational services										116,055
Tuition										1,390,740
Travel							\$	6,128		19,252
General supplies		1,694	\$	17,513			4*	9,417		90,017
Textbooks		1,05.1	w	174010				9,417		12,379
Total instruction	***************************************	5,205		17,513	***************************************	43,610		15,545	***************************************	1,934,115
Support services:										
Other salaries										2.007
Employee benefits										2,806
Purchased professional-educational services										34,309
Other purchased professional services										53,800
Supplies and materials				2,503						55,963
Other objects				2,703						45,092
Total support services				2,503						17,843 209,813
Facilities acquisition:										
Instructional equipment										6.310
Total facilities acquisition	***		-	-			***************************************	-		6,118
Total expenditures	\$	5,205	\$	20,016	\$	43,610	\$	15,545	\$	2,150,046

Capital Projects Fund Detail Statements

# Summary Schedule of Project Revenues, Expenditures, Project Balance and Project Status

### (Budgetary Basis)

	Current Year
Revenues and other financing sources State Sources - SCC Grant	
Bond proceeds and transfers	
Contribution from Private sources	\$ 17,507,000
Transfer from capital reserve	
Transfer from capital outlay	
Total revenues	White and a supplication of the supplication o
. Odl. Forojidos	17,507,000
Expenditures and Other Financing Uses	
Purchased professional and technical services	בפת הבת
Land and improvements	587,053
Construction services	5,956,294
Equipment	3,825
Total expenditures	6,547,172
	0,077,322
Excess of revenues over	
expenditures	10,959,828
Fund Balance, July 1	200 205
Fund Balance, June 30	999,905 \$ 11,959,733
	\$ 11,959,733
Reconciliation to Fund Financial statements	
Por II I v and appear	
Fund balance, June 30, 2007- budgetary- basis	\$ 11,959,733
Expenditures for non-SCC related projects	(53,485)
Revenues for retroactive projects	4,672,128
GAAP basis revenues not recognized	(438,547)
Expenditures incurred prior to 2005	(4,376,000)
Miscellaneous revenue Fund balance, June 30, 2007- GAAP basis	80,552
wind outdines, June 30, 2007- GAAP basis	\$ 11,844,381

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

		Prior Periods		Current Year	 Totals	,	Revised Authorized Cost
Revenues and other financing sources							
State Sources - SCC Grant	\$	1,814,443			\$ 1,814,443	\$	1,814,443
Bond proceeds and transfers			\$	17,507,000	17,507,000		27,502,420
Contribution from Private sources							
Transfer from capital reserve							
Transfer from capital outlay	***************************************	2,721,666			 2,721,666		2,721,666
Total revenues		4,536,109		17,507,000	22,043,109		32,038,529
Expenditures and Other Financing Uses							
Purchased professional and technical services		1,244,162		587,053	1,831,215		
Land and improvements		57,429			57,429		
Construction services		2,234,613		5,956,294	8,190,907		
Equipment				3,825	3,825		
Total expenditures		3,536,204		6,547,172	 10,083,376		-
Excess (deficiency) of revenues over							
(under) expenditures	5	999,905	\$	10,959,828	\$ 11,959,733	-\$	32,038,529
				2006-07			
	F	Referendum		Budget	Total		
	45	07.700.400	***************************************		 		
Bonds Authorized	\$	27,502,420			\$ 27,502,420		
Bonds Issued		17,507,000			17,507,000		
Original Authorized Cost		32,038,529			32,038,529		
Additional Authorized Cost		20 020 600					
Revised Authorized Cost		32,038,529			32,038,529		
Percentage Increase over Original							
Authorized Cost		0.00%			0.00%		
Percentage completion		31.47%			0.00%		

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### Community Middle School Roof 5715-140-05-1000

		Prior Periods	·····	Current Year		Totals		Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources	\$	683,341			\$	683,341	\$	683,341
Transfer from capital reserve Transfer from capital outlay Total revenues	**************************************	1,025,012		_		1,025,012 1,708,353	**********	1,025,012 1,708,353
Expenditures and Other Financing Uses Purchased professional and technical services Land and improvements		56,757				56,757		
Construction services Equipment Total expenditures		265,839 322,596	\$	1,051,930		1,317,769		· · · · · · · · · · · · · · · · · · ·
Excess (deficiency) of revenues over (under) expenditures	5	1,385,757	-\$	(1,051,930)	-\$	333,827	-\$	1,708,353
Additional project information	<del></del>							
Project number	5715	-140-04-1000		-				
Grant date	21.0	10/18/2005						
Bond authorization date Bonds Authorized Bonds Issued								
Original Authorized Cost Additional Authorized Cost	\$	1,708,353						
Revised Authorized Cost		1,708,353						
Percentage Increase over Original								
Authorized Cost		0.00%						
Percentage completion		100.00%						
Original target completion date Revised target completion date		30-Aug-05 Sep-06						

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

### High School South Electrical Panel 5715-020-03-1373

		Prior Periods	Current Year	Totals		Revised othorized Cost
Revenues and other financing sources	•	<b>5.5.50</b>				
State Sources - SCC Grant	\$	75,732		\$ 75,732	\$	75,732
Bond proceeds and transfers Contribution from Private sources						
Transfer from capital reserve						
Transfer from capital outlay		113,598		113,598		113,598
Total revenues	•	189,330	7	 189,330	<del></del>	189,330
Expenditures and Other Financing Uses						
Purchased professional and technical services		22,776		22,776		
Land and improvements						
Construction services		34,410		34,410		
Equipment		· · · · · · · · · · · · · · · · · · ·		 		
Total expenditures		57,186	-	57,186		•
Excess (deficiency) of revenues over			**************************************		<b>*********</b>	
(under) expenditures		132,144	5 -	\$ 132,144	5	189,330
Additional project information						
Project number	5715-	020-03-1373				
Grant date		5/6/2004				
Bond authorization date						
Bonds Authorized						
Bonds Issued						
Original Authorized Cost	\$	189,330				
Additional Authorized Cost		100 000				
Revised Authorized Cost		189,330				
Percentage Increase over Original						
Authorized Cost		0.00%				
Percentage completion		100.00%				
Original target completion date		Sep-04				
Revised target completion date		Sep-04				

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### Maurice Hawk Electrical Panel 5715-040-03-1374

	Prior Periods		Current Year	Totals	Revised Authorized Cost	
Revenues and other financing sources State Sources - SCC Grant	\$	28,800		\$ 28,800	\$	28,800
Bond proceeds and transfers						
Contribution from Private sources						
Transfer from capital reserve Transfer from capital outlay		43,200		43,200		42.200
Total revenues	***************************************	72,000	-	 72,000		43,200 72,000
TORRESTORISM		, 2,000		12,000		72,000
Expenditures and Other Financing Uses						
Purchased professional and technical services		6,044		6,044		
Land and improvements						
Construction services		26,900		26,900		
Equipment		30.044		 30.511		
Total expenditures		32,944	^	32,944		•
Excess (deficiency) of revenues over						
(under) expenditures	\$	39,056	\$ -	\$ 39,056	\$	72,000
Additional project information						
Project number	5715-	040-03-1374				
Grant date	0,,0	5/6/2004				
Bond authorization date		0,0,200				
Bonds Authorized						
Bonds Issued						
Original Authorized Cost	\$	72,000				
Additional Authorized Cost						
Revised Authorized Cost		72,000				
Dancourage Insurance and Oxford						
Percentage Increase over Original Authorized Cost		0.00%				
Percentage completion		100.00%				
Original target completion date		Sep-04				
Revised target completion date		Sep-04				
C. C		*				

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### Millstone River Roof 5715-150-04-1000

	N	Prior Periods	Current Year	Totals		Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources	\$	373,586		\$	373,586	\$ 373,586
Transfer from capital reserve						
Transfer from capital outlay		560,379			560,379	560,379
Total revenues	***************************************	933,965	>		933,965	 933,965
Expenditures and Other Financing Uses						
Purchased professional and technical services Land and improvements		5,988			5,988	
Construction services		610,000			610,000	
Equipment						
Total expenditures		615,988	*		615,988	 *
Excess (deficiency) of revenues over						
(under) expenditures	\$	317,977	\$ -	\$	317,977	\$ 933,965
Additional project information						
Project number	5715-	150-04-1000				
Grant date		6/29/2004				
Bond authorization date Bonds Authorized						
Bonds Issued						
Original Authorized Cost	\$	933,965				
Additional Authorized Cost						
Revised Authorized Cost		933,965				
Percentage Increase over Original						
Authorized Cost		0.00%				
Percentage completion		100.00%				
Original target completion date		Aug-04				
Revised target completion date		Aug-04				

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### Maurice Hawk Roof 5715-040-04-1000

		Prior Periods	Current Year	Totals			Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources	\$	104,490		\$	104,490	\$	104,490
Transfer from capital reserve							
Transfer from capital outlay		156,735			156,735		156,735
Total revenues		261,225	_		261,225	w	261,225
Expenditures and Other Financing Uses							
Purchased professional and technical services		22,250			22,250		
Land and improvements		•			,		
Construction services		205,855			205,855		
Equipment				-			
Total expenditures		228,105	-		228,105		"
Excess (deficiency) of revenues over							
(under) expenditures	\$	33,120	\$ -	\$	33,120	\$	261,225
Additional project information							
Project number	5715~	040-04-1000					
Grant date		5/6/2004					
Bond authorization date							
Bonds Authorized							
Bonds Issued							
Original Authorized Cost	\$	261,225					
Additional Authorized Cost							
Revised Authorized Cost		261,225					
Barrantes forman on Original							
Percentage Increase over Original Authorized Cost		0.00%					
Percentage completion		100.00%					
Original target completion date		Aug-04					
Revised target completion date		Aug-04 Aug-04					
recrised sarger completion date		/1 ug-04					

Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

High School South Pool Heater, Switchgear, Chiller, Boiler 5715-020-04-2000

	·····	Prior Periods	_	Current Year		Totals		Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources	\$	548,494			\$	548,494	\$	548,494
Transfer from capital reserve								
Transfer from capital outlay		822,742				822,742		822,742
Total revenues		1,371,236		*		1,371,236	***************************************	1,371,236
Expenditures and Other Financing Uses								
Purchased professional and technical services		105,950				105,950		
Land and improvements		4,500				4,500		
Construction services		1,015,782	\$	9,296		1,025,078		
Equipment						, , , , , ,		
Total expenditures	***************************************	1,126,232		9,296		1,135,528		-
Excess (deficiency) of revenues over								
(under) expenditures	\$	245,004	\$	(9,296)	\$	235,708	\$	1,371,236
Additional project information								
Project number	5715	-020-04-2000						
Grant date		9/2/2004						
Bond authorization date								
Bonds Authorized								
Bonds Issued								
Original Authorized Cost	\$	1,371,236						
Additional Authorized Cost								
Revised Authorized Cost		1,371,236						
Percentage Increase over Original		0.00%						
Authorized Cost								
Percentage completion		100.00%						
Original target completion date		Aug-05 Oct-06						
Revised target completion date		Oct-06						

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### High School South Educational Projects 5715-020-06-2000

	Prior Periods		Current Year	Totals	Revised Authorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$ 11,481,238	\$ 11,481,238	\$ 18,036,579
Transfer from capital outlay Total revenues		÷	11,481,238	11,481,238	18,036,579
Expenditures and Other Financing Uses					
Purchased professional and technical services Land and improvements	\$	651,847 18,965	328,161	980,008 18,965	
Construction services Equipment			411,765	411,765	
Total expenditures		670,812	739,926	1,410,738	F
Excess (deficiency) of revenues over		72 <del>2</del> 2 6 1 25			
(under) expenditures	2	(670,812)	\$ 10,741,312	\$ 10,070,500	\$ 18,036,579
Additional project information					
Project number	5715	5-020-06-2000			
Grant date  Bond authorization date		1/04/0007			
Bonds Authorized	s	1/24/2006 18,036,579			
Bonds Issued	Ψ	10,000,077			
Original Authorized Cost		18,036,579			
Additional Authorized Cost		10.0040			
Revised Authorized Cost		18,036,579			
Percentage Increase over Original					
Authorized Cost		0.00%			
Percentage completion		7.82%			
Original target completion date		Aug-09			
Revised target completion date		Aug-09			

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### High School South Non-Educational Projects 5715-020-06-3000

	Prior Periods		(	Current Year	·····	Totals	Revised Authorized Cost		
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$	601,435	\$	601,435	\$	944,817	
Transfer from capital outlay Total revenues		~	www.man	601,435		601,435		944,817	
1000, 10,011,00				001,100		001,100		244,017	
Expenditures and Other Financing Uses Purchased professional and technical services	\$	23,960		24,474		48,434			
Land and improvements Construction services				94,480		94,480			
Equipment Total expenditures	*******	23,960		118,954	***************************************	142,914		-	
Excess (deficiency) of revenues over									
(under) expenditures	\$	(23,960)	3	482,481	\$	458,521	\$	944,817	
Additional project information									
Project number	5715-	020-06-3000							
Grant date									
Bond authorization date		1/24/2006							
Bonds Authorized	\$	944,817							
Bonds Issued									
Original Authorized Cost		944,817							
Additional Authorized Cost									
Revised Authorized Cost		944,817							
Percentage Increase over Original									
Authorized Cost		0.00%							
Percentage completion		15.13%							
Original target completion date		Aug-09							
Revised target completion date		Aug-09							

## Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### High School North Educational Projects 5715-025-06-1000

	Prior Periods		Current Year		Totals		Revised Authorized Cost	
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$	250,924	\$	250,924	\$	394,199
Transfer from capital outlay Total revenues				250,924	***************************************	250,924		394,199
Expenditures and Other Financing Uses Purchased professional and technical services Land and improvements	\$	11,428		16,798		28,226		
Construction services Equipment				39,863		39,863		
Total expenditures		11,428		56,661		68,089		
Excess (deficiency) of revenues over (under) expenditures	\$	(11,428)	\$	194,263	\$	182,835	3	394,199
Additional project information Project number	5715-	-025-06-1000						
Grant date Bond authorization date	* ,	1/24/2006						
Bonds Authorized Bonds Issued	\$	394,199						
Original Authorized Cost Additional Authorized Cost		394,199						
Revised Authorized Cost		394,199						
Percentage Increase over Original Authorized Cost		0.00%						
Percentage completion		17.27%						
Original target completion date Revised target completion date		Sep-07 Sep-07						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

#### Dutch Neck Infrastructure 5715-030-06-2000

	Prior Periods		Current Year		Totals		Revised Authorized Cost	
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers			\$	791,883	\$	791,883	\$	1,244,000
Contribution from Private sources Transfer from capital reserve Transfer from capital outlay								
Total revenues		-	***************************************	791,883		791,883		1,244,000
Expenditures and Other Financing Uses								
Purchased professional and technical services Land and improvements	\$	53,582		13,385		66,967		
Construction services				177,667		177,667		
Equipment				3,825		3,825		
Total expenditures		53,582	****	194,877		248,459	***************************************	-
Excess (deficiency) of revenues over								
(under) expenditures	\$	(53,582)	3	597,006	\$	543,424	3	1,244,000
Additional project information								
Project number	5715	-030-06-2000						
Grant date								
Bond authorization date		1/24/2006						
Bends Authorized	\$	1,244,000						
Bonds Issued								
Original Authorized Cost		1,244,000						
Additional Authorized Cost		1 7 4 4 000						
Revised Authorized Cost		1,244,000						
Percentage Increase over Original								
Authorized Cost		0.00%						
Percentage completion		19.97%						
Original target completion date		Sep-07						
Revised target completion date		Sep-07						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

## Dutch Neck Educational Projects 5715-030-06-1000

		Prior Periods	 Current Year	 Totals	A	Revised authorized Cost
Revenues and other financing sources						
State Sources - SCC Grant					46	
Bond proceeds and transfers  Contribution from Private sources			\$ 1,827,299	\$ 1,827,299	\$	2,870,268
Transfer from capital reserve						
Transfer from capital outlay						
Total revenues	***************************************	-	 1,827,299	 1,827,299		2,870,268
Expenditures and Other Financing Uses						
Purchased professional and technical services	\$	121,763	93,361	215,124		
Land and improvements		15,810		15,810		
Construction services			2,099,041	2,099,041		
Equipment				 ***************************************		
Total expenditures		137,573	2,192,402	2,329,975		*
Excess (deficiency) of revenues over	***************************************					
(under) expenditures	\$	(137,573)	\$ (365,103)	\$ (502,676)	\$	2,870,268
Additional project information						
Project number	5715	-030-06-1000				
Grant date						
Bond authorization date		1/24/2006				
Bonds Authorized	\$	2,870,268				
Bonds Issued		0.000.000				
Original Authorized Cost		2,870,268				
Additional Authorized Cost Revised Authorized Cost		2,870,268				
Revised Authorized Cost		2,870,208				
Percentage Increase over Original						
Authorized Cost		0.00%				
Percentage completion		81.18%				
Original target completion date		Sep-07				
Revised target completion date		Sep-07				

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

### Hawk Rehabilitation 5715-040-06-1000

		Prior Periods		Current Year	***************************************	Totals	Α	Revised outhorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$	662,880	\$	662,880	\$	1,041,376
Transfer from capital outlay	***********							
Total revenues		•		662,880		662,880		1,041,376
Expenditures and Other Financing Uses								
Purchased professional and technical services  Land and improvements	\$	39,385		37,504		76,889		
Construction services				513,198		513,198		
Equipment				,				
Total expenditures	***************************************	39,385	<del></del>	550,702		590,087	******	-
Excess (deficiency) of revenues over								
(under) expenditures	\$	(39,385)	S	112,178	3	72,793	\$	1,041,376
Additional project information								
Project number	5715	-040-06-1000						
Grant date								
Bond authorization date		1/24/2006						
Bonds Authorized Bonds Issued	\$	1,041,376						
Original Authorized Cost		1,041,376						
Additional Authorized Cost		-						
Revised Authorized Cost		1,041,376						
Parantuga Ingranga ayan Oulainat								
Percentage Increase over Original Authorized Cost		0.00%						
Percentage completion		56.66%						
Original target completion date		Sep-06						
Revised target completion date		Sep-07						
		r · · ·						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

### Wicoff Rehabilitation 5715-050-06-1000

	· · · · · · ·	Prior Periods	(	Current Year		Totals		Revised thorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers			\$	422,525	\$	422,525	\$	460 761
Contribution from Private sources			Ð	422,323	J.	424,323	æ	663,761
Transfer from capital reserve								
Transfer from capital outlay								
Total revenues	rtra-ka	~	<del></del>	422,525		422,525		663,761
Expenditures and Other Financing Uses								
Purchased professional and technical services  Land and improvements	\$	34,929		11,200		46,129		
Construction services				423,378		423,378		
Equipment				,		120,070		
Total expenditures		34,929		434,578		469,507	umpunpu ga	
Excess (deficiency) of revenues over								
(under) expenditures	\$	(34,929)	3	(12,053)	\$	(46,982)	\$	663,76T
Additional project information								
Project number	5715	-050-06-1000						
Grant date								
Bond authorization date		1/24/2006						
Bonds Authorized	\$	663,761						
Bonds Issued								
Original Authorized Cost		663,761						
Additional Authorized Cost								
Revised Authorized Cost		663,761						
Percentage Increase over Original								
Authorized Cost		0.00%						
Percentage completion		100.00%						
Original target completion date		Sep-06						
Revised target completion date		Sep-06						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

### High School South Turf 5715-020-06-1000

	***************************************	Prior Periods		Current Year		Totals		Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$	740,544	\$	740,544	\$	1,163,350
Transfer from capital outlay Total revenues		*	**********	740,544	P!	740,544		1,163,350
Expenditures and Other Financing Uses								
Purchased professional and technical services	\$	35,390		26,345		61,735		
Land and improvements Construction services		14,231		በሚፍ ስዕን		14,231		
Equipment				975,982		975,982		
Total expenditures		49,621	***************************************	1,002,327	<del></del>	1,051,948	************	
Excess (deficiency) of revenues over								
(under) expenditures	\$	(49,621)	\$	(261,783)	\$	(311,404)	\$	1,163,350
Additional project information								
Project number	5715	020-06-1000						
Grant date								
Bond authorization date		1/24/2006						
Bonds Authorized Bonds Issued	\$	1,163,350						
Original Authorized Cost		1,163,350						
Additional Authorized Cost		-						
Revised Authorized Cost		1,163,350						
Percentage Increase over Original								
Authorized Cost		0.00%						
Percentage completion		90.42%						
Original target completion date		Aug-07						
Revised target completion date		Aug-07						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

# High School North Turf 5715-025-06-2000

	****	Prior Periods	(	Current Year		Totals		Revised uthorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve			\$	728,272	\$	728,272	\$	1,144,070
Transfer from capital outlay Total revenues	2-114			728,272		728,272		1,144,070
Expenditures and Other Financing Uses								
Purchased professional and technical services	\$	31,500		35,825		67,325		
Land and improvements Construction services		3,923		159,694		3,923 159,694		
Equipment	***************************************							
Total expenditures		35,423		195,519		230,942		
Excess (deficiency) of revenues over (under) expenditures	-\$	(35,423)		532,753	\$	497,330	-5	1,144,070
(under) expenditures	***************************************	(22,122)	7	224,170	4,	477,000	- T	1,144,070
Additional project information								
Project number	5715-	025-06-2000						
Grant date  Bond authorization date		1/24/2006						
Bonds Authorized	\$	1,144,070						
Bonds Issued		, ,						
Original Authorized Cost		1,144,070						
Additional Authorized Cost		1 144 070						
Revised Authorized Cost		1,144,070						
Percentage Increase over Original		0.00%						
Authorized Cost		20.19%						
Percentage completion Original target completion date		20.19% Aug-07						
Revised target completion date		Aug-07						

# Schedule of Project Revenues, Expenditures, Project Balance and Project Status (Budgetary Basis)

### District

		Prior Períods	Current Year	***	Totals	Revised Authorized Cost
Revenues and other financing sources State Sources - SCC Grant Bond proceeds and transfers Contribution from Private sources Transfer from capital reserve Transfer from capital outlay Total revenues	<u> </u>	-			-	NO. AND THE STREET OF THE STRE
Expenditures and Other Financing Uses						
Purchased professional and technical services  Land and improvements	\$	20,613		\$	20,613	
Construction services Equipment		75,827			75,827	
Total expenditures	######################################	96,440		*	96,440	-
Excess (deficiency) of revenues over (under) expenditures	\$	(96,440)	\$		(96,440)	

## Summary Schedule of Project Expenditures

	Year/		Expenditu	Balance		
Project Title/Issue	Number	Appropriations	Prior years	Current year	June 30, 2007	
Construction of an Elementary School, a Middle School, an Addition to the High School, and Physical Plant and Equipment Improvements for all School Buildings	10/1/1996	\$ 59,700,000	\$ 59,635,151		<b>\$</b> 64,849	
Electrical panels at High School South	5/6/2004	189,330	57,186		132,144	
Electrical panels at Maurice H. Hawk Elementary School	5/6/2004	72,000	32,944		39,056	
Roof repairs at Maurice H. Hawk Elementary School	6/29/2004	261,225	228,105		33,120	
Roof repairs at Millstone River Elementary School	6/29/2004	933,965	615,988		317,977	
Various projects at High School South	6/29/2004	1,371,236	1,126,232	\$ 9,296	235,708	
Community Middle School Roof	10/18/2005	1,708,353	322,596	1,051,930	333,827	
Construction to the Highschool South, Highschool North, Dutch Neck, Wicoff Elementary School and Maurice Hawk Elementary School	1/24/2006	27,502,420	1,056,712	5,485,946	20,959,762	
			\$ 63,074,914	\$ 6,547,172	\$ 22,116,443	

Enterprise Funds Detail Statements

# West Windsor-Plainsboro Regional School District Proprietary Funds - Enterprise Funds

# Combining Statement of Net Assets

		Food Service	Community Education	Totals
Assets				
Current assets:				
Cash and cash equivalents	\$	147,420	\$ 3,755,079	\$ 3,902,499
Accounts receivable:				
State		1,761		1,761
Federal		14,653		14,653
Interfund receivable	**************************************	3,239		3,239
Total current assets		167,073	3,755,079	3,922,152
Capital assets:				
Equipment		1,058,286		1,058,286
Accumulated depreciation		(750,485)		(750,485)
Total capital assets, net		307,801		307,801
Total assets		474,874	3,755,079	4,229,953
Liabilities				
Current liabilities:				
Accounts payable			15,247	15,247
Deferred revenue			600,295	600,295
Total current liabilities		<del></del>	615,542	615,542
Net assets				
Invested in capital assets, net of related debt		307,801		307,801
Unrestricted		167,073	3,139,537	3,306,610
Total net assets	\$	474,874	\$ 3,139,537	\$ 3.614.411

# West Windsor-Plainsboro Regional School District Proprietary Funds - Enterprise Funds

# Combining Statement of Revenues, Expenses and Changes in Fund Net Assets

	Food Service	Community Education	Totals
Operating revenues:			
Local sources:			
Daily sales reimbursable programs	\$ 1,253,223		\$ 1,253,223
Daily sales non-reimbursable programs	971,091		971,091
Special functions	180,738		180,738
Miscellaneous	79,696		79,696
Community service activities		\$ 3,131,158	3,131,158
Total operating revenues	2,484,748	3,131,158	5,615,906
Operating expenses:			
Salaries	876,283	1,405,053	2,281,336
Employee benefits	198,422	94,628	293,050
Purchased professional - educational services		429,540	429,540
Other purchased services	223,557		223,557
Travel		1,452	1,452
Supplies and materials	201,688	131,795	333,483
Depreciation	80,685		80,685
Cost of sales	1,338,614		1,338,614
Miscellaneous	24,095	179,101	203,196
Total operating expenses	2,943,344	2,241,569	5,184,913
Operating (loss) income	(458,596)	889,589	430,993
Nonoperating revenues:			
State sources:			
State school lunch program Federal sources:	28,456		28,456
National school lunch program	231,073		231,073
Special milk program	4,624		4,624
Food donation program	122,109		122,109
Total nonoperating revenues	386,262		386,262
Change in net assets	(72,334)	889,589	817,255
Total net assets, beginning of year	647.000	2 240 040	0 505 1
Total net assets, beginning of year  Total net assets, end of year	547,208	2,249,948	2,797,156
rotal fiet assets, end or year	\$ 474,874	\$ 3,139,537	<u>\$ 3,614,411</u>

## West Windsor-Plainsboro Regional School District Proprietary Funds - Enterprise Funds

## Combining Statement of Cash Flows

Year ended June 30, 2007

	and the state of t	Food Service		Community Education		Totals
Cash flows from operating activities						
Receipts from customers	\$	2,479,722	\$	3,227,253	\$	5,706,975
Payments to employees	4	(876,283)		(1,405,053)		(2,281,336)
Payments for employee benefits		(198,422)		(94,628)		(293,050)
Payments to suppliers		(1,711,497)		(726,641)		(2,438,138)
Net cash (used in) provided by operating activities		(306,480)		1,000,931	***************************************	694,451
Cash flows from noncapital financing activities						
Cash received from state and federal reimbursements		266,933				266,933
Receipts from food donation program		122,109	_			122,109
Net cash provided by noncapital financing activities		389,042	_	_		389,042
Cash flows from capital and related financing activites						
Purchase of capital assets - Equipment		(20,961)				(20,961)
Net cash (used in) capital and related financing activities		(20,961)				(20,961)
Net increase in cash and cash equivalents		61,601		1,000,931		1,062,532
Cash and cash equivalents, beginning of year		85,819		2,754,148		2,839,967
Cash and cash equivalents, end of year	\$	147,420	\$	3,755,079	\$	3,902,499
Reconciliation of operating (loss) income to net cash (used in) provided by operating activities						
Operating (loss) income	\$	(458,596)	\$	889,589	\$	430,993
Adjustments to reconcile operating (loss) income to net cash (used in) provided by operating activities:						
Depreciation		80,685				80,685
Change in assets and liabilities:		,				00,000
(Increase) in interfund receivable		(3,239)				(3,239)
Decrease in inventory		79,696				79,696
Increase in accounts payable		,		15,247		15,247
(Decrease) increase in deferred revenue		(5,026)		96,095		91,069
Net cash (used in) provided by operating activities	\$	(306,480)	\$	1,000,931	\$	694,451

#### Noncash noncapital financing activities

The District received \$122,109 of food commodities from the U.S. Department of Agriculture for the year ended June 30, 2007.

Fiduciary Funds Detail Statements

## West Windsor - Plainsboro Regional School District Trust and Agency Funds

# Combining Statement of Fiduciary Net Assets

			Tr	ust					A	gency		
	P Sel	Private Purpose holarship Funds		mployment npensation	V	Total Trust		uden <b>t</b> ctivity		Payrell		Total Agency
Assets												
Cash and cash equivalents	\$	120,702	\$	947,024	\$	1,067,726	\$	599,127	S	531,464	S	1,130,591
Total assets		120,702		947,024		1,067,726	\$	599,127	\$	531.464	\$	1,130,591
Liabilities Payroll deductions and withholdings payable									•	rat vel	.0	
Interfund payable				119,151		119,151			\$	531,464	\$	531,464
Due to student groups				115,151		112,131	\$	599,127				599,127
Total liabilities				119,151		119,151		599,127	S	531,464	\$	1,130,591
Net Assets Reserved		120,702		827,873		948,575	-					
Total net assets	\$	120,702	\$	827,873	\$	948,575						

# West Windsor - Plainsboro Regional School District Trust Funds

# Combining Statement of Changes in Fiduciary Net Assets

	Unemployment Compensation Fund			holarship Fund	Totals	
Additions:						
Interest income	\$	34,545	\$	100	\$	34,645
Contributions		160,999				160,999
Scholarship donations				43,863		43,863
Total additions		195,544		43,963		239,507
Deductions:						
Scholarship payments				36,345		36,345
Unemployment benefit payments		80,545				80,545
Total deductions		80,545		36,345		116,890
Change in net assets		114,999		7,618		122,617
Net assets, beginning		712,874		113,084		825,958
Net assets, ending	\$	827,873	\$	120,702	\$	948,575

# West Windsor - Plainsboro Regional School District Student Activity Agency Fund

# Schedule of Receipts and Disbursements

	 Balance July 1, 2006	Cash Receipts	Dis	Cash bursements	Balance June 30, 2007
Trial					
Elementary schools:					
Big Brother and Big Sister					
Maurice H. Hawk	\$ 40,609	\$ 30,633	\$	34,011	\$ 37,231
Dutch Neck	49,124	31,239		48,647	31,716
John V. B. Wicoff	53,382	16,136		19,068	50,450
Town Center	17,332	29,259		29,470	17,121
Village Elementary	116,633	48,428		44,064	120,997
Millstone River	92,258	50,915		31,735	111,438
Middle schools:	,	,		4	114,,20
Community Middle School	6,938	335,959		309,641	33,256
Grover Middle School	37,666	335,564		322,315	50,915
High schools:	,	•		<b></b>	2 2 3 2 2 2
High School North	223,580	892,735		1,133,417	(17,102)
High School South	125,695	1,569,313		1,531,903	163,105
Total all schools	\$ 763,217	\$ 3,340,181	\$	3,504,271	\$ 599,127

# West Windsor - Plainsboro Regional School District Payroll Agency Fund

# Schedule of Receipts and Disbursements

		Balance July 1, 2006	Additions	Deletions		Balance June 30, 2007
Assets	***************************************		 ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	 		· · · · · · · · · · · · · · · · · · ·
Cash and cash equivalents	\$	503,414	\$ 122,730,239	\$ 122,702,189	\$	531,464
Total assets	\$	503,414	\$ 122,730,239	\$ 122,702,189	S	531,464
Liabilities						
Payroll deductions and withholdings payable	\$	503,414	\$ 122,730,239	\$ 122,702,189	\$	531,464
Total liabilities	\$	503,414	\$ 122,730,239	\$ 122,702,189	\$	531,464

Long-Term Debt

#### West Windsor-Plainsboro Regional School District Long-Term Debt

#### Schedule of Serial Bonds Payable

	Date of	Amount of	Annual	Maturities	Interest		Balance				Balance
lssue	Issue	Issue	Date	Amount	Rate		 July 1, 2006	Issued	Retired	žŁ	me 30, 2007
								***************************************	 *****************************	-	
High School Addition	4/1/1991	\$ 8,200,000	4/1/08-09	\$ 500,000	6.80	%					
			4/1/10-11	600,000	6.80		\$ 2,700,000		\$ 500,000	\$	2,200,000
Schools	12/1/1998	46,700,000	9/15/07-08	1,500,000	4,625						
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	9/15/09-10	1,750,000	4,75		19,465,000		12,965,000		6,500,000
				, . ,			75,145,400		12,300,000		6,300,000
Schools	6/1/2001	8,250,000	6/1/2008	260,000	4.50						
			6/1/2009	270,000	4.50						
			6/1/2010	285,000	4.50						
			6/1/2011 6/1/2012	300,000 310,000	4.60		7 525 400				
			0/1/2012	310,000	4.60		7,535,000		6,110,000		1,425,000
Schools											
Refunding Bonds	9/15/2002	41,820,000	12/1/2007	2,450,000	4.00						
			12/1/2008	2,675,000	4.00						
			12/1/2009	2,650,000	4.25						
			12/1/2010	2,635,000	5.00						
			12/1/2011 12/1/2012	2,730,000	5.00						
			12/1/2012	2,720,000 2,715,000	5.00 5.00						
			12/1/2013	2,715,000	5.00						
			12/1/2015	2,800,000	5.00						
			12/1/2016	2,775,000	3.80						
			12/1/2017	2,730,000	4,00						
			12/1/2018	2,690,000	4.00						
			12/1/2019	2,650,000	4.125						
			12/1/2020	2,615,000	4,25		40,130,000		2,490,000		37,640,000
Schools											
Refunding Bonds	12/15/2005	\$ 10,000,000	9/15/07-08	3.5.000	2.05						
The state of the s	122 1212(19)	\$ 10,000,000		35,000	3,25						
			9/15/2007	40,000	3.25						
			9/15/2010 9/15/2011	40,000	3.38 4.00						
			9/15/2012	580,000 575,000	4.00						
			9/15/2013	655,000	4.00						
			9/15/2014	650,000	4,00						
			9/15/2015	645,000	4.00						
			9/15/2016	650,000	4.00						
			9/15/2017	645,000	4.00						
			9/15/2018	700,000	4.00						
			9/15/2019	800,000	4.00						
			9/15/2020	795,000	4.00						
			9/15/2021	790,000	4.00						
			9/15/2022 9/15/2023	785,000	4.00						
			9/15/2024	775,000 770,000	4.05 4.10		10,000,000		25.000		
			)· (3/11/02 )	110,000	7.10		(0,500,000)		35,000		9,965,000
Schools	2/1/2006	000,000,01	9/15/07-08	40,000	3.50						
Refunding Bonds			9/15/09-10	40,000	3.75						
			9/15/2011	585,000	3.45						
			9/15/2012	580,000	4.00						
			9/15/2013	660,000	4.00						
			9/15/14-15 9/14/16-17	655,000	4.00						
			9/14/16-17	645,000 705,000	4.00						
			9/15/2019	795,000	4.00 4.00						
			9/14/2020	790,000	4.00						
			9/14/2021	780,000	4.00						
			9/15/2022	775,000	4.00						
			9/15/2023	770,000	4.00						
			9/14/2024	765,000	4.00		10,000,000		35,000		9,965,000
									,		a ya sangarusa

# West Windsor-Plainsboro Regional School District Long-Term Debt

#### Schedule of Serial Bonds Payable

Y	Date of	Amount of		√aturities	Interest		Balance				Balance
Issue	Issue	Issue	Date	Amount	Rate	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	July 1, 2006	Issued	Retired	31	ine 30, 2007
Schools	144.000										
	1/4/2007	17,500,000	9/15/2007	20,000	3.75	0/0					
Refunding bonds			9/15/2008	25,000	3.75						
			9/15/2009	25,000	3.75						
			9/15/2010	30,000	3.75						
			9/15/2011	690,000	7.00						
			9/15/2012	1,010,000	3.75						
			9/15/2013	1,100,000	4.00						
			9/15/2014	1,105,000	4.00						
			9/15/2015	1,110,000	5.00						
			9/15/2016	1,125,000	5.00						
			9/15/2017	1,135,000	5.00						
			9/15/2018	1,220,000	4.25						
			9/15/2019	1,325,000	4.25						
			9/15/2020	1,330,000	4.25						
			9/15/2021	1,330,000	4.25						
			9/15/2022	1,335,000	4.25						
			9/15/2023	1,345,000	4.00						
			9/15/2024	1,345,000	4.00						
			9/15/2026	895,000	4.125			\$ 17,500,000		\$	17,500,000
Schools	3/1/2007	17,507,000	3/1/2009	550,000	4.00						
		11,001,000	3/1/2010	565,000	4.00						
			3/1/2011	600,000	4.00						
			3/1/2012	775,000	4.00						
			3/1/2013	875,000	4.00						
			3/1/2014	925,000	4.00						
			3/1/2015								
			3/1/2015	950,000	4.00						
			3/1/2017	975,000	4,00						
			3/1/2018	1,000,000	4.125						
				1,000,000	4.125						
			3/1/2019	1,000,000	4.125						
			3/1/2020	1,000,000	4.125						
			3/1/2021	1,000,000	4.125						
			3/1/2022	1,025,000	4.125						
			3/1/2023	1,030,000	4.125						
			3/1/2024	1,035,000	4.125						
			3/1/2025	1,050,000	4.125						
			3/1/2026	1.052,000	4.125						
			3/1/2027	1,100,000	4.125			17,507,000			17,507,000
						\$	89,830,000	\$ 35,007,000 S	22,135,000	\$	102,702,000

#### West Windsor - Plainsboro Regional School District Long-Term Debt

### Schedule of Obligations Under Capital Leases

Date of Issue	Purpose	Interest Rate	Amount of Original Issue	Amount Outstanding July 1, 2006	Retired	Amount Outstanding June 30, 2007
2/1/2003	Construction of Upper Elementary School (Certificates Resulting from Additional Refinancing)	3.00 - 5.00 %	\$ 5,290,000	\$ 2,235,000 \$ 2,235,000	\$ 1,095,000 \$ 1,095,000	\$ 1,140,000 \$ 1,140,000

# West Windsor-Plainsboro Regional School District Debt Service Fund

# Comparative Schedule of Revenues, Expenditures and Changes in Fund Balance-Budget and Actual Year ended June 30, 2007

	Original Budget	Budget Transfers	Budget	Actual	Variance Final to Actual
Revenues:					
Local sources:					
Local tax levy	\$ 10,202,849		\$ 10,202,849	\$ 10,202,849	
Total local sources	10,202,849	•	10,202,849	10,202,849	
Local sources:					
State sources (Debt service aid Type II)	38,744		38,744	38,744	
Total local sources	38,744	-	38,744	38,744	
Total revenues	10,241,593	<del>.</del>	10,241,593	10,241,593	
Expenditures:					
Regular debt service:					
Principal payments - commissioner					
approved lease purchase	1,095,000		1,095,000	1,095,000	
Interest payments - commissioner			,	, , , ,	
approved lease purchase	89,400		89,400	89,095 \$	305
Interest on bonds	4,232,467	\$ (270,000)	3,962,467	3,687,037	275,430
Redemption of principal	4,840,000	270,000	5,110,000	5,110,000	
Total regular debt service	10,256,867	-	10,256,867	9,981,132	275,735
Cost of Issuance				178,902	(178,902)
Total expenditures	10,256,867		10,256,867	10,160,034	96,833
(Deficiency) excess of revenues under					
(over) expenditures	(15,274)	~	(15,274)	81,559	96,833
Other financing sources (uses):					
Refunding bonds issued				17,500,000	17,500,000
Premium on bonds issued				506,931	506,931
Payment to refunding bond escrow agent				(18,043,029)	(18,043,029)
Transfers in				346,148	346,148
Total other financing sources (uses)	·			310,050	310,050
(Deficiency) excess of revenues (under) over expenditures and					
Other financing sources (uses)	(15,274)	-	(15,274)	391,609	406,883
Fund balance, July 1,	78,268	-	78,268	78,268	, m
Fund balance, June 30,	\$ 62,994	S -	\$ 62,994	\$ 469,877 \$	406,883

Statistical Section (Unaudited)

#### Statistical Section Unaudited

#### Contents

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.

#### **Revenue Capacity**

These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.

#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.

#### Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Report (CAFR) for the relevant year. The District implemented GASB Statement 34 in the year ended June 30, 2003; schedules presenting district-wide information include information beginning in that year. Ten years of information has been provided where available.

West Windsor Regional School District Net Assets by Component Last Five Fiscal Years (Accrual basis of Accounting) Unaudited

			Ye.	ar Ended June .	30,			
	 2003	2004		2005		2006		2007
Governmental Activities								
Invested in Capital Assets, Net of Related Debt	\$ 15,795,268	\$ 21,973,581	\$	31,877,498	\$	32,682,086	\$	36,377,567
Restricted	1,381,601	2,190,002		2,072,285		7,225,053	_	11.131,211
Unrestricted	3,374,642	1,772,902		2,671,476		2,072,037		1,114,930
Total Governmental Activies Net Assets	\$ 20,551,511	\$ 25,936,485	\$	36,621,259	\$	41,979,176	\$	48,623,708
Business-Type Activities								
Invested in Capital Assets, Net of Related Debt	\$ 511,487	\$ 511,807	\$	432,949	\$	367,525	\$	307,801
Unrestricted	591,136	1,198,056		1,775,816		2,429,631		3,306,610
Total Business-Type Activities Net Assets	\$ 1,102,623	\$ 1,709,863	\$	2,208,765	\$	2,797,156	\$	3,614,411
District-Wide								
Invested in Capital Assets, Net of Related Debt	\$ 16,306,755	\$ 22,485,388	\$	32,310,447	\$	33,049,611	\$	36,685,368
Restricted	1,381,601	2,190,002		2,072,285	7.	7,225,053	Ψ	11,131,211
Unrestricted	3,965,778	2,970,958		4,447,292		4,501,668		4,421,540
Total District Net Assets	\$ 21,654,134	\$ 27,646,348	\$	38,830,024	\$	44,776,332	\$	52,238,119

Source: CAFR Schedule A-1 and District records.

Note: This table was required with the implementation of GASB 44 in the 2006 fiscal year. This information is presented back to the year of implementation of GASB 34 and additional years will be added until ten years are presented.

#### West Windsor Regional School District Changes in Net Assets, Last Five Fiscal Years (accrual basis of accounting) Unaudited

	Year Ended June 30,									
		2003	2004	***************************************	2005		2006		2007	
Expenses										
Governmental activities										
Instruction	\$	69,824,716	\$ 69,861,551	\$	78,938,597	\$	82,870,398	\$	90,132,359	
Support Services:										
Health services		1,213,296	1,249,089		1,631,476		1,615,794		1,764,565	
Support services		7,436,578	7,843,168		8,334,665		10,054,747		10,762,026	
Improvement to instruction		2,229,299	2,009,942		2,555,608		2,515,638		3,195,166	
Other support: instructional staff		303,609	628,837		644,350		695,249		1,913,855	
School library		1,686,078	1,444,330		1,779,616		1,866,507		512,500	
General administration		2,383,574	1,893,408		1,595,222		1,971,104		2,011,544	
School administration		5,915,425	6,212,543		7,360,557		7,428,323		8,480,343	
Central admin, and inform, technology					2,154,474		2,192,934		2,460.459	
Required maintenance		2,191,956	2,131,006		2,613,611		3,217,527		3,397,815	
Operation of plant		7,220,152	8,724,084		9,358,137		9,732,781		9,706,165	
Student transportation		8,249,891	8,383,412		7,916,417		8,047,202		8,314,030	
Business other support services.		., .,	.,,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		5,517,402		0,51,1,550	
contributions, and unallocated benefits		9,403,919	8,991,233		615,538					
Special Schools		345,349	8,507		8,077		8,254		8,570	
Capital Outlay		1.030,844	74,963		3,071		863,163		0,510	
Interest on long-term debt		5,685,022	4,417,940		4,827,796		4,070,754		4,565,913	
Total governmental activities expenses		125,119,708	123,874,013	~~~~~	130,334,141		137,150,375		147,225,310	
Business-type activities:										
Food service		2,608,987	2,702,943		2,640,946		2,677,396		2,943,344	
Community Education		2,046,873	2,082,531		2,242,081		2,077,390			
Total business-type activities expense		4,655,860	4,785,474		4,883,027		4,932,081		2,241,569	
Total district expenses		129,775,568	128,659,487		135,217,168				5,184,913	
Total district expenses	***********	149,773,300	128,039,407		133,217,106	····	142,082,456		152,410,223	
Program Revenues										
Governmental activities:										
Charges for services:										
Instruction (tuition)		289,446	321,159		540,020		875,776		726,294	
Operating and capital grants and contributions		2.198,217	1,568,117		6,825,529		2,249,159		2,599,543	
Total governmental activities program revenues		2,487,663	1,889,276		7,365,549		3,124,935		3,325,837	
÷ 1 0		., ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1,500,57		ک فید خرو ۱ - سه ۵ و ت		ک ٹیا آیا <sub>ک</sub> ضمکھ اسپیدائے	

#### West Windsor Regional School District Changes in Net Assets, Last Five Fiscal Years (accrual basis of accounting) Unaudited

	M-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	2003	2004		2005	 2006	 2007
Business-type activities:						 	 MW-120-0-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1
Charges for services							
Food service	\$	2,172,149 \$	2,219,709	\$	2,218,210	\$ 2,237,800	\$ 2,484,748
Community education		2,194,670	2,825,670		2,760,784	2,864,046	3,131,158
Operating grants and contributions		318,494	347,301		402,935	418,626	386,262
Total business type activities program revenues		4,685,313	5,392,680		5,381,929	5,520,472	 6,002,168
Total district program revenues		7,172,976	7,281,956	····	12,747,478	 8,645,407	 9,328,005
Net (Expense)/Revenue							
Governmental activities		(122,632,045)	(121,984,737)		(122,968,592)	(134,025,440)	(143,899,473)
Business-type activities		29,453	607,206		498,902	588,391	817,255
Total district-wide net expense		(122,602,592)	(121,377,531)		(122,469,690)	 (133,437,049)	 (143,082,218)
General Revenues and Other Changes in Net Assets							
Governmental activities:							
Property taxes levied for general purposes, net		93,401,059	101,661,143		105,222,145	111,041,867	116,252,401
Taxes levied for debt service		11,182,050	10,118,010		10,716,350	11,110,896	10,202,849
Unrestricted grants and contributions		13,316,637	15,070,021		15,479,087	16.884,572	20,878,627
Investment earnings		272,281	262,949		537,334	1,003,905	1,745,268
Miscellaneous income		888,686	257,588		144,463	370,237	436,740
Total governmental activities		119,060,713	127,369,711		132,099,379	 140,411,477	 149,515,885
Business-type activities:							
Investment earnings		1,188	34				
Total business-type activities	~~~~~	1,188	34		*	 	 
Total district-wide		119,061,901	127,369,745		132,099,379	 140,411,477	 149,515,885
Change in Net Assets							
Governmental activities		(3,571,330)	5,384,974		9,130,787	6,386,037	5,616,412
Business-type activities		30,641	607,240		498,902	588,391	817,255
Total district	\$	(3,540,689) \$	5,992,214	\$	9,629,689	\$ 6,974,428	\$ 6,433,667

Source: CAFR Schedules A-2 and District records

Note: This table was required with the implementation of GASB 44 in the 2006 fiscal year. This information is presented back to the year of implementation of GASB 34 and additional years will be added until ten years are presented.

# West Windsor Regional School District Fund Balances, Governmental Funds Last Five Fiscal years (modified accrual basis of accounting) Unaudited

	 2003	 2004	 2005		2006		2007
General Fund							
Reserved	\$ 1,308,328	\$ 4,229,677	\$ 4,414,526	\$	9,673,634	\$	13,657,769
Unreserved	4,770,665	4,573,791	4,346,707		3,478,261		2,940,459
Total general fund	\$ 6,078,993	\$ 8,803,468	\$ 8,761,233	\$	13,151,895	8	16,598,228
All Other Governmental Funds							
Reserved	\$ 230,997	\$ 131,365	\$ 299,778	S	1,697,181	\$	21,329,046
Unreserved, reported in:	•	,	,	-	.,,	•	~, , o m > ; o 10
Special revenue fund	18,688						
Capital projects fund (deficit)	(4,439,276)	(2,810,712)	1,631,886		(1,292,556)		(9,484,665)
Debt service fund	848,628	299,666	30,507		78,268		469,877
Total all other governmental funds	\$ (3,340,963)	\$ (2,379,681)	\$ 1,962,171	\$	482,893	\$	12,314,258

Source: CAFR Schedule B-1 and District records.

Note: This table was required with the implementation of GASB 44 in the 2006 fiscal year. This information is presented back to the year of implementation of GASB 34 and additional years will be added until ten years are presented.

The change in the reserve fund balance is the result of capital project fund expenditures incurred for projects in which the funding was received in prior years through the issuance of bonds.

West Windsor-Plainshore Regional School District Changes in Find Balances, Governmental Funds Last Ten Fiscal Years (modified acrual haxts of accounting) Unaudited

	6/30/1998	6/30/1999	0/30/2000	6/30/2001	6/30/2002	6/30/2003	6/50/2004	6302005	9002:009	7002:05/9
Source										
tevenue e										
lax levy	\$ 970,192,69 \$	73,142,282 \$	82,422,060 \$	90,941,657 \$	100,771,592 \$	0.0	111,779,153 \$	115,938,495 \$	122,152,763	\$ 126,455,250
Tuition charges	216,343	276.238	344 299	120.885	354.777	289.446	321 159		374 378	
Interest carnings	471.179	477 973	623 657	218 868	374 630	2777783	040 546	122 723	2002 000	1 745 750
Miscellaneous	1619110	1 716 063	640 725	663.453	544 061	1 050 555	A50,715	100,100	CK 034	000,000
State extraore	201070'1	1,04,04,04	C41,040	114,000	106 555	U.C.XCO.4	570,116	250,134	478.47	611,120
Freezal courses	658.898	14,311,123	1150,018	14,206,541	1473,978	13,713,935	15,1 (6,4/4	20,885,02	17,219,485	21,408,126
Total concession	900,000	2/240001	1,122,173	456,780	1,4/1,113	060000	807,555,1	076,517,1	1,826,011	1,979,665
trailevelue	63,476,703	90.983 103	98,458,952	107,470,148	116.311,043	121,548,378	129,209,967	139,464,928	143,536,412	152,841,722
Expenditures										
Instruction										
Regular Instruction	24 809 518	NT 8 272 TE	37 250 603	CA 127 AA3	201 217 05	100 316 95	044 177 05	700 700 00		
Operial education membran	2 390 334	£1, #, 2, 20, 1.2	4 4/1 /00	744,101,40	20,013,130	125,513,721	36,741,308	28,334,384	47.051,817	43,723,596
Cultural convention manufactures	#77 NOTE	1/6,000,0	4,461,690	4,7%,811	2,938,112	0,681,582	6,975,456	7,741,170	8,420,977	9,048,939
Other inchication	3,455,510	3,881,625	3,652,246	4,796,249	5,112,992	2,714,663	2,703,965	3,020,150	3,168,309	3,084,285
CARCI ENSERVAÇÃO	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					7,046,378	2,042,623	2,203,466	2,424,507	2,475,829
Adult/continuing education programs Sumort Service:	1,375,413	1,462,455	377,395	342,734	301,121					
Total	2 5 4 5 7 5 6	1	200		1					
Tunna	5,045,508	3,917,65.5	5,839,993	4,126,239	4,162,109	6,633,197	6,079,738	6,141,167	5,229,375	6,250,964
Student & instruction related services	7,785,791	8,305,141	8,763,903	10,546,257	10,986,717	11,807,450	11,469,130	12,587,997	12,944,024	13,428,651
General administrative services	1,235,499	1,148,140	975,190	1,130,637	1,326,020	1,493,117	1,529,213	1.278.946	1 646 467	1 642 095
School Administrative services	4,083,199	4.086.990	4.529.786	5 175 984	5 186 503	5 239 067	5 403 678	107 037 5	5 855 246	6.478.008
Business administrative services	1217791	336 955	1 574 668	1 575 787	CON COST 1	125 3 1 2 2 3 3 3	013 Oat 51	2000000	0414000	0.74,0,000 CC
Plant operations and maintenance	6.246.328	200,000,1	2007-15041	00000000	1,000,000,1 000,000,000,000,000	100 100 1	110,501,11	101,010,12	20,444,076	000,000,00
Over transmission	0.4 472 4	977,5 25.5	1,000,203	670,700,0	0/0/244	130,505,1	8,527,189	4,391,113	10,585,909	19,372,503
I local to come of contents to the contents	675'715'H	4,810,134	5,600,196	6,005,742	6,581,350	7,160,492	6,761,251	6,860,604	7,051,897	7,292,680
Cuainscatted employee neutrins	*00'73'00#	12,544,725	785,999,582	13,475,660	15,791,738	4,392,738	4,650,642	5,266,314	6,330,303	10,581,819
Special Schools	09/,46	93,376		30,456		345,349	8,507	8,077	8,254	8,570
Charter Schools										
( apital outlay	2,628,652	2,358,732	2,501,828	2,459,320	1,618,777	3,160,476	2,029,170	2,935,388	3,312,380	8,359,937
Liebt Scivice:										
Cost of Issuance									241,107	209,768
Principal	3,521,000	3,325,000	3,430,000	4,710,000	5,155,000	6,180,000	5,630,000	6,160,000	6,655,000	6,205,000
Interest and other charges	5,030,909	5.440,420	6,788,513	6,026,281	5,556,104	5,507,964	5,139,272	4,884,763	4.242,334	3,776,132
Total expenditures	83,055,792	90.583.764	98,862,907	107,363,202	115,347,232	125,696,478	125,810,854	135,165,321	140,584,103	155.034.926
Excess (Deficiency) of revenues								And the second s	***********	
over (under) expenditures	440,913	399,339	(403,955)	106,946	963,811	(4,148,190)	3,399,113	4.299,607	2,952,309	(2,193,204)
;							•			,
Other Financing sources (uses)										
Capital leases (non-budgeted)	452,505	81,172	ż		420,006	272,000	275,000	*	•	đ
Bond proceeds	,	1	,		•		49,020	1	•	17,507,000
Ketunding bonds issued	•	•	•			ì		•	20,000,000	17,500,000
Premium on bonds refunded	•	*			•	•	7	•	186,617	506,931
Payment to refunded bond escrow agent			r		•	•	ř	i	(20,227,532)	(18,043,029)
Proceeds of retinding debt	1 1	1	•		•	(1,283,000)	ı	•		•
i ransters in	1,197,065	1,346,105	254,554	501,917	328,892	53,046	1,705,295	1,040,103	52,958	346,148
fransters out	Amount of the contract of the			***************************************	(3,658)	(41.046)	(1,705,295)	(1,046,103)	(52,958)	(346,148)
foral other financing sources (uses)	1,649,570	1,427,277	254,554	501,917	745,234	(1,011,000)	324,020		(40,915)	17,479,962
Net change in fund balances	\$ 2,690,483 \$	1,826,616 \$	(149,401) \$	608,863 \$	1,709,045 \$	\$ (001,851,85)	3,723,133 \$	4,299,607	2.911.394 \$	15,277,698
							Ĭ		1	
Debt service as a percentage of noneapital expenditures	10 6%	%6.6	10.6%	10.3%	9.4%	9.3%	8.7%	8.4%	7.9%	%8'9
Source: District CAFR Records										end mm

#### West Windsor Regional School District General Fund Other Local Revenue by Source Last Ten Fiscal Years Unaudited

Fiscal Year Ended June 30,	Intere Invest		·	Tuition Revenue	**********	Rentals	M	iscellaneous	Total
1998 1999 2000 2001 2002 2003 2004	\$ 4 4 6 7 3 2	71,179 72,923 23,657 18,868 74,620 72,283	\$	216,343 276,238 344,299 420,885 354,777 289,446	\$	63,240 89,539 151,042 192,071 139,936 99,425	\$	1,532,650 1,602,745 460,674 421,711 392,000 558,430	\$ 2,283,412 2,441,445 1,579,672 1,753,535 1,261,333 1,219,584
2004 2005 2006 2007	5 9	54,308 22,243 50,682 99,120		321,159 540,020 875,776 726,294		99,144 165,551 153,697 188,527		109,424 120,547 215,342 192,775	784,035 1,348,361 2,195,497 2,506,716

Source: District records.

West Windson-Plainsborre Regional School District Assessed Value and Actual Value of Tavable Property Last Ten Fiscal Years (\*naudited

Estimated Actual (County Equalized Value)	2,527,104,566 2,527,104,566 2,868,531,781 3,316,882,369 3,651,205,613 3,978,338,262 4,412,163,611 5,029,527,669 5,029,527,669	5,835,308,627 5,835,308,627 Estimated Actual (County Equatized Value)	1,567,340,381 1,724,723,902 1,782,994,374 2,088,770,899 3,011,136,034 3,701,640,877 3,341,310,999 3,624,574,100 3,946,714,093
Total Direct School Es	\$ 1.976 \$ 2.120 2.220 2.390 2.520 2.570 2.570 2.570 1.970 1.	.	\$ 1.790 \$ 1.830 1.830 1.945 1.945 1.932 1.924 2.016 2.287 1.418 1.453
Net Valuation Taxable	2,163,212,827 (2,230,768,668 2,354,982,982 2,457,743,314 2,515,775,349 2,589,293,449 2,633,912,126 2,653,828,729 6,405,357,135	·	1,603,519,340 1,701,026,210 1,797,212,295 1,960,887,822 2,662,570,394 2,106,073,808 2,059,259,922 3,626,167,479 3,656,350,056 3,681,065,681
Public Utilities a	\$ 25,391,967 \$ 22,152,068   13,844,182   13,771,814   12,881,049   12,216,949   1,241,126   7,405,879   16,057,477   16,05	16, 195,930	\$ 9,340,640 \$ 7,499,810 \$ 5,754,295 \$ 5,984,622 \$ 5,763,694 \$ 5,283,408 \$ 5,242,622 \$ 7,405,879 \$ 6,903,556 \$ 6,908,181
Total Assessed Value	2,137,820,860 2,208,616,600 2,341,138,800 2,443,971,500 2,502,894,300 2,568,076,500 2,668,671,000 2,646,471,600 2,646,471,600	6,287,299,113 Garage Assessed Value	\$ 1,594,178,700 1,693,526,400 1,791,458,000 1,954,903,200 2,056,806,700 2,100,790,400 2,054,017,300 3,618,761,600 3,618,761,600 3,649,446,500 3,674,557,500
Apartment	\$ 22,683,400 22,143,400 22,544,300 22,544,300 22,544,300 22,544,300 22,544,300 22,544,300 22,544,300 25,344,300 25,344,300	113,257,000 Apartment	173,665,000 184,225,000 184,225,000 184,225,000 204,955,000 212,461,000 218,805,600 279,740,000 303,500,000
Industrial	\$ 93,720,500 95,414,000 95,414,000 95,414,000 92,287,700 83,815,900 65,523,400 97,341,700	78,378,900	\$ 45,680,800 42,802,200 41,802,200 41,802,200 41,802,200 59,302,200 61,863,700 61,863,700 61,420,800
Commercial	\$ 490,573,800 514,464,300 610,302,900 656,918,100 676,382,600 688,556,600 7115,045,200 717,208,350	L518,534,654	\$ 665,046,400 712,091,400 728,367,600 825,142,400 855,445,500 861,798,900 796,424,400 1,192,978,700 1,184,905,800
Qfarm	\$ 2,249,800 2,010,500 2,315,300 1,917,500 1,318,000 1,126,500 1,121,400 1,113,300 1,113,400 1,113,300	1,627,749 Ofarm	\$ 2,099,500 1,433,900 1,368,800 1,343,800 1,240,100 985,000 938,600 940,700 940,700
Farm Reg.	\$ 9,292,600 8,922,300 9,780,100 8,666,200 9,315,300 8,724,400 8,607,400	30,826,800 Farm Reg.	\$ 3,541,600 3,693,400 5,898,100 5,535,700 5,009,600 5,084,800 10,065,500 10,065,500
Residential	\$ 1,467.304,960 1,494.368.500 1,546.091.200 1,602.752,200 1,647,382,000 1,736,754,500 1,736,754,500 1,736,419,100 4,331.088.500	4,384,359,300	\$ 673,939,700 700,625,500 764,583,100 837,089,900 905,354,700 924,464,000 944,529,100 1,999,645,000 2,017,135,500 2,050,076,100
of Lownship	\$ 51,995,800 71,128,600 55,949,700 54,645,300 54,283,500 65,379,100 62,665,300 68,207,100	150,314,710 Fownship	5 30,355,700 59,215,000 65,215,000 59,715,000 42,473,500 54,265,700 48,906,000 73,530,100 70,704,000 58,854,000
west windsor fownship Fiscal Year Ended June 30, Vacant Lan	1998 1999 2000 2000 2003 2003 2006	2007 150,31. Plainshoro Township Fiscal Year Ended June 30. Vacam	1998 \$ 1999 2000 2001 2003 2004 2005 2005

# West Windsor -Plainsboro Regional School District Direct and Overlapping Property Tax Rates Last Ten Fiscal Years (rate per \$100 of assessed value) Unaudited

	<u>ww</u>	-P Board of Educ	ation		Overlapping Rate					
Fiscal Year Ended June 30,	Basic Rate <sup>a</sup>	General Obligation Debt Service <sup>b</sup>	Total Direct	West Windsor Twp	West Windsor Open Space	Mercer County	Library	Mercer County Open Space	Total Direct and Overlapping Tax Rate	
1998 1999 2000 2001 2002 2003 2004 2005 2006 2007	\$ 1.754 1.888 1.967 2.117 2.245 2.318 2.307 2.335 1.043 1.112	\$ 0.222 0.232 0.253 0.273 0.275 0.252 0.233 0.235 0.097 0.088	\$ 1.976 2.120 2.220 2.390 2.520 2.570 2.540 2.570 1.140 1.200	\$ 0.375 0.360 0.391 0.400 0.470 0.530 0.560 0.590 0.270 0.280	\$ 0.070 0.071 0.070 0.070 0.070 0.070 0.070 0.050 0.030	\$ 0.587 0.590 0.598 0.680 0.790 0.830 0.850 0.900 0.390 0.410	\$ 0.074 0.080 0.076 0.080 0.080 0.080 0.080 0.080 0.040	\$ 0.011 0.020 0.024 0.020 0.030 0.030 0.030 0.050 0.020 0.030	\$ 3.023 3:240 3.380 3.640 3.960 4.110 4.130 4.260 1.910 1.990	
	WW-P Board of Education				Overlapping Rate				Total Direct	
Fiscal Year Ended June 30,	Basic Rate <sup>a</sup>	General Obligation Debt Service <sup>b</sup>	Total Direct	Plainsboro Twp	Plainsboro Open Space			Fire District	Overlapping Tax Rate	
1998 1999 2000 2001 2002 2003 2004 2005	\$ 1.589 1.629 1.724 1.710 1.714 1.819 2.079 1.289	\$ 0.201 0.201 0.221 0.222 0.210 0.197 0.208 0.129	\$ 1.790 1.830 1.945 1.932 1.924 2.016 2.287 1.418	\$ 0.350 0.350 0.337 0.321 0.322 0.335 0.338 0.206	\$ - 0.012 0.010 0.011 0.011 0.010 0.011	\$ 0.420 0.410 0.404 0.416 0.409 0.412 0.462 0.275	\$ 0.010 0.010 0.012 0.011 0.034 0.036 0.043 0.030	\$ 0.054 0.065 0.065 0.064 0.063 0.065 0.068 0.049	\$ 2.624 2.665 2.775 2.754 2.763 2.875 3.208 1.989	

Source: District Records and Municipal Tax Collector

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

- a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.
- b Rates for debt service are based on each year's requirements.

# West Windsor-Plainsboro Regional School District Principal Property Tax Payers Current Year and Nine Years Ago Unaudited

			2007		1998				
West Windsor		Taxable Assessed Valuation	Township <u>Rank</u>	% of Total Township Net Assessed Valuation		Taxable Assessed Valuation	Township <u>Rank</u>	% of Total District Net Assessed Valuation	
Boston Properties	\$	411,126,100	ĭ	6.52%					
American Cyanamid			_		\$	47,683,300	1	2.25%	
Nassau Pavililion Associates		72,253,400	2	1.15%		38,267,300	2	1.81%	
Teachers Insurance & Annuity Assoc.		67,429,800	3	1.12%		25 422 722	~		
Princeton Realty Assoc\LTD Liability Company West Windsor Commons-Roszel Rd Investors		65,745,800	4	1.04%		25,497,500	3	1.20%	
Mack-Cali Real estate Investment Trust		64,753,600	4 5	1.04%					
Avalon Properties/Stewarts		63,875,000	6	1.01%					
West Windsor Property Investors		05,875,000	Ü	1.0170		20,020,600	5	0.95%	
Estates at Proceton Junction		60,463,400	7	0.95%		20,020,000	5	0.5570	
Summit Bank		,,	•	313414		18,402,700	6	0.87%	
West Windsor Developers and Plaza Assoc.		60,178,000	8	0.95%		-03,10223.55	Ü	0.3170	
210 Carnegie Associate						17,319,400	7	0.82%	
Hendon Princeton Associates		51,908,300	9	0.82%		20,520,000	4	0.97%	
Princeton Overlook\LTD Liability Company						16,967,600	8	0.80%	
West Windsor Property Investors		46,964,000	10	0.75%					
Carnegie 506 Associates						16,685,300	9	0.79%	
212 Carnegie Associates	_			·····		15,886,100	10	0.75%	
	\$	964,697,400		15.75%	\$	237,249,800	· =	11.21%	
Plainsboro									
Merrill Lynch	\$	197,357,300	1	5.36%	\$	175,847,200	1	11.12%	
ER Squibb		133,630,800	2	3.63%		87,618,000	2	5.54%	
100 & RW CRA LLC/College Road Associates		109,600,000	3	2.98%		8,140,000	3	0.51%	
Firmenich, Inc		99,500,000	4	2.70%		24,670,800	10	1.56%	
Quail Ridge Apartments		88,320,000	5	2.40%		412,800,000	6	26.10%	
American Re-Insurance		84,097,100	6	2.28%		53,578,700	4	3.39%	
Aegis Property Group		79,503,200	7	2.16%					
Hunters Glen			_			35,840,000	7	2.27%	
FMC Corporation		60,247,400	8	1.64%		44,628,700	5	2.82%	
EQR-Connor LLC/EQR-Ravens Crest Vistas, Inc Fox Run		55,500,000	9	1.51%		31,680,000	8	2.00%	
Princeton Owner Corp.	·	54,963,200	10	1.49%		31,040,000	9 _	1.96%	
	\$	962,719,000	±	26.15%	\$	905,843,400	=	57.27%	

Source: District CAFR & Municipal Tax Assessor.

# West Windsor-Plainsboro Regional School District Property Tax Levies and Collections Last Ten Fiscal Years Unaudited

#### Collected Within The Fiscal Year Of The Levy

	Tot	al School Taxes				
	Le	vied for Fiscal				Collections In
Fiscal year		Year		Amount	Percentage Of Levy	Subsequent Years
1000 1000	<i>a</i> n					
1997-1998	\$	69,261,026	\$	69,261,026	100%	*
1998-1999		73,142,282		73,142,282	100%	
1999-2000		82,422,060		82,422,060	100%	**
2000-2001		92,941,657		92,941,657	100%	-
2001-2002		100,771,592		100,771,592	100%	· ·
2002-2003		104,583,109		104,583,109	100%	_
2003-2004		111,779,153		111,779,153	100%	**
2004-2005		115,942,845		115,942,845	100%	•
2005-2006		122,152,763		122,152,763	100%	•
2006-2007		126,455,250		126,455,250	100%	-
	77	Vest Windsor	<u>Co</u>	llected Within T	he Fiscal Year Of The	Levy
		chool Taxes				
	-					
	Le	vied for Fiscal				Collections In
		Year	· · · · · · · · · · · · · · · · · · ·	Amount	Percentage Of Levy	Subsequent Years
1997-1998	\$	41,279,571	\$	41,279,571	100%	
1998-1999	Ф	44,324,223	ø	44,324,223		-
1999-2000		49,976,495		49,976,495	100%	*
2000-2001		54,051,822			100%	-
2001-2002		62,144,446		54,051,822	100%	-
2002-2003		64,171,683		62,144,446	100%	•
2003-2004				64,171,683	100%	···
		69,739,639		69,739,639	100%	<b>!</b>
2004-2005 2005-2006		66,356,448		66,356,448	100%	-
2005-2006		69,511,800		69,511,800	100%	-
2000-2007		73,070,168		73,070,168	100%	₩.
			Col	lected Within Th	ne Fiscal Year Of The	Levv
	Plai	nsboro School		· · · · · · · · · · · · · · · · · · ·		
	Tax	es Levied for			•	Collections In
	1	Fiscal Year		Amount	Percentage Of Levy	Subsequent Years
1997-1998	\$	27,981,455	\$	27,981,455	100%	**
1998-1999		28,818,059		28,818,059	100%	-
1999-2000		32,445,565		32,445,565	100%	
2000-2001		38,889,835		38,889,835	100%	-
2001-2002		38,627,146		38,627,146	100%	-
2002-2003		40,411,426		40,411,426	100%	_
2003-2004		42,039,514		42,039,514	100%	**
2004-2005		49,586,397		49,586,397	100%	-
2005-2006		52,640,963		52,640,963	100%	***
2006-2007		53,385,082		53,385,082	100%	_
		•				

Source: School Disctrict Records

School taxes are collected by the Municipal Tax Collectors. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

West Windsor-Plainsboro Regional School District
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
(Dollars in Thousands, Except per Capita)
Unaudited

	_		Xəs	Ţ,	,	027	937	868	486	819	.035	441	.036	982	N/A
	ncome		Middlesex	County		33	32	33	36	37	38	38	40	38	Z
	Per Capita Income			rcer County		32,770	35,176	36.168	39.455	40,437	41,552	42,165	44.661	48.511	N/A
r Capita	8			Plainsboro Mercer County		0.028% \$	0.026%	0.028%	0.031%	0.028%	0.033%	0.035%	0.039%	0.040%	N/A
Percentage of Per Capita	Income <sup>а</sup>			West Windsor		0.029%	0.028%	0.030%	0.034%	0.030%	0.036%	0.038%	0.044%	0.050%	N/A
	•			Total District		111,950,305	126,225,305	122,125,001	117,010,527	135,820,000	116,502,600	109,732,980	102,490,000	96,600,000	108,077,000
Governmental Activities	,	Bond/Grant	Anticipation Notes		30,000,000		ŧ	ŧ	17,750,000	4,750,000	4,750,000	4,685,000	4,535,000	4,235,000	
			Capital Leases Ant		\$ 5,112,963 \$	6,620,341	6,555,001	6,170,527	4,135,000	2,157,600	1,017,980	•	f	ı	
	Certificates of	Participation		\$ 12,812,342	11,304,964	9,745,000	8,740,000	7,685,000	5,290,000	4,290,000	3,280,000	2,235,000	1,140,000		
		Ended June General Obligation	Bonds		64,025,000	108,300,000	105,825,000	102,100,000	106,250,000	104,305,000	99,675,000	94,525,000	89,830,000	102,702,000	
		Fiscal Year	Ended June C	30,		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007

Note: The District also has debt authorized not issued in the amount of \$9,995,420 at June 30, 2007.

Source: District CAFR Schedules I-1, I-2.

Note: Details regarding the district's outstanding debt can be found in the notes to the basic financial statements.

n/a At the time of CAFR completion, this data was not yet available.

a See J-14 for personal income and population data.

These ratios are calculated using personal income and population for the prior calendar year.

#### West Windsor-Plainsboro Regional School District Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years Unaudited

#### West Windsor

		General B						
Fiscal Year Ended June 30,	General Obligation Bonds De		-			Percentage of Actual Taxable Value <sup>a</sup> of Property		Per Capita Income <sup>b</sup>
1998	\$	66,722,382	_	\$	66,722,382	2.64%	\$	32,770
1999		76,492,535	-		76,492,535	3.03%		35,176
2000		74,044,388	-		74,044,388	2.58%		36,168
2001		68,053,323	-		68,053,323	2.05%		39,455
2002		83,760,194	-		83,760,194	2.29%		40,437
2003		71,485,995	-		71,485,995	1.80%		41,552
2004		68,462,406	-		68,462,406	1.55%		42,165
2005		58,655,027	-		58,655,027	1.17%		44,661
2006		54,975,000	_		54,975,000	0.91%		48,511
2007		62,468,506	**		62,468,506	1.07%		N/A

#### Plainsboro

	General B	onded Debt O	uts	tanding				
Fiscal Year Ended General Obligation June 30, Bonds D		Q .		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value <sup>a</sup> of Property	Per Capita Income		
\$	45,227,923	•	\$	45,227,923	2.89%	\$	31,027	
	49,732,770	-		49,732,770	2.88%		32,937	
	48,080,613	_		48,080,613	2.70%		33,898	
	48,957,204	~		48,957,204	2.34%		36,486	
	52,059,806	~		52,059,806	2.20%		37,819	
	45,016,605	_		45,016,605	1.50%		38,035	
	41,270,574	**		41,270,574	1.11%		38,441	
	43,834,973	_		43,834,973	1.31%		40,036	
	41,624,940	_		41,624,940	1.13%		38,982	
	45,608,494	-		45,608,494	1.16%		N/A	
		General Obligation Bonds  \$ 45,227,923 49,732,770 48,080,613 48,957,204 52,059,806 45,016,605 41,270,574 43,834,973 41,624,940	General Obligation Bonds  Bonds  Deductions  \$ 45,227,923 49,732,770 48,080,613 48,957,204 52,059,806 45,016,605 41,270,574 43,834,973 41,624,940	General Obligation Bonds  \$ 45,227,923 - \$ 49,732,770 - 48,080,613 - 48,957,204 - 52,059,806 - 45,016,605 - 41,270,574 - 43,834,973 - 41,624,940 -	General Obligation Bonds         Deductions         Bonded Debt Outstanding           \$ 45,227,923         - \$ 45,227,923           49,732,770         - 49,732,770           48,080,613         - 48,080,613           48,957,204         - 52,059,806           52,059,806         - 52,059,806           45,016,605         - 45,016,605           41,270,574         - 41,270,574           43,834,973         - 43,834,973           41,624,940         - 41,624,940	General Obligation Bonds         Deductions         Net General Bonded Debt Outstanding         Percentage of Actual Taxable Value a of Property           \$ 45,227,923         - \$ 45,227,923         2.89% 49,732,770           48,080,613         - 49,732,770         2.88% 48,080,613           48,957,204         - 48,957,204         2.34% 52,059,806           52,059,806         - 52,059,806         2.20% 45,016,605           41,270,574         - 41,270,574         1.11% 43,834,973           43,834,973         - 43,834,973         1.31% 41,624,940           41,624,940         - 41,624,940         1.13%	General Obligation Bonds         Deductions         Net General Bonded Debt Outstanding         Percentage of Actual Taxable Value a of Property         Per example of Actual Taxable Value a of Property           \$ 45,227,923         - \$ 45,227,923         2.89%         \$ 49,732,770         2.88%           48,080,613         - 48,080,613         2.70%           48,957,204         - 48,957,204         2.34%           52,059,806         - 52,059,806         2.20%           45,016,605         - 45,016,605         1.50%           41,270,574         - 41,270,574         1.11%           43,834,973         - 43,834,973         1.31%           41,624,940         - 41,624,940         1.13%	

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

The schedule does not include debt authorized and not issued of \$9,995,420 at June 30, 2007.

a See J-6 for property tax data.

b Population data can be found in J-14.

n/a Information not available or provided.

Governmental Unit	Def	ot Outstanding	Estimated Percentage Applicable *		timated Share Overlapping Debt
Debt repaid with property taxes					
West Windsor Township	\$	39,603,141	100.00%	\$	39,603,141
Plainsboro Township		25,187,513	100.00%		25,187,513
Other debt					
Mercer County & Co. Improv. Auth		611,720,734	13,07%		79,975,145
Stony Brook Reg Sewage Auth (WW)		22,525,000	20.85%		4,697,364
WW Parking Auth (WW)		1,070,000	100.00%		1,070,000
Middlesex County		545,530,569	4.13%	-	22,527,483
Subtotal, overlapping debt					173,060,646
School District Direct Debt				house	108,077,000
Total direct and overlapping debt					281,137,646

Sources: Township Finance Officers

- (1) West Windsor Twsp., Mercer County and Stony Brook RSA, as of June 30, 2007.
- (2) Plainsboro Twsp. and Middlesex County, as of December 31, 2006.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the district. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

Schedule does not include debt authorized but not issued of \$9,995,420 at June 30, 2007.

West Windson Regional School District Legal Debt Margin information Last Ten Fiscal years Unaudited

# Legal Debt Margin Calculation for Fiscal Year 2007

	\$ 9,772,748,159	8,704,101,769	8,113,804,488	(A) \$ 26,590,654,416	[A/3] \$ 8,863,551,472	354,542,059 a	118,072,420	\$ 236,469,639
n basis	2006	2005	2004	[A]	[A/3]	<u>(8</u>	,	"
Equalized valuation basis					Average equalized valuation of taxable property	Deht limit (4% of average equalization value)	Net handed school debt, the admit and not issued	Legal dett margin

2007	\$ 354,542,059	118,072,420	\$ 236,469,639	33.30%
2006	317,432,007	124,102,426		39.10%
	Ġ.	1		. 0
2002	276,762,069	102,490,000	\$ 174,272,069	37,03%
	÷0	ا		*
2004	245,090,971	108,715,000	\$ 136,375,971	4436%
	υ'n		÷	
2003	213,890,087	104,305,000	109,585,087	48.77%
	w		s	
2002	190,150,870	131,685,000	\$ 58,514,870	69.24%
	S		\$	
2003	170,674,813	115,100,000	55,574,813	67.44%
	64		÷9	
2000	\$ 158,737,341	118,825,000	\$ 39,912,341	74.86%
9661	\$ 151,940,823		\$ 30,640,823	79.83%
8661	\$ 146,623,531 \$ 151,940,823 \$ 158,737,341	123,725,000 121,300,000	\$ 22.898.531 \$ 30,640.823 \$ 39.912.341	84.38%
	Debt limit	Fotal net debt applicable to limit	Legal debt margin	Total not debt applicable to the limit as a percentage of debt limit

Source: Abstract of Ratables and District Records

#### West Windsor-Plainsboro Regional School District Demographic and Economical Statistics Last Ten Fiscal Years Unaudited

	Popula	ation a		<u>Personal</u>	lncc	ome b	Per	Capita Perso	nal	Income °	Unemployme	nt Rate d
Year	West Windsor	Plainsboro	V	Vest Windsor		Plainsboro	We	st Windsor	Pl	ainsboro	West Windsor	Plainsboro
1998	19,041	15,596	\$	609,622,178	\$	471,799,665	\$	32,770	\$	31,027	2.30%	2.50%
1999	19,254	15,599		662,378,573		500,939,656		35,176		32,937	2.20%	2.50%
2000	21,907	15,834		778,862,726		525,469,372		36,168		33,898	1.70%	2.10%
2001	22,036	20,211		853,780,633		718,983,082		39,455		36,486	1.80%	2.50%
2002	22,537	20,696		885,811,466		753,742,049		40,437		37,819	2.80%	3.70%
2003	23,331	20,876		934,549,522		773,374,175		41,552		38,035	3.60%	2.60%
2004	24,083	21,019		987,026,824		789,407,577		42,165		38.441	2.80%	2.30%
2005	24,395	21,256		1,057,909,447		829,730,086		44,661		40,036	2.90%	2.50%
2006	25,985	21,364		1,260,558,335		832,811,448		48,511		38,982	2.00%	2.50%
2007	26,279	21,213		N/A		N/A		N/A		N/A	N/A.	N/A

N/A Information not available.

#### Source:

- a US Bureau of the Census, Population Division, 6/21/2006 provided by the NJ Dept of Labor and Workforce Development
- b Personal income has been estimated based upon the municipal population and per capita personal income presented c Per Capita U.S. Department of Commerce, Buereau of Economic Analysis, April 25, 2006 -prepared by New Jersey Department of Labor & Workforce Development, April 2006
- d New Jersey Department of Labor and Workforce Development, labor Planning and Analysis

#### West Windsor- Plainsboro Regional School District Principal Employers Current and Nine Years Ago Unaudited

	12/31/2	006	12/31	/1998
West Windsor Employers	Employees	Rank (Optional)	Employees	Rank (Optional)
West Windsor-Plainsboro RSD	1,300	1	700	4
Bristol Meyers Squibb	1,000	2	1,000	1
The Washington Group	600	3	1,000	N/A
Covance	561	4	600	5
Sarnoff	560	5	850	3
Mercer Co Comm College	425	6	407	6
Bank of America (Formerly Summit Bank)	350	7	300	8
Hyatt Regency	265	8	320	7
Tyco International	250	9	520	N/A
The Hillier Group	150	10	200	10
American Cyanamid	₩.	N/A	900	2
CUH2A		N/A	245	9
•	5,461		5,522	
		Rank		Rank
Plainsboro Employers	Employees	(Optional)	Employees	(Optional)
Merill Lynch	2,400	I	2,545	1
Bristol Meyers Squibb	1,550	2	1,615	1
Munich Re-insurance	997	3	725	2 3
Firmenich	800	4	320	6
Princeton Plasma Physics Labs	415	5	550	5
Nova Nordisk	408	6	200	3
State Street Corp.	300	7		
Siemens	280	8	-	
The Forrestal at Princeton	250	9	300	~
Robert Wood Johnson Foundation	243	10	300	7
FMC Corp	## Fad	N/A	- 555	4
Princeton Marriott	-	N/A	250	4
CS First Boston	TT-	N/A	200	8 9
	7,643		7,060	

Source: Municipality Records

# West Windsor-Plainsboro Regional School District Full-time Equivalent District Employees by Function/Program, Last Four Fiscal Years Unaudited

	2004	2005	2006	2007
Function/Program				
Instruction				
Regular	726	726	741	746
Other education	75	103	113	117
Other instruction	73	76	79	78
Support Services:				
Tuition				
Student & instruction related services	84	80	78	80
General adminsitrative services	5	5	6	6
School administrative services	73	64	61	61
Business adminsitrative services	21	26	26	26
Plant operations and maintenance	106	108	111	111
Pupil transportation	40	35	32	32
Other	0	1	0	0
Total	1,203	1,224	1,247	1,257

Source: District Personnel Records

West Windson- Plainsboro Regional School District Operating Statistics Last Ten Fiscal Years Unaudited

	Student Attendance Percentage		%UE 96	92.00	92.50%	92.60%	%00.22	96.40%	96.47%	%09.96	%08.96	96.50%
	% Change in Average Daily Enrollment		3 07%	%C\$ #	70LV 5	4 QA&	3,74%. 2,74%	1 68%	%96.0	34%	2 33%	2.34%
	Average Daily Attendance (ADA) c	The state of the s	9 \$66 9	7 281 9	7.655 3	8.038.4	8.2557	8.425.6	8,685.4	8.813.0	9,040.2	9,220.8
	Average Daily Surollment (ADE) c	OCCUPATION	7.267.7	7 596 2	8,011.4	8 407 5	8,600.2	8,744.5	9,003.3	9.124.2	9,336.5	9,554.6
	High I		garang garang	,	•		1:12		1.12	1.12	1:12	1:12
Feacher/Pupil Ratio	Middle School	W. 9 // 10 / 10 / 10 / 10 / 10 / 10 / 10 /	1:10	1:10	01:1	1:10	1:10	1:09	1:10	1:10	1:10	1:10
Teacher/	Upper Elementary		1:14	£	14	1.14	1:14		1:12	1:12	1:12	1:12
THE PARTY OF THE P	Elementary	Stafferent ferred per further an annual	1:14	1	1:14	1:13	1:13	1:13	1:13	1:14	1:14	1:14
ŀ	Teaching Staff b	*Value	989	22.5	722	773	794	78	875	835	838	852
	Percentage Change		6.10%	6.12%	3.70%	4.19%	6.24%	4.91%	-0.68%	6.24%	2.05%	5.73%
	Cost Per Pupil		669'6	10,293	10,674	11,121	11,814	12,394	12,309	13,077	13,345	14,109
	Operating Expenditures a		\$ 71,998,550	79,574,828	86,275,114	94,280,849	103,149,608	110,863,181	113,012,412	121,185,170	126,133,282	136,176,448
	Enrollment		7,423	7,731	8,083	8,478	8,731	8,945	9,181	9,267	9,452	9,652
	Fiscal Year		8661	6661	2000	2001	2002	2003	2004	2005	2006	2007

Sources: District records and ASSA.

Note: Enrollment based on annual October district count.

a Operating expenditures equal total expenditures tess debt service and capital outlay. Schedule J.d.
b Teaching staff includes only full time equivalents of cartificated staff
c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS) & School District Records.

		1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
District Building											
Elementary Dutch Neck											
	Square Feet	68,543	68,543	68,543	68,543	68,543	68,543	68,543	68,543	68,543	68,543
	Capacity (students) Enrollment	n/a 714	n/a 752	n/a 661	n/a	n/a	n/a	710	710	710	710
Maurice Hawk	Emonnen	/14	132	001	649	664	691	703	682	657	703
	Square Feet	78,860	78,860	78,860	78,860	78,860	78,860	78,860	78,860	78,860	78,860
	Capacity (students)	n/a	n/a	n/a	n/a	n/a	n/a	840	840	840	840
John Wicoff	Enrollment	754	755	678	719	744	750	732	727	767	796
JOHN WICOM	Square Feet	46,147	46,147	46,147	46,147	46,147	46,147	46.147	46.147	46,147	47,470
	Capacity (students)	n/a	n/a	n/a	n/a	n/a	n/a	430	430	40,147	47,470
	Enrollment	497	504	454	461	451	372	390	327	353	387
Village	<i>a</i>										
	Square Feet Capacity (students)	88,553	88,553	88,553	88,553	88,553	88,553	88,553	88,553	-88,553	88,553
	Enrollment	n/a 810	n/a 824	n/a 722	n/a 722	n/a 686	n/a 658	672 659	672 648	672 665	672 703
Town Center		0.0	· ·		1 4044	900	034	03.7	046	003	103
	Square Feet	n/a	n/a	n/a	n/a	n/a	98,000	98,000	98,000	98,000	98,000
	Capacity (students)	n/a	n/a	n/a	n/a	n/a		732	732	732	732
Millstone River	Enrollment	n/a	n/a.	n/a	n/a	n/a	734	721	758	726	695
Willistone River	Square Feet	142,300	142,300	142,300	142,300	142,300	142,300	142,300	142,300	142,300	142,300
	Capacity (students)	n/a	n/a	n/a	n/a	n/a	n/a	1,261	1,261	1,261	1,261
	Enrollment	1,456	1,533	1,355	1,375	1,438	778	804	836	825	857
Middle School											
Thomas Grover	Square Feet	n/a	n/a	176,453	176.453	176,453	176,453	176,453	176 462	376 450	176 453
	Capacity (students)	n/a	n/a	170,433 n/a	170,433 n/a	1/0,433 n/a	170,433 n/a	1,150	176,453 1,150	176,453 1,150	176,453 1,150
	Enrollment	n/a	n/a	1,057	1,125	1,156	1,182	1,161	1,150	1,182	1,182
Community Middle									·		
	Square Feet	141,802	141,802	141,802	141,802	141,802	141,802	141,802	141,802	141,802	141,802
	Capacity (students) Enrollment	n/a 1,105	n/a 1,210	n/a 926	n/a 996	n/a 1,012	n/a 997	1,260 1,066	1,260 1,111	1,260	1,260
	LAG OFFICER	1,10,5	1,210	920	370	1,012	771	1,000	1,111	1,121	1,180
High School High School South											
	Square Feet	222,372	222,372	222,372	222,372	222,372	222,372	222,372	222,372	222,372	222,372
	Capacity (students) Enrollment	n/2	n/a	n/a	n/a	n/a	n/a	1,510	1,510	1,510	1,510
High School North	Emonnent	1,419	1,495	1,308	1,516	1,366	1,456	1,549	1,541	1,602	1,620
	Square Feet	243,373	243,373	323,931	323,931	323,931	323,931	323,931	323,931	323,931	323,931
	Capacity (students)	n/a	n/a	n/a	n/a	n/a	n/a	1,875	1,875	1,875	1,875
	Enrollment	520	527	822	781	1,069	1,167	1,257	1,341	1,408	1,432
Other											
Administration Bui	lding										
	Square Feet	6,025	6,025	6,025	6,025	6,025	6,025	6,025	6,025	6,025	6,025
Maintenance Office						•	*	,	•	•	
Special Camilana	Square Feet	385	385	385	385	385	385	385	385	385	385
Special Services	Square Feet	2,052	2,052	2,052	2,052	2,052	2,052	2.052	2,052	2,052	2.052
	oguare i ou	21,1374	4,004	کار≀ہو۔	4,402	200€	4,004	4,002	2,032	2,032	4,052

Number of Schools at June 30, 2007 Elementary = 6 Middle School = 2 High Schools = 2 Other = 3

Source: District records, ASSA

Note: Increases in square footage and capacity are the result of additions.

Enrollment is based on the annual October district count.

#### West Windsor-Plainsboro Regional School District Schedule of Required Maintenance Last Seven Fiscal Years Unaudited

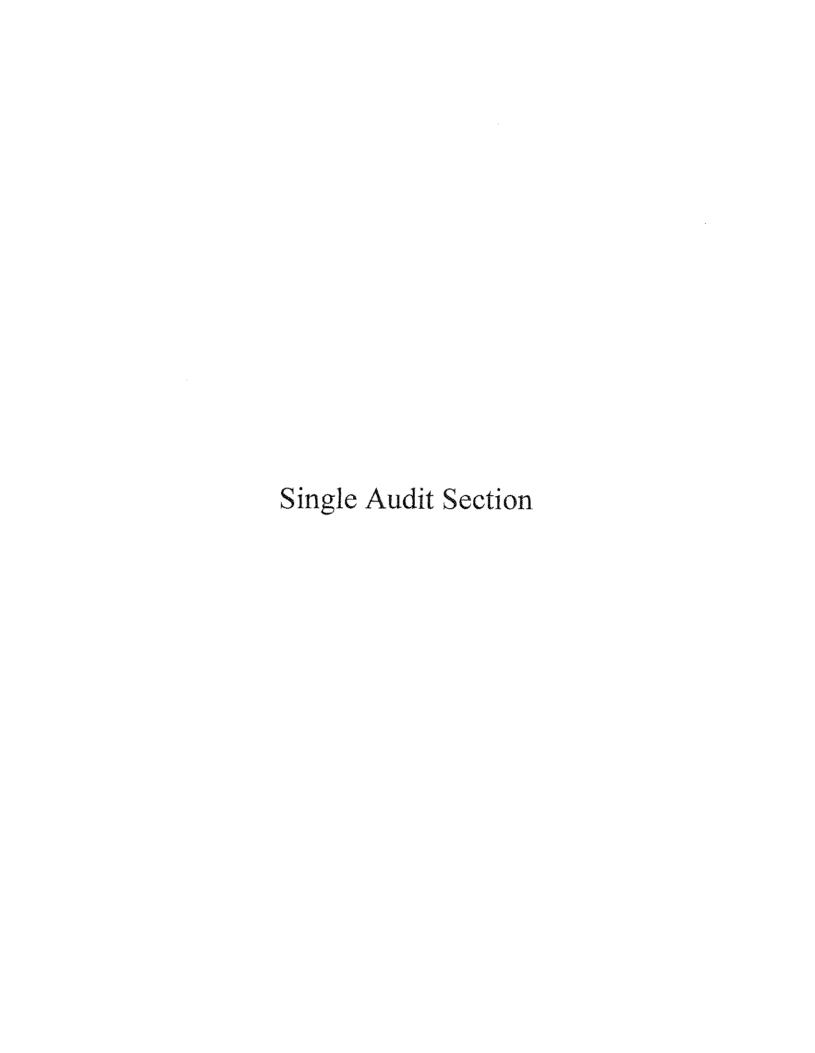
						Fise	al Year ende	d Ju	ine 30,				
Facility	School #		2007	 2006	 2005		2004		2003		2002		2001
HS South	20	\$	431,224	\$ 435,662	\$ 303,492	S	262,314	s	309,653	s	364,015	٤	373,864
HS North	25		627,637	634,087	410.995		363,643	•	455,532	Ψ	527,102	,	541,364
Dutch Neck	30		132,829	134,197	170,585		135,871		111,858		112,202		115,328
Hawk	40		152,848	154,422	136,530		120,896		119,825		129,091		132,584
Wicoff	50		89,544	90,467	113,249		93,504		70,744		75,541		77,585
Community	140		274,857	277,687	216,925		186,245		189,055		232,125		238,405
Millstone	150		275,939	278,780	208,526		182,809		202,575		232,940		239,242
Village	160		171,785	173,554	154,249		135,311		121,381		143,103		146,975
Grover	35		342,219	345,742	255,339		221,676		234,351		288,847		296,662
Town Ctr	130		189,911	191,866	165,111		144,983		116,453		160,422		164,763
Bd Office	999		11,632	11,752	6,503		5,604		6,983		9,863		10,130
Maint Bldg	999		811	820	454		391		487		630		647
Special Services	999		4,057	4,100	2,268		1,955		2,435		3,359		3,450
District Total		\$ :	2,705,293	\$ 2,733,136	\$ 2,144,226	\$	1,855,202	\$	1,941,332	\$	2,279,240 5		2,340,999

Source: District records.

#### West Windsor- Plainsboro Regional School District Insurance Schedule June 30, 2007 Unaudited

	Coverage	Deductible
School Alliance Insurance Fund		
Commercial Package Policy		
Building, Contents, Extra Expenses, Boiler and Machinery	\$ 150,000,000	\$ 1,000
Valuable Papers	Included in Blanket	~
Computer	Included in Blanket	1,000
Accounts Receivable	200,000	**
General Liability	5,000,000	**
School Leaders Liability	5,000,000	15,000
Business Auto	5,000,000	· -
Comprehensive Deductible	· · ·	1,000
Collision Deductible		1,000
Worker's Compensation	5,000,000	, <u>-</u>
Umbrella	10,000,000	1,000
Pollution Liability	1,000,000	10,000
Employee Dishonesty - CAN Insurance Co. (employee)	100,000	1,000
Per loss	400,000	
Theft, Disappearance & Destruction		
Inside Premises	50,000	1,000
Outside Premises	50,000	1,000
International - ACE USA	1,000,000	**
Individual Bonds		
Bonds - St. Paul's Travelers Insurance Co.		
Board Secretary/Assistant Superintendent	550,000	-
Treasurer	550,000	
Bonds - Selective Insurance Co.	,	
Student Activity Fund Custodians - Middle Schools	50,000	w-
Accident & Health - Unum Life Insurance Co. of Am.	•	
Death Benefit - Per Person	5,000	490
Medical Expense Benefit	5,000	<b>u</b>
Student Accident Insurance - Mutual of Omaha	,	
Sports Coverage Only - Primary per Individual	1,000,000	ت
Sports Coverage Only - Catastrophe Per Individual Injury	5,000,000	-

Source: District records.





## Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards

Honorable President and Members of the Board of Education West Windsor-Plainsboro Regional School District County of Mercer Princeton Junction, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the West Windsor-Plainsboro Regional School District, in the County of Mercer, State of New Jersey (the "District") as of and for the year ended June 30, 2007, which collectively comprise the District's basic financial statements and have issued our report thereon dated October 25, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the District's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a

remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

However, we noted certain matters that we have reported to the District in the separate Management Report on Administrative Findings dated October 25, 2007.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards or the audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

However, we noted certain matters of noncompliance that we have reported to the District in the separate Management Report on Administrative Findings dated October 25, 2007.

This report is intended solely for the information and use of the District's management and Board, the New Jersey State Department of Education, federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. South a. Celland

Scott A. Clelland

Licensed Public School Accountant

No. 1049 Wise of Company

WISS & COMPANY, LLP

October 25, 2007 Livingston, New Jersey



Report of Independent Auditors on Compliance and Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04

Honorable President and Members of the Board of Education West Windsor-Plainsboro Regional School District County of Mercer Princeton Junction, New Jersey

#### Compliance

We have audited the compliance of the Board of Education of the West Windsor-Plainsboro Regional School District, County of Mercer, State of New Jersey (the "District") with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey State Grant Compliance Supplement that are applicable to each of its major federal and state programs for the year ended June 30, 2007. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the District's management. Our responsibility is to express an opinion on the District's compliance based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and New Jersey OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments. Those standards and requirements, OMB Circular A-133 and New Jersey OMB Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the District's compliance with those requirements.

In our opinion, the District complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the year ended June 30, 2007.

#### Internal Control Over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered the District's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the entity's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the District's management and Board, the New Jersey State Department of Education, federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Scott A. Culland
Scott A. Clelland
Licensed Public School Accountant
No. 1049

Wiss & Company, LLP

October 25, 2007 Livingston, New Jersey K-3 Schedule A p. 1 (continued)

West Windsor-Plainsboro Regional School District

Schedule of Expenditures of Federal Awards

•

10,404 18,502 55,343 37 1,304 97. 849 262 247 7,523 2,457 615 34 833 Due to Grantor Isolonee, June 30, 2007 (Accounts Receivable) (47,158) (11,083) (1,209) (59,450) 30,432 1,447,235 5,249 1,267 720 3,954 244 60 6 Deferred Repayment of Prior Years Balancis 9.162 (9,162) 123 905) 127 Adjustments (498) (6,697) (72,723) (1,209) (\$2,578) 8 (39,250) (759) (62,994) (4,401) (12,038) (12,734) (47,158) (16,948) (139,925) (1,345,270) (126,643) (1,947,463) Sudgetury Expenditures 498 6,697 7,195 170,357 53,845 62,994 12,282 127,363 759 19,650 1,519,958 16,948 994 150 6666 Cash Received (1,345,270) (16,785) (13,639) 30 16,785 Carryover 975 33 4,304 262 247 523 833 615 16,792 Due to Granfor Balducy, June 38, 2606 (Accinuals Receivable) Year ended June 30, 2007 (11,08.3) (12,292) 39,250 16,785 \$ 1,345,143 12,734 2,457 10 404 18,502 1 453 576 Deferred 1,519,958 1,483,575 1,483,575 129,932 129,932 129,932 25,167 16,948 10,404 18,502 498 6.697 53,845 53,911 53,911 19,650 22,736 22,505 22,736 23,736 39,351 57,247 35,049 Award 7/1/06-6/30/07 9/1/05-8/31/07 9/1/05-8/31/06 9/1/05-8/31/06 9/1/02-8/31/03 9/1/06-8/31/07 9/1/04-8/31/05 9/106-8/31/05 9/105-8/31/06 9/101-8/31/05 9/105-8/31/05 9/101-8/31/03 9/101-8/31/03 9/1/06-8/31/07 9/1/06-8/31/07 9/1/05-8/31/06 9/1/05-8/31/06 9/1/06-8/1/1/07 9/1/05-8/1/1/06 9/1/05-8/1/1/06 9/1/06-8/31/07 9/1/06-8/31/07 9/1/05-8/1/06 9/1/05-8/1/06 9/1/06:6/30/07 9/1/06-8/31/07 9/1/05-8/31/06 9/1/00-8-31/01 10/1/04-9-30/05 10/1/04-9-30/05 10/1/01-9-30/04 9/1/02:4/31/03 5/1/01.0/70/03 Grant Period Federal CFDA Number 93,778 84,938c 84.027A 84.027A 84.027A 84.173A 84.173A 84.173A 84.367 84.367 84.367 84,318 84,365 84.186A 84.186A 84.186A 84.186A 84.186A 84.186A 84.186A 84.186A 84 298 A 84 298 A 84 298 A 84.002A 84.002A 84.002A 84.234 84,245 10.558 10.558 10.558 Federal Grantor/Pate Thringh Grantor/Pringram Title U.S. Department of Education-Passed-Through State
Department of Education
Special Revenue Fund.
Title I, Part A, Caryover Fund for Improvement of Education (E=MC\*) U.S. Department of Agriculture Praved Through Nate Department of Education: Child Care and Adult Food Program Uhild Care and Adult Food Program Child Care and Adult Food Program Total Special Revenue Find Passed through State Department of Education - Passed through Mercer County, Community Gullege: Adult Braic Stills Adult Basic Stills Adult Basic Stills U.S. Department of Education General Fund: Medical Assistance Program - Semi Puricane Education Ard Total General Fund IDEA Part B, Basic IDEA Part B, Basic IDEA Part B, Basic, Caryover Trite IV. Regular Trite IV. Regular Trite IV. Regular Trite IV. Regular, Carryover Trite IV. Regular, Carryover Trite IV. Regular, Carryover Trite IV. Regular, Carryover IDEA Preschool IDEA Preschool IDEA Preschool, Carryover Title II Part D. Title II Part D. Carryover Title II A Title II A Title II A, Caryover Title III, Caryover Tide V Tide V Tide V, Carryover Title VI. Carryover Mentor Training Mentor Training

Schedule of Expenditures of Federal Awards

Year ended June 30, 2007

Bafance, 3400, 2007	(Accessed Due to Receivable) Granter	\$ (14.483) (170) (14.483) \$ (74.03) \$ (74.03)	
	Deferred Revesue	1 193	
Repayment of Prior	Years' Balances		
	Adjustments		
	Budgetary	(5,026) (117,803) (231,073) (4,624) (23,825) (2,311,184)	
	Cast Received	\$ 117,803 5 16,504 216,506 25,104 45,404 215,504 25,105,104 25,10	
	Carryover	50 m	
5	Due to Grantor	\$ 16.797	
Balance, June 30, 2806	(Accounts Receivable)	\$ (16,764) (291) (17,065) (17,065)	
- 1	Deferred Revenue	5,026 5,026 5,026 1,458,702	
	Amenge	\$ 164,707 222,109 21,075 5,225 454 6,624 4	
•	Period	71.05.670;066 71.106.670;007 71.106.670;006 71.106.670;007 71.106.670;007	s are an integral part
Federal	Number	10.550 10.550 10.555 10.555 10.556	al and state incora
	Festeral Granium Pare. Themach Granton Program Title	U.S. Department of Agriculture, Praced Through State Department of Materine Free Prince Fund Free Prince Fund Free Procedure Program (NC) Free Procedure Program (NC) National School Lunch Program National School Lunch Program Special Milk Program Special Milk Program Total Enterprise Fund Total Freetral Awards	the accompanying notes to schedules of expenditures of federal and state towards are an integral pairt of this schedule

NC - noncash expenditures

Schedule of Expenditutes of State. Awards

						Year ended Sunc 30, 7007	500, 7007									
	Grant er Staw Project	ij	7	Bafe	Bafunce, June 311, 2004		Cartisineri	i			Wengrowel of Print	- 1	Balance, June 38, 2907		Мате	ľ
State Counter Program This	Nygelyst	Period	AWUN	Revenue	Recentable)	Grantin	Amona	Cash Bassisse	Budgetury Extraslistra	Aginstanais	Years' Belanses	Deforred	(Arrigate Receivable)	Date to Grantor	Receivable	Total Expenditants
State Department of Education Common Found																
Press Correspondents Considered and	200 000 000 000 000	217 OB 6 CR														
Care Curriculum Standards Aid	405-634,5005,000		100,000		\$ (11,068)		s)									
Transportation Aid	495-034-5126-014	77,475-6-30AR	2,562,507		(91 77 1)			4 \$08,862	(1509,034)						\$ (10,947) \$	(150,005)
Transpostation Aid	495-634-5126-014	771/08-6/39/07	2,652,507					7 471 777	(20) CSV ()						COLUMN TATO	2000
Special Education Aid	495-634-5126-611	74,405-609.06	4,926,422		(176,430)			176,430	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						fav /ˈnz)	(100,200,301)
Special Editioning Aid	195-0213-604	7/3/06-4/3/8/07	4,926,422					4,751,914	(4,926,422)						(174.508)	(4.926.422)
Belineral Education Aid	405.054.5520.008	745/05/5/04/6	265,208		(9,498)			9,498								
Stabilization Aud	495.034.5120.030	7/1/07-6/1/04/05	867,592		(30.050)			255,814	(265,208)						(9,394)	(265,208)
Stabilization Auf	475-034-5126-836	771,706-6/10/117	836.290		(acr'er)			20,739 806,667	(000 918)						They day	1000
Consolidated Aid	495-031-5120-057	27.05-670-86	568,119		(20,346)			20,346	(nev <sup>t</sup> aca)						(27,025)	(8 c0 7 d)
Consolidated Ant	494-014-8120-057	77.06.679.77	568,119					547,995	(6) 1 (89%)						(20,174)	C558 1193
Additional Formula Aid	405-034-5) 20-058	7/3/05-6-30:06	284,028		(10,172)			10,172							(Larriany)	(A) Paragraph
Teacher's Pension and Annie Fund	900-5688-540-568	\$1.08.670.83	876,975					173,967	(284,0281						(190'01)	(384T05K)
Rembused TPAF - Social Socurity	495-034-5005-031	777.05-6.70.77	4.518.427					1 618 427	(4 418 452)							(6,063,392)
Add! Monpublic Transportation Aid	Net Available	74.46,00.007	32,376					, y + 's + -'	(37,83,757)				OF (C)/			(4,518,427)
Add'l Nempublic Transportation Aid	New Avariable	7/1/03/6/10/06	20,214		(20,214)			20.214								(a) check
Extraordinary Ard	495-034-5120-044	75,705,67036	459,449		(459,449)			459,449								
Total General Fund	14. 14. 14. 14. 14. 14. 14. 14. 14. 14.	711/06-6-31007	463,660	ł				WILLIAM WAS AND A STREET OF THE PERSON NAMED IN COLUMN TO STREET	(463.060)				(463.960)			(40) (090)
Party I de Caracia de la Caracia de Caracia				1	(858 828)		ļ	20,816,915	(20,828,880)				(495,436)		(345,427)	(20,878,880)
Data Service Fund: Type II And	301.0513.150.308	Present and the	t													
Total Debt Service Fund	5.44 - 1.44 - 1.45 - 1.		38,744					38,744	(38,744)						11	(28,744)
Special Revenue Fund Project SERV, Carraver	Not Available	7/11/112-4(10/07)	46,280	5 13,311								11 35				
New Jursey Non-Public Aid:																
Textbook Aid Textbook Aid	100-034-5120-064	731/06-62-9/07 7/3/05-6/20/06	8,539		•	90		8,539	(8,496)					\$ 43		(8,496)
					•					.,	878					
Non Public Auxiliary Services (Ch. 192) Componentory Education	100-034-5120-067	271,86.67.007	42 63					3	4							
Componsatory Education		77.405-6.0000	19,694			2,867		44,830	(*98*177)		2,867			18,132		(23,834)
Non Public Handicapped Sprvices (Ch. 193). Corrective Speech	300-034-5320-066	70.055.678.96	32.13			93										
Non-Public Narshing Services Aid Non-Public Technology, Inchesion	100-054-5420-070	70,000,0000	11,361			on the		11,361	(14,361)		828					(11.361)
New Public Technology Inflative	100-034-3120-313	7/1/05-6/30/00/	6,120			\$		6,120	(6,118)		9			7		(8,118)
NJ Character Educ, Partnership hariative NJ Character Educ Partnership Suitsanson	495-034-5120-053	7/1/02-6/10:07	25,834	50 ;							}	105				
Governors Indianae on Auneus	07-5861 1103	4.147.670.008	65,138	0/4/67				29,581	(15,670)			8,800				(015,670)
Evening School for the Foreign Bonn Evening School for the Foreign Born	100-034-5062-026 100-034-5062-026	7/1/06-6/30/07 7/1/05-6/30/06	4,000					!	(1,202)				(1,302)			(4,202)
Evening School for the Foreign Born	100-634-5067-026	7/1/04-6/10/05	4,546	17 986	1	1,063	and the same of th	124 50	1166 107	ı			(E/E/L)	1,063	1	(6/2'+)
				and to		7,04		24,137	(1)7'16)		,4 ,05	31,88	(5,675)	19,240		(91,221)

Schedule of Expenditures of State. Awards

Year caded June 30, 2007

	Granter			Belan	Section of June 36, 2806						Repayment	Š		1	Me	Menso
Ster Grandy/Fregram Tite	Shite Project Number	Grast Period	Award	Deferred Revenue		Due to Chi	Carrener	Cash Received	Budgerany Expenditures	Adjantments	Years' Balance	Deferred Royerus	(Actuals St. 2007 (Actuals Received)	Die fo	Budgetery	Total Total
Passed Through Mercer Counts Muricipal Alliance Muscipal Alliance	Not Available Net Available	14,06-1201,07 17,05-1251,07	23,543	3,346			54	23,543 \$	(17,637)			\$ 5,906				S (17,637)
Total Special Revenue fund			1 1	41,232	'n	\$ 5,116		121 260	(112,204)	1 (	\$ 4,053	37,787 3	\$ (5.675)	19.240		(112.204)
Capital Projects Fund: N. Schools Development Authority Total Capital Projects Fund	Various	7.011.fM-completion	9,208,237	w]	(5,445,493)				(424,490) \$	300,000		1	(5,569,283)			(1,375,896)
State Department of Agriculture Europuse Finds State School Lunch Program (State share) State School Lunch Program (State there) Total Europuse Fund Poul State Awards	180-በ3-አባር 77 - ናያለ ወደተራብ የመተመሰብ የተመሰው የመተመሰብ የመሰብ የመሰብ የመሰብ የመሰብ የመሰብ የመሰብ የመሰብ የ	71),486-670,167 71),785-670,886	28,456	\$ 41,232 \$	\$ (052,075) \$	\$ 116 \$	449	26,695 2,139 28,834 21,005,753 \$	(28,456) (28,456) (21,433,774) <b>s</b>	OGC OIL	4,653	31.787 \$	(1,761)	\$ 50.50	- 7.50 2.87.7	(28,456)
The accompanying units in schedules of exponditures of federal and state awards are on integral part of the schedule	flederal and state mass	de are on integral								The state of the s	TELEFORM SECTION OF THE SECTION OF T			and the same of th		To the second se

## Notes to Schedules of Expenditures of Federal and State Awards

#### 1. General

The accompanying schedules of expenditures of federal and state awards present the activity of all federal and state award programs of the District. The District is defined in Note 1 to the District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards passed through other government agencies are included on the schedule of expenditures of federal and state awards.

#### 2. Basis of Accounting

The accompanying schedules of expenditures of federal and state awards are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting and those recorded in the special revenue fund, which are presented using the budgetary basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. The information presented in these schedules are presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in the schedules may differ from amounts presented, or used in the preparation of, the basic financial statements.

#### 3. Relationship to Basic Financial Statements

Amounts reported in the accompanying schedules agree with amounts reported in the District's basic financial statements. The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison schedules (RSI) are presented for the general fund, the special revenue fund and debt service fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made. The general fund is presented in the accompanying schedules of the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current year budget, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, that payment is not recognized until the subsequent year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting

Notes to Schedules of Expenditures of Federal and State Awards (continued)

#### 3. Relationship to Basic Financial Statements (continued)

budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-44.2. The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$3,808 for the general fund and \$25,007 for the special revenue fund. See Note to Required Supplementary Information for a reconciliation of the budgetary basis to GAAP of accounting for the general and special revenue funds (C-3). Financial award revenues are reported in the District's basic financial statements on a GAAP basis as follows:

	<u> Federal</u>	State	Total
General Fund	\$ 7,195	\$ 20,832,688	\$ 20,839,883
Special Revenue Fund	1,972,470	112,204	2,084,674
Capital Projects Fund	, ,	424,490	424,490
Debt Service Fund		38,744	38,744
Food Service Fund	357,806	28,456	386,262
Total financial award expenditures	\$ 2,337,471	\$ 21,436,582	\$ 23,774,053

#### 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### 5. Adjustments

The adjustments presented on schedule K-3 and K-4 are the result of the cancellation of prior years encumbrances and receivables.

#### 6. Other

Revenues and expenditures reported under the Food Donation Program represent current year value received and current year distributions, respectively. TPAF Social Security Contributions and post-retirement medical pension benefits represent the amount reimbursed by the State for the employer's share of Social Security contributions and post-retirement medical and pension benefits for TPAF members for the year ended June 30, 2007. The TPAF pension expenditures are not subject to New Jersey OMB Circular 04-04 because they are contributed on behalf of the District by the State of New Jersey and do not have any compliance related requirements.

#### Schedule of Findings and Questioned Costs

Year ended June 30, 2007

#### Part I - Summary of Auditor's Results

Financial Statement Section			
Type of auditor's report issued:	Un	qualified	
Internal control over financial reporting:			
Material weakness(es) identified?	Yes		No
Significant deficiency(ies) identified not considered to be material weaknesses?	Yes	✓	None Reported
Noncompliance material to financial statements noted?			
Federal Awards Section			-
Dollar threshold used to distinguish between a Type A propand Type B program:		00,000	
Auditee qualified as low-risk auditee?	Yes	✓	No
Type of auditor's report on compliance for major programs:	ograms: Unqualified		
Internal control over compliance:			
Material weakness(es) identified?	Yes		No
Were Significant deficiency(ies) identified not considered be material weakness(es)?			None Reported
Any audit findings disclosed that are required to be reported accordance with Circular A-133 (Section .510(a))?			No
Identification of major programs:			
CFDA Number(s) Nam	ie of Federal Progra	m or Clu	ster
84.027A 84.173A	FIA Part R and Press	hool Chia	tan

#### Schedule of Findings and Questioned Costs (continued)

Year ended June 30, 2007

#### Part I - Summary of Auditor's Results (continued)

## Dollar threshold used to distinguish between a Type A and Type B program:

Type of auditor's report on compliance for major programs:

Auditee qualified as low-risk auditee?

\$40	51,081*	
 Yes		No
 Unc	qualified	· · · · · · · · · · · · · · · · · · ·

Internal control over compliance:

State Awards Section

Material weakness(es) identified?	***************************************	Yes	 No
787 01 20 . 1 07			

Were Significant deficiency(ies) identified not considered to be material weakness(es)?

None

Yes

✓ Reported

Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular 04-04.

<del> </del>	Yes	 No

Identification of major programs:

GMIS/Program Number	Name of State Program or Cluster
495-034-5120-011 495-034-5120-058 495-034-5120-030 495-034-5120-008 495-034-5120-057 495-034-5120-014 495-034-5095-002 100-034-5120-473	Special Education Aid Additional Formula Aid Stabilization Aid Bilingual Education Aid Consolidated Aid Transportation Aid Reimbursed TPAF Social Security Contributions Extraordinary Aid
495-034-5120-022	Core Curriculum Standards Aid

<sup>\*</sup> excludes TPAF pension and medical contributions.

#### Schedule of Findings and Questioned Costs

Year ended June 30, 2007

#### Part II - Schedule of Financial Statement Findings

No financial statement findings noted that are required to be reported under *Government Auditing Standards*.

### West Windsor-Plainsboro Regional School District Schedule of Findings and Questioned Costs (continued)

Year ended June 30, 2007

#### Part III – Schedule of Federal and State Award Findings and Questioned Costs

No compliance or internal control over financial reporting findings noted that are required to be reported under *Government Auditing Standards*.

# West Windsor-Plainsboro Regional School District Summary Schedule of Prior Year Audit Findings Year ended June 30, 2007

06-1 Cash Management - Improper Completion of Cash Management Reports

#### Federal Program

U.S. Department of Education passed through the New Jersey Department of Education:

IDEIA Part B and Preschool Cluster (84.027A/84.173A)

Cash Management Report

Comment: Cash management reports are required to be completed for all federal programs in which cash is granted to the recipient throughout the grant period. The state requires that a cash management report be completed and filed with the State of New Jersey Department of Education by March 31 of each year. The March 31, 2006 cash management reports were not file correctly as the expenditures reported on the form did not agree to the District's underlying records.

Current year status:

The District completed the required form correctly and timely in the 2007 fiscal year.